



**Ministry of Planning
Development &
Special Initiatives**
Government of Pakistan



**URAAN
PAKISTAN**
تو شاہیں ہے پرواز ہے کام تیرا

YEAR BOOK

2024-25

Ministry of Planning,
Development & Special Initiatives



YEAR BOOK 2024-25

**Government of Pakistan
Planning Commission
Ministry of Planning, Development & Special Initiatives,
Islamabad
www.pc.gov.pk**



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Vision

**A harmonious, knowledge-led,
equitable and prosperous Pakistan**

Mission

**Serve as the national development nerve centre
by leveraging high quality talent and tools for
equitable, transformative and sustainable
development through inclusive, collaborative,
anticipatory, evidence-based and outcomes
oriented economic planning and management**

Values

Integrity

Professionalism

Teamwork

Transparency

Innovation

Equal Opportunity

Pursuit of Excellence

Message from the Minister

The Yearbook for 2024–25 contains a comprehensive overview of the Ministry's instrumental role in defining and driving Pakistan's socio-economic progress. It highlights the Ministry's achievements over the past year and underscores unwavering commitment to providing impactful economic policy inputs and ensuring the efficient, outcome-driven execution of the Public Sector Development Programme (PSDP).

Amidst complex global and domestic challenges, the Ministry has consistently promoted socio-economic development by enhancing resource utilization, and fostering institutional modernization. Our efforts have been entirely guided by the principles of strategic planning, inclusivity, and equity anchored in 5Es based National Economic Transformational Plan i.e. the URAAN Pakistan. This visionary roadmap is not just a policy document; it is a clear trajectory for a progressive future, focusing keenly on the 5Es: Exports, Energy, Environment, Equity, and Empowerment.

This year's progress has been marked by key structural reforms:

- We have significantly improved governance through technological tools and integrated Sustainable Development Goals (SDGs) into the Integrated Planning and Analysis System (iPAS) and initiating planning for an AI-driven decision support system, transitioning the Ministry towards a truly data-driven decision environment.
- In Global Partnerships, the Ministry has extended necessary support and facilitation to mobilize foreign direct investment and ensured robust strategic alignment with multilateral and bilateral development partners.
- Our commitment to Social & Equity is manifested through our advocacy for the Rising Together Project, a landmark initiative designed to uplift the 20 poorest districts of Pakistan on a shared-cost basis.

As we look ahead, the Ministry remains dedicated to long-term planning and execution to realize the vision of a prosperous and self-reliant Pakistan—the Pakistani Dream articulated in URAAN Pakistan.

This Yearbook provides tangible evidence of our strategic leap towards sustained progress and prosperity. I commend Mr. Awais Manzoor Sumra, Secretary, PD&SI and his dedicated team for their meticulous efforts in compiling this document, which showcases the Ministry's deep impact on the national landscape.

Prof. Ahsan Iqbal

Minister for Planning, Development and Special Initiatives /
Deputy Chairman, Planning Commission

Foreword

The Year Book for 2024–25 is a crucial document that comprehensively covers the details of the Ministry's functions, organizational structure, and overarching tasks as mandated under Rule 25(2) of the Rules of Business 1973. This publication constitutes the activities and achievements of the Ministry, serving as a vital resource for information of the Cabinet, the general public, and all stakeholders.

The core aim of the Ministry of Planning, Development & Special Initiatives is to enhance Pakistan's socio-economic progress and national development by formulating policies and strategies that drive balanced economic growth, social empowerment, and the efficient use of resources. This aim is now strategically framed by the URAAN Pakistan: National Economic Transformation Plan, which guides our focus on the 5Es: Exports, Energy, Environment, Equity, and Empowerment.

During the Financial Year 2024–25, the economy continued to face multifarious challenges, including achieving sustainable macroeconomic stability, ensuring fiscal consolidation, and addressing external account vulnerabilities. Despite these challenges, the Ministry demonstrated resilience, advancing the country's socio-economic landscape through decisive policy interventions and structural reforms. The document highlights our efforts and contributions, particularly our move toward outcome-driven planning.

The Year Book provides a detailed glimpse of the work in progress at the Ministry during the Financial Year 2024–25, reflecting long-term planning across vital sectors and key institutional modernization efforts.

Overall, the Ministry's role remains pivotal in restoring economic stability and charting a course for sustained, inclusive growth. This Year Book will offer valuable insight into the Ministry's strategic operations and serve as an essential resource for planners, academicians, researchers, and development partners.

I would like to express my sincere gratitude to the dedicated teams within the Economic and Technical Sections and Attached Departments for their essential contributions to this document. I particularly appreciate the efforts of the Plan Coordination Section team, led by Dr. Muhammad Ali Talpur, JCE (EP)/Chairman (Review Committee), for their meticulous role in finalizing this publication.

I welcome any comments, suggestions, or feedback, as they will undoubtedly improve this publication and enhance the Ministry's performance in serving the nation.

Awais Manzur Sumra

Secretary

Ministry of Planning, Development & Special Initiatives

Acknowledgement

The Year Book for 2024–25 illustrates the performance review of the Ministry and provides a glimpse of the transformative work in progress under the national agenda, URAAN Pakistan, for the current year. The Book highlights the basic organizational structure and overarching tasks of the Ministry as mandated under Rule 25(2) of the Rules of Business 1973. It serves as a critical resource for all stakeholders. In particular, this Year Book will offer valuable insight into the Ministry's operations, its successful transition to outcome-driven planning, and its commitment to digital modernization for planners, academicians, and researchers.

I would like to acknowledge the dedication and hard work of all the team members who contributed to preparing this important document, including the Review and the esteemed Members of the Planning Commission.

In particular, I extend my sincere thanks to all the Wings/Economic & Technical Sections of the Ministry/Attached Organizations and other stakeholders for their valuable contributions and input for the preparation of the Year Book 2024–25. I also extend my deepest gratitude to the officers of the Plan Coordination Section, especially Ms. Fozia Aftab, Chief (Plan Coord.), Mr. Muhammad Ishfaq Hussain, Deputy Chief, Mr. Zarin Syed, Assistant Chief, and staff Mr. M. Rafi Ch, Mr. Zeeshan Hyder, and Mr. Muhammad Raheel, Computer Operator, I.T. Wing. This publication would not have been possible without the consistent and reliable support of the Admin and I.T. Wing, whose services are highly valued and acknowledged.

Dr. Muhammad Ali Talpur,
Joint Chief Economist (Economic Policy)
Ministry of Planning Development and Special Initiatives

Review Committee for Year Book 2024-25

i.	Dr. Muhamamd Ali Talpur, Joint Chief Economist (EP)	Chairman
ii.	Mr. M. Anwar Hussain Chaudhry, Sr. Chief (Technical)/PP&H	Member
iii.	Mr. Gul Muhammad Laghari, Sr. Chief (S&T)	Member
iv.	Dr. Muhammad Arshad, Chief (Macro)	Member
v.	Mr. Javed Sikandar, Chief (Governance)	Member
vi.	Mr. Shahid Iqbal, Chief (IT&F)	Member
vii.	Dr. Arif Rehman, Chief (Agriculture)	Member
viii.	Mr. Aftab Ahmad Awan, Chief (Energy)	Member
ix.	Mr. Iqbal Ahmed, Chief (PP&H)	Member
x.		
xi.	Mr. Muhammad Ishfaq Hussain, Deputy Chief (Plan Coordination)	Member
xii.	Ms Fozia Aftab, Chief (Plan Coordination)	Member/Secretary
xiii.	Any co-opted Member	

Editorial and Technical Team

- i. Mr. Zarin Syed, Assistant Chief (Plan Coordination)
- ii. Mr. Muhammad Raheel, Computer Operator (IT Wing)

Introduction

The Planning, Development and Special Initiatives Division (PDSI) is the central organ of the Federation entrusted with national planning and development. Functioning under the Constitution of the Islamic Republic of Pakistan, 1973 and the Rules of Business framed thereunder, the Division serves as the principal mechanism for policy formulation, strategic coordination, and oversight of the country's economic and social development agenda. It is mandated to prepare comprehensive national plans, devise annual development programmes, and ensure effective implementation of major initiatives, thereby steering Pakistan's long-term growth and progress.

The following functions have been allocated to the Planning, Development and Special Initiatives Division under the Rules of Business, 1973:

- (i) Preparation of comprehensive National Plan for the economic and social development of the country;
 - (ii) Formulation, within the framework of the National Plan, of an annual plan and an annual development programme; and
 - (iii) Recommendations concerning orderly adjustments therein in the light of new needs, better information and changing conditions.
2. Monitoring the implementation of all major development projects and programmes; identification of bottlenecks and initiation of timely remedial action.
3. Evaluation of on-going and completed projects.
4. Review and evaluation of the progress achieved in the implementation of the National Plan.
5. Identification of regions, sectors and sub-sectors lacking adequate portfolio of projects and taking steps to stimulate preparation of sound projects in those areas.
6. Continuous evaluation of the economic situation and coordination of economic policies.
7. Organization of research in various sectors of the economy to improve the database and information as well as to provide analytical studies which will help economic decision making.
8. Association with the Economic Affairs Division in matters pertaining to external assistance in individual projects, from the stage prior to preliminary discussion up to the stage of final signing of documents with aid-giving agencies.
9. Development of appropriate cost and physical standards for effective technical and economic appraisal of projects.
10. National Logistics Cell.
11. Administrative control of:
 - (i) Economists and Planners Group;
 - (ii) Pakistan Institute of Development Economics;
 - (iii) Pakistan Planning and Management Institute (PPMI);

- (iv) Jawaid Azfar Computer Center (JACC);
 - (v) Public Private Partnership Authority (P3A);
 - (vi) China Pakistan Economic Corridor Authority (CPEC);
 - (vii) Mechanized Construction Company Pakistan Limited (MCCPL); and
 - (viii) National Construction Company Pakistan Limited (NCCPL).
12. The Planning, Development and Special Initiatives Division shall act as the Secretariat of the Planning Commission which is the apex planning and coordination body under the Chairmanship of the Prime Minister. The relationship between the Planning Commission and the Planning, Development and Special Initiatives Division shall be as defined in the Cabinet Division's Resolution No.4-6/2006-Min.I, dated 30th October, 2013, as amended from time to time.
 13. Preparation of an overall integrated plan for development and improvement of statistics in Pakistan and to estimate the budgetary requirements thereof.
 14. Preparation of annual programmes in accordance with agreed priorities and to assign responsibilities for the execution of their component items.
 15. Examination and clearance of budgetary proposals for annual programmes for statistical improvements and developments.
 16. Formulation of policy regarding general statistics for Pakistan and implementation thereof by suitably adapting the statistical system of Pakistan to conform with the policy.
 17. Coordination with the Provincial and Federal Governments, semi-autonomous bodies and international organizations on statistical matters bearing directly or indirectly on such subjects as trade, industry, prices, expenditure, input-output accounts, flow of funds, balance of payments, etc.
 18. Evaluation and introduction of standard concepts, definitions and classifications pertaining to national statistics series.
 19. Preparation and implementation of in-service and foreign training programmes in the fields of statistics.
 20. Evaluation of efficiency of computerized methods for statistical estimation.
 21. Clearance of statistical projects undertaken by different organizations on a contract basis.
 22. Preparation, printing and release of publications on national statistics.
 23. Undertaking of national census and surveys.
 24. Administration of:
 - (i) The Industrial Statistics Act, 1942 (XIX of 1942);
 - (ii) General Statistics (Reorganization) Act, 2011 (XIV of 2011).
 25. Agricultural Census, Population Census, National Quinquennial Livestock Census.
 26. Collection, maintenance and analyses of demographic, population and vital health statistics.
 27. Compilation of labour, manpower and employment statistics for national and international consumption.

28. Periodic assessment, review and analysis of manpower resources and requirements with reference to the employment situation in the country.
29. Coordinate special initiatives as allocated by the Prime Minister.
30. Periodic review of Public Sector Development Program and recommending necessary adjustments or re-appropriations in the overall development portfolio.
31. Promoting and developing role of private sector in development process through institutionalized consultative process for undertaking development initiatives on innovative modes for financing the Public Private Partnership (Public Sector Development Program+), BOT, BOO, etc.

Acronyms

Acronym	Full Form
ACRs	Annual Confidential Reports
ADB	Asian Development Bank
ADP	Annual Development Programme
ADPs	Annual Development Programmes
AEDB	Alternate Energy Development Board
AGPR	Auditor General of Pakistan Revenue
AIIB	Asian Infrastructure Investment Bank
AIP	Annual Implementation Plan
AJ&K	Azad Jammu & Kashmir
AKDWP	Azad Kashmir Development Working Party
ANF	Anti-Narcotics Force
AO	Account Officer
APCC	Annual Plan Coordination Committee
APEC	Asia-Pacific Economic Cooperation
ASF	Airports Security Force
ASEAN	Association of South East Asian Nations
ATH	Ayub Teaching Hospital
ATINs	Applied Technologies Institutes of NLC
BCG	Boston Consulting Group
BCR	Benefit-Cost Ratio
BECS	Basic Education Community Schools
BISP	Benazir Income Support Programme
BOI	Board of Investment
BOP	Balance of Payments
BOT	Built-Operate-Transfer
BPC	Bilateral Political Consultations
BR	Business Register
BRI	Belt & Road Initiative

BRTS	Bus Rapid Transit System
BRT	Bus Rapid Transport
BTASP	Billion Tree Afforestation Support Project
BTs	Border Terminals
CAA	Civil Aviation Authority
CARA	Climate Adaptation and Resilience Assessment
CARE	Climate Adaptation and Resilience for South Asia
CAREC	Central Asia Regional Economic Cooperation
CAREC-RIBS	Central Asian Regional Economic Cooperation-Regional Improving Border Service
CBA	Cost-Benefit Analysis
CBN	Cost of Basic Needs
CCC	Concept Clearance Committee
CCI	Council of Common Interests
CCoE	Cabinet Committee on Energy
CCOI	Cabinet Committee on Investment
CCOP	Cabinet Committee on Privatization
CDA	Capital Development Authority
CDL	Cost Differential Lump-sum
CDREP	Climate Disaster Resilience Enhancement Program
CDWP	Central Development Working Party
CHIRA	Climate and Hazard Initial Assessment
CLICK	Competitive and Liveable City of Karachi
CMI	Census of Manufacturing Industries
C-PIMA	Climate-PIMA
CPEC	China-Pakistan Economic Corridor
CPI	Consumer Price Index
CPF	Country Partnership Framework
CPS	Country Partnership Strategy
CRISP	Crisis Resilient Social Protection
CSA	Civil Society Alliance
CSTY	Culture, Sports, Tourism & Youth

CTTI	Construction Technology Training Institute
DCD	Digital Communication Department
DCPC	Deputy Chairman Planning Commission
DDR	Demand-Driven Research
DDWP	Departmental Development Working Party
DEMP	Directorate of Electronic & Print Media
DHA	Defence Housing Authority
DHQ	District Headquarter
DLI	Program Development Linked Indicators
DISCOS	Distribution Companies
DMWG	Data Management Working Group
DOAM	Directorate of Archaeology and Museum
DSSI	Decision Support System for Inflation
DSU	DISCO Support Unit
DTMB	Digital Terrestrial Multimedia Broadcast
DWP	Development Working Party
EAD	Economic Affairs Division
ECC	Economic Coordination Committee
ECD	Early Childhood Development
ECNEC	Executive Committee of National Economic Council
ECO	Economic Cooperation Organization
EEF	Employees Education Foundation
EF&E	Energy Finance & Economics
EFF	Extended Fund Facility
EIRR	Economic Internal Rate of Return
EIS	Energy Information System
EoDB	Ease of Doing Business
EPRC	Energy Planning and Resource Center
EWS	Early Warning System
FATA	Federal Areas Tribal Areas
FBR	Federal Board of Revenue

FCT	Food Composition Table
FDI	Foreign Direct Investment
FG	Flare Gas
FPSC	Federal Public Service Commission
FTC	Foreign Training Committee
FY	Fiscal Year
GB	Gilgit Baltistan
GDP	Gross Domestic Product
GENCOs	Generation Companies
GER	Gross Enrolment Rate
GIDC	Gas Infrastructure Development Cess
GIS	Geographic Information System
GNI	Gross National Income
GPA	Grade Point Average
GP Fund	General Provident Fund
GPEDC	Global Partnership for Effective Development Cooperation
HBA	House Building Advances
HDIP	Hydrocarbon Development Institute of Pakistan
HEC	Higher Education Commission
HIES	Household Integrated Economic Survey
HR	Human Resource
HRD	Human Resource Development
HRM	Human Resource Management
HSD	High Speed Diesel
I&M	Implementation & Monitoring
ICID	International Commission on Irrigation and Drainage
ICPD	International Conference on Population & Development
ICT	Islamabad Capital Territory
IDWP	Islamabad Development Working Party
IEP	Integrated Energy Planning
IGC	Inter-Governmental Commission

IGEG	Inter-Governmental Expert Group
ILO	International Labour Organization
IMF	International Monetary Fund
iPAS	Integrated Planning and Analysis System
IPC	Inter-Provincial Coordination
IPF	Investment Project Financing
IRR	Financial Internal Rate of Return
IRU	International Road Transport Union
ISA	Information Service Academy
ISP	Internet Service Provider
ISPDP	Integrated Social Protection Development Program
IST	Institute of Space Technology
IT	Information Technology
IT&F	International Trade & Finance
ITTMS	Integrated Transit Trade Management Systems
IWRM	Integrated Water Resources Management
JCC	Joint Coordination Committee
JEC	Joint Economic Commission
JICA	Japan International Cooperation Agency
JMC	Joint Ministerial Commission
JSC	Joint Steering Committee
JWG	Joint Working Groups
KFCP	Key Family Care Practices
KITE	Khyber-Pakhtunkhwa Integrated Tourism Development
KJP	Kamyab Jawan Programme
KKH	Karakorum Highway
KLM	Karachi-Lahore-Motorway
KPIs	Key Performance Indicators
KPK	Khyber Pakhtunkhwa
KPT	Karachi Port Trust
KS&EW	Karachi Shipyard & Engineering Works Limited

LAN	Local Area Network
LFS	Labour Force Survey
LNG	Liquefied Natural Gas
LPG	Liquefied Petroleum Gas
LSM	Large Scale Manufacturing
M2	Broad Money
MCA	Motor Car Advances
MCMC	Mid-Career Management Course
MIS	Management Information System
ML-1	Mainline-1 (Railway)
MoFA	Ministry of Foreign Affairs
MoPD&SI	Ministry of Planning, Development & Special Initiatives
MP&FP	Money, Prices & Fiscal Policy
MPCL	Mari Petroleum Company Limited
MW	Mega Watt
MWG	Modelling Working Group
NAC	National Accounts Committee
NADRA	National Database & Registration Authority
NATCAT	National Catastrophic Modelling
NAVTTTC	National Vocational and Technical Training Commission
NCBD	National Centre for Brands Development
NDA	Net Domestic Assets
NDMA	National Disaster Management Authority
NDRC	National Development Reforms Commission
NDRMF	National Disaster Risk Management Fund
NDU	National Defence University
NEC	National Economic Council
NEFT	NLC Express Freight Train
NEPRA	National Electric Power Regulatory Authority
NER	Net Enrolment Rate
NESCOM	National Engineering and Scientific Commission

NFA	Net Foreign Assets
NFS&R	National Food Security & Research
NG	Natural Gas
NGIA	New Gwadar International Airport
NH&MP	National Highway and Motorway Police
NHA	National Highway Authority
NHP	Net Hydel Profit
NIBAF	National Institute of Banking and Finance
NITB	National Information Technology Board
NLC	National Logistic Cell
NLP	National Library of Pakistan
NLPD	National Language Promotion Department
NLTA	Non-Lending Technical Assistance
NMIS	Nutrition Management Information System
NNF	National Nutrition Forum
NPMC	National Price Monitoring Committee
NPV	Net Present Value
NSPAIT	National Strategic Programme for Acquisition of Industrial Technology
NTP	National Transport Policy
NTRC	National Transport Research Center
NUMS	National University of Management Sciences
NUST	National University of Science & Technology
NUTECH	National University of Technology
OGDCL	Oil & Gas Development Company Limited
OGRA	Oil & Gas Regulatory Authority
OIC	Organization of Islamic Cooperation
OOSC	Out of School Children
PAC	Public Accounts Committee
PAEC	Pakistan Atomic Energy Commission
PAL	Pakistan Academy of Letters
PAPA	Plan of Action on Poverty Alleviation

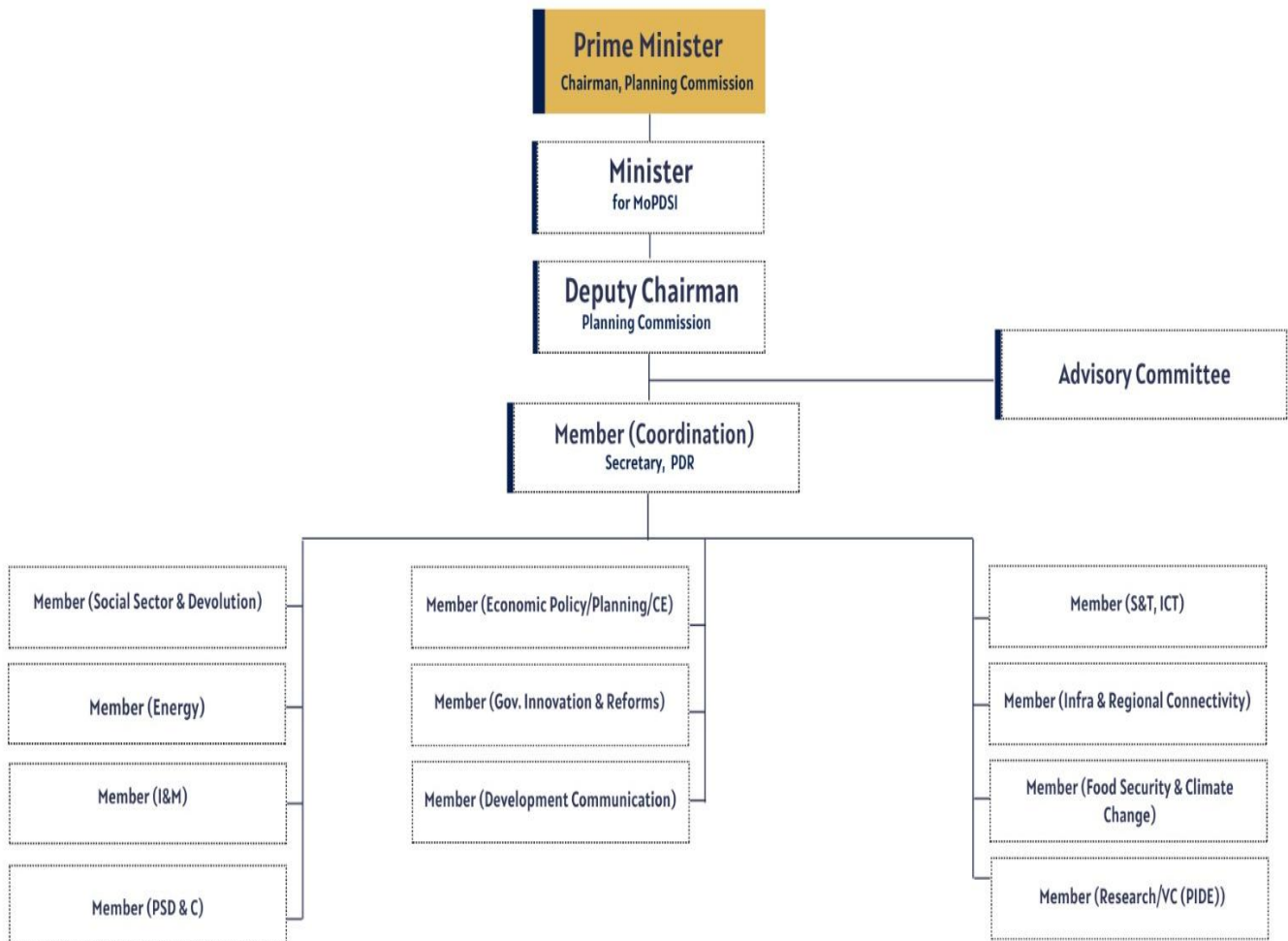
PBC	Pakistan Broadcasting Corporation
PBS	Pakistan Bureau of Statistics
PCG	Partial Credit Guarantee
PC-I	Project Cycle Document - I
PC-II	Project Cycle Document - II
PD&SI	Planning, Development & Special Initiatives
PDF	Project Development Fund
PDGN	Pakistan Dietary Guidelines for Better Nutrition
PDI	Pakistan Deworming Initiative
PDR	Pakistan Development Review
PDS	Product Data Sheet
PEPAC	Pakistan Environmental Planning and Architectural Consultant
PHersp	Pakistan Hydro-met & Ecosystem Restoration Services Project
PIA	Public Investment Authorization
PIC	Pakistan Information Commission
PID	Press Information Department
PIDE	Pakistan Institute of Development Economics
PIMA	Public Investment Management Assessment
PIP	Public Investment Programming
PKNC	Pak-Korea Nutrition Center
PMD	Pakistan Meteorological Department
PMES	Project Monitoring and Evaluation System
PMNS	Pakistan Multi-sectoral Nutrition Strategy
PMU	Project Management Unit
PNCA	Pakistan National Council of Arts
PNRA	Pakistan Nuclear Regulatory Authority
POL	Petroleum Oil & Lubricants
PPIB	Private Power Infrastructure Board
PPL	Pakistan Petroleum Limited
PPMI	Pakistan Planning and Management Institute
PPP	Public Private Partnership (or Purchasing Power Parity)

PPRA	Public Procurement Regulatory Authority
PQA	Port Qasim Authority
PQI	Productivity, Quality and Innovation
PR	Pakistan Railways
PRC	Population Resource Center
PREP for COVID-19	Pandemic Response Effectiveness Project
PSB	Pakistan Sports Board
PSC	Pakistan Sports Complex
PSD&C	Private Sector Development & Competitiveness
PSDP	Public Sector Development Program
PSLM	Pakistan Social and Living Standard Measurements
PSM	Pakistan Steel Mills
PTDC	Pakistan Tourism Development Cooperation
PTEG	Punjab Tourism for Economic Growth
PTV	Pakistan Television
PTVC	Pakistan Television Corporation
PWD	Public Works Department
PWWB	Punjab Workers Welfare Board
RASTA	Research for Social Transformation and Advancement
RBM	Result Based Monitoring
RMU	Risk Management Unit
RPC	Regional Planning Council
RPL	Recognition of Prior Learning
RSF	Resilience and Sustainability Facility
S&T	Science & Technology
SAARC	South Asian Association for Regional Cooperation
SBU	Strategic Business Unit
SDGs	Sustainable Development Goals
SDPI	Sustainable Development Policy Institute
SECP	Securities Exchange Commission of Pakistan
SEZ	Special Economic Zone

SFF	Sustainable Finance Framework
SFB	Sustainable Finance Bureau
SGG	SUN Global Gathering
SIDCL	Sindh Infrastructure Development Company
SIFC	Special Investment Facilitation Council
SMC	Senior Management Course
SOEs	State-Owned Enterprises
SOFR	Secured Over Night Financing Rate
SPI	Sensitive Price Indicator
STEM	Science, Technology, Engineering and Mathematics
STEP	Special Talent Exchange Programme
SUN	Scaling Up Nutrition
SUNAR	SUN Academia and Research
SUNCSA	SUN Civil Society Alliance
SUPARCO	Pakistan Space and Upper Atmosphere Research Commission
SYN	SUN Youth Network
TAC	Technical Advisory Committee
TAPI	Turkmenistan–Afghanistan–Pakistan–India Pipeline
THQ	Tehsil Headquarter
TIR	Transport International Routers
TPA	Third Part Access
TSGs	Technical Supplementary Grants
UIPT	Urban Immovable Property Tax
UN	United Nations
UNDP	United Nations Development Programme
UNESCAP	United Nations Economic and Social Commission for Asia and the Pacific
VGf	Viability Gap Fund
WAN	Wide Area Network
WAPDA	Water & Power Development Authority
WB	World Bank
WHO	World Health Organization

WPI	Wholesale Price Index
WTO	World Trade Organization

Organogram



ECONOMIC SECTIONS

1. Macroeconomics

Brief Introduction

The Macroeconomic Section is an integral part of the Economic Policy Wing of the Ministry of Planning, Development & Special Initiatives (MoPD&SI). The major functions of the Section include: Developing the macroeconomic framework, formulation of economic growth strategies and setting annual GDP and Sectoral growth targets, which are incorporated into Annual / Five-Year Plans after approval by the National Economic Council (NEC). The section plays a core role to represents the MoPD&SI in the meetings of the National Accounts Committee (NAC), evaluates the economic situation, and prepares monthly, quarterly and annual documentations on the economy for further economic policies implementations. It also provides views/comments/ reviews to other ministries, divisions, and organizations on macroeconomic issues. The section prepares and submits replies to the questions raised by members of the parliament regarding growth, investment, and economic development.

Major activities performed during 2024-25

During FY 2024-25, the Macroeconomics Section completed various activities, notably the following:

- Prepared macroeconomic framework and set GDP and sectoral targets for FY 2025-26.
- Monitored the performance of the economy and prepared weekly statements on key economic indicators for the information of the higher-ups.
- Arranged a Round Table discussion on "*Achieving growth within IMF Program*" under the chair of the FY 2024-25 economists and other field experts
- Contributed to the preparation of "URAAN Pakistan: National Transformation Plan 2024-29";
- Prepared chapters titled "Macroeconomic Framework- Growth, Investment and Savings" for Annual Plan 2025-26 and 13th Five Year Plan, including growth targets and macroeconomic framework as approved by the NEC;
- Prepared working paper for the APCC on "Review of Annual Plan 2024-25 and Proposed Annual Plan 2025-26";
- Prepared summaries on i) Review of Annual Plan 2024-25 and Proposed Annual Plan 2025-26, and ii) 13th Five-Year Plan (2024-29) for consideration of the NEC in its meeting held on 4th June 2025;
- Provided material for the preparation of "Annual Report of the NEC";
- Launched its Monthly Development Update in May 2025. This report is the first of its kind to regularly track and communicate Pakistan's economic and development progress. It provides a data-driven overview of the Ministry's development activities during the recently concluded month. This report aims to promote

transparency, strengthen accountability, and support evidence-based decision-making by presenting real-time data and measurable outcomes.

- Prepared talking points/views/comments and submitted replies to starred/unstarred National Assembly questions relating to the economy of Pakistan;
- Organized a training on National Accounts and Balance of Payments in PIDE in collaboration with PBS and SBP in January 2025. A large number of officers from the economist group participated in the training.
- Completed other miscellaneous assignments related to the economy of Pakistan and participated in meetings.

Work Plan for FY 2025-26

Macroeconomic stability is central to URAAN Pakistan's initiated framework for driving sustainable economic growth and building a resilient economy. Under this framework, the macroeconomic strategy remains rooted in export-led, investment driven and inclusive growth, while strong focus is on sustainable development through coordinated federal-provincial efforts to achieve medium-term reforms. Moreover, the focus is on broad reforms in agriculture, industry, services, energy, state-owned enterprises (SOEs) and governance being the main drivers of economic growth.

The following targets have been outlined for FY 2025-26:

Indicator	Target
Real GDP growth	4.20 %
Agriculture growth	4.50%
Industry growth	4.30%
Services growth	4.00%
Inflation	7.50%
Investment to GDP ratio	14.70 %
National Savings	14.30%

Stable commodity process, coupled with steady exchange rate and lower interest rates is likely to keep URAAN Pakistan's initiated framework. Overall policy continuity, fiscal discipline and with improve investor's confidence, private sector development is likely to pave way for sustainable economic growth and policy continuity, fiscal discipline and improve private sector development is likely to pave way for sustainable economic growth.

2. International Trade & Finance

Brief Introduction

The International Trade and Finance (IT&F) Section is entrusted with the following:

- Analysis of external sector (Balance of Payments (BOP) position, FDI, Remittances etc.) policies, strategies, proposals and initiatives concerning international trade. Moreover, the Section formulates short, medium and long-term plans and strategies in respect of BOP and Export Development.
- Process matters and nominations to represent Pakistan in regional economic cooperation organizations such as the Economic Cooperation Organization (ECO), South Asian Association for Regional Cooperation (SAARC), Association of South East Asian Nations (ASEAN), Asia-Pacific Economic Cooperation (APEC) and Central Asia Regional Economic Cooperation (CAREC) and provide feedback on related documents (country statements, joint declarations, resolutions etc.)
- Represent MoPDSI in bilateral fora such as Joint Ministerial Commission (JMC) Joint Economic Commission (JEC) Inter-Governmental Commission, Inter-Ministerial Meeting and provide input on MoUs/protocols
- Coordinate matters related to multilateral economic cooperation organizations like; World Bank, International Monetary Fund (IMF), Organization of Islamic Cooperation (OIC), Asian Development Bank and United Nation Organizations etc. and review country partnership documents of multilateral/donor /development partners (World Bank /ADB etc.)
- Closely coordinates with foreign office, Pakistan Mission in Tehran and concerned line Ministries for various related programmes/events as Planning Commission is Focal Point for the Regional Planning Council (RPC) of the ECO
- Preparation of briefs on Summaries for Cabinet and ECC on BOP and Export Development related issues
- Perform duties of focal point for matters pertaining to Special Investment Facilitation Council (SIFC) and Public Investment Management Assessment (PIMA) & Climate-PIMA and RSF
- Prepare Briefs/Talking Points for senior management's meetings with International Delegation / Country Representatives /Ambassadors etc.

Major Activities

In line with the assigned functions, the Section performed the following activities during 2024-25:

Completed Assignment

- Coordinated with relevant Sections/Wings of MoPD&SI and Members of the Planning Commission regarding the agenda and implementation on decisions of the

Committees i.e. Apex Committee (AC), Executive Committee (EC), Implementation Committee (IC) and Sectoral Working Groups of the Special Investment Facilitation Council (SIFC).

- Prepared briefs/presentations based on the agenda and decisions of the Committees and WG of SIFC for the Secretary and Minister of PD&SI.
- Coordinated matters pertaining to multilateral organizations as under:
 - The World Bank (WB)-coordinated matters relating to the World Bank New Country Partnership Framework (CPF) for Pakistan FY26-FY35
 - Asian Development Bank (ADB) - coordinated matters relating to the ADB consultative mission for preparation of Country Partnership Strategy (CPS) 2026-35 and Climate Disaster Resilience Enhancement Program (CDREP)
 - International Monetary Fund (IMF) – Coordinated matters relating to PIMA, C-PIMA/ Structural Benchmark/Other Actions under IMF Extended Fund Facility (EFF) and RSF. Conducted progress review meetings and also facilitated/participated in IMF Review Mission meetings.
 - United Nations (UN), World Trade Organization (WTO) and Organization of Islamic Countries (OIC) related matters.
 - Asian Infrastructure Investment Bank (AIIB) and Islamic Development Bank (IDB).
- Represented Pakistan at the 35th Regional Planning Council (RPC) of ECO meeting held in Tehran and coordinated with relevant ministries/organizations for preparation of the meeting.
- Prepared Pakistan's responses on various agenda items for RPC meeting. The Section managed all preparatory work in collaboration with the ECO Secretariat, Pakistan's Permanent Mission in Tehran, and the Federal Ministries/Divisions/Agencies concerned.
- Maintained a close liaison with Pakistan's Mission in Tehran, Iran, Ministry of Foreign Affairs (MoFA), and ministries/organizations concerned for the implementation of 34th and 35th RPC-ECO approved Work Program and Calendar of Events. Also coordinated meeting of ECO Secretary General with Minister for PD&SI/DCPC
- Coordinated 1st ECO Forum on Sustainable Development, April 27-29 in Smart City, Ashgabat, Turkmenistan and prepared Comprehensive briefs on thematic areas for Minister PD&SI.
- Operationalized the MoU on Knowledge Sharing signed between Presidency of the Republic of Türkiye, Presidency of Strategy & Budget and Planning Commission of the Government of the Islamic Republic of Pakistan on 1st June 2022. Meetings of Joint Steering Committee (JSC) and various sessions of knowledge sharing were coordinated and conducted with the Turkiye side.
- Coordinated and conducted meetings of ministerial level Committee to Develop a Roadmap for Engagement with Russia constituted by the Prime Minister under the convenorship of Minister for Planning, Development & Special Initiatives.

- Coordinated and arranged meetings under the chairmanship of Minister for Planning, Development and Special Initiatives, in compliance with direction of the Prime Minister dated 27th June 2024 whereby the Minister of Planning, Development & Special Initiatives was entrusted to chair meeting with relevant Ministries, including Commerce, Industries, IT, Education, National Food Security, Board of Investment (BOI) to devise an investment portfolio for pitching to Azerbaijan.”
- Coordinated matters of the Committee formed by the Prime Minister to Develop Substantive Agenda for Discussion during the Indonesian President Upcoming Visit to Pakistan. Ministry of Commerce acted as Secretariat of the Committee
- Coordinated and arranged meetings of Committee on Exports Growth and Promotion constituted by Minister for Planning, Development and Special Initiatives / Deputy Chairman, Planning Commission under the chairmanship of Chief Economist, Planning Commission / Vice Chancellor, PIDE.
- Prepared briefs and talking points regarding bilateral, multilateral, and regional economic cooperation for the Minister, Deputy Chairman Planning Commission, Secretary, PD&SI and Chief Economist, PC.
- Prepared material for APCC and NEC meetings 2025-26 and Chapter on Balance of Payment (BoP) for Annual Plan 2025-26
- Handled matters related to bilateral economic cooperation, including:
 - Joint Economic Commission (JEC)
 - Joint Ministerial Commission (JMC)
 - Inter-Governmental Commission (IGC)
- Represented the Ministry of PD&SI in meetings with other ministries to address issues related to bilateral economic cooperation
- Updated the chapter on “Achieving Balance of Payments” for the 13th Five-Year Plan (2024-29).
- Prepared chapter on “Trade and Investment-Balance of Payments” for the Annual Plan 2025-26.
- Prepared and circulated monthly reports on the performance of the external sector of the economy, FDI and Remittances.
- Furnished comments on ECO Vision 2025 in consultation with all section of M/o PD&SI
- Reviewed chapters related to economic sectors for the Annual Plan FY 2025-26 along with the Executive Summary of the Annual Plan FY 2025-26
- Provided input on Summary/ITF related agenda item of Economic Coordination Committee

3. Money, Prices & Fiscal Policy

Brief Introduction

Money, Prices & Fiscal Policy (MP&FP) Section reviews inflation situation and fiscal, monetary and capital market developments on regular basis. The major functions of the Section are as under:

- Planning and recommending reforms for fiscal, monetary and capital market development (through short, medium and long-term economic plans);
- Monthly review/analysis of inflation, capital market developments, and monetary developments;
- Quarterly review/analysis of consolidated fiscal operations;
- Convening the meetings of National Price Monitoring Committee (NPMC) and follow-up of implementation of the decisions of NPMC;
- Preparation of material for working papers for Annual Plan Coordination Committee (APCC) and summaries for National Economic Council (NEC);
- Preparation of material for National Assembly and Senate business;
- Preparation of material for Year Book of the Ministry;
- Preparation of briefs / comments on summaries for Federal Cabinet and its committees on matters relevant to the Section.

Major activities performed during FY2024-25

Following are the major activities undertaken by the Section during the year:

Preparation of Review Reports

The Section produced reports on inflation and monetary, fiscal and capital market developments on a regular basis. Details in this regard are as under:

- **Reports on Inflation:** The Section prepared twelve monthly reports on a review of inflation showing trends of the Consumer Price Index (CPI), Wholesale Price index (WPI) and Sensitive Price Indicator (SPI). The reports also contained an analysis of global price trends of important commodities and an outlook for inflation in coming months.
- **Reports on Fiscal Developments:** Four quarterly reports on fiscal developments were prepared on the basis of data on fiscal operations released by the Finance Division.
- **Reports on Monetary Developments:** The Section prepared twelve monthly reports on monetary developments which outlined changes in stocks of broad money (M2) and factors affecting M2 like Net Foreign Assets (NFA), Net Domestic Assets (NDA), government borrowing for budgetary support and commodity operations, etc. Moreover, the impact of policy rate on the offtake of private sector credit and inflation was analysed.

- **Reports on Capital Market Developments:** Monthly reports on review of capital market developments were prepared containing trends of Pakistan Stock Exchange indices, major stock indices in the world, portfolio investment, and foreign direct investment, etc.

National Price Monitoring Committee (NPMC)

The NPMC was constituted to review and monitor prices and supply & demand situation of essential food items on monthly basis. A series of meetings were conducted under the chairmanship of the Minister for PD&SI to review and improve the supplies of essential commodities and administrative measures taken by provincial governments thereof. Special meetings were convened for price monitoring and smooth supply of essential items during Ramadan.

Other Activities

Other activities carried out by the Section during the year included the following:

- Prepared a write-up for Year Book 2023-24 of the Ministry;
- Prepared a brief on expected wheat production in Pakistan in FY 2024-25;
- Prepared the relevant material for inclusion in APCC Working Paper FY 2025-26 and Summary for NEC
- Prepared a chapter titled “Fiscal, Monetary and Capital Market Development” for Annual Plan 2025-26;
- Prepared the chapter for 13th Five-Year Plan (2024-29);
- Prepared economic analysis for meetings of Monetary Policy Committee of the State Bank of Pakistan.

4. Sustainable Development Goals

Brief Introduction

The Agenda 2030 for Sustainable Development is a global commitment to achieve inclusive growth, social well-being, and environmental protection through the Sustainable Development Goals (SDGs). Agenda 2030 is an ambitious agenda that calls for setting important goals, collecting data, tracking developments, and strengthening institutions to carry out these tasks. To achieve this agenda, the SDGs Section plays a pivotal role by monitoring and reporting progress on the SDGs, conducting poverty estimations, and coordinating data-driven analysis to inform evidence-based policy making. It also supports mainstreaming SDGs into national development frameworks, facilitates stakeholder engagement, and ensures that progress is aligned with both national priorities and global commitments. In light of the above, the SDGs section performed the following tasks:

Major Activities Performed During 2024-25

SDGs and iPAS Integration

The integration of SDGs into the Intelligent Project Automation System, Integrated Planning and Analysis System (iPAS) has been completed, enabling better alignment of national planning processes with the 2030 Agenda. A review committee finalized the process after extensive consultations with all Economic & Technical Sections of MoPD&SI and relevant line ministries. The updated system now links national planning directly with SDG targets, enabling streamlined monitoring and reporting. This achievement ensures that development projects are systematically aligned with SDG priorities.

Trainings on Poverty Estimation

Estimation and determination of the national poverty rate are major activities undertaken by the SDGs section. The latest round of Household Integrated Economic Survey (HIES) has recently concluded in the field, and both the micro-data and the final report are expected to be released by the Pakistan Bureau of Statistics (PBS) shortly, subsequent to which updated national poverty line and poverty rate for Pakistan will be estimated. In view of this, it is critical to develop the capacity of concerned officials to enable them to undertake this exercise effectively. The SDGs section, in collaboration with UNICEF and the World Bank, organized a series of training on poverty estimation. The first episode of the series Handling of HIES and PSLM using Stata was held at the National Institute of Banking and Finance (NIBAF) in November 2024 and included participants from MoPD&SI, provinces, special areas and PBS. Subsequently, the second and third sessions, i.e. Monetary Poverty Measurement and Estimation of Multidimensional Poverty in Pakistan, were held in December 2024 and February 2024, respectively.

National Poverty and Inequality Dialogue Series

A high-level National Poverty and Inequality Dialogue series was organized by the SDGs Section in collaboration with UNICEF and the World Bank to consolidate efforts, share insights and forge partnerships aimed at accelerating poverty reduction in Pakistan. The sessions were held between November 2024 and April 2025 and attended by Poverty Committee members, officials from MoPD&SI, representatives from key federal and provincial government departments, UN agencies, donors, development partners, academia and research institutions, civil society organizations, national and international experts and media representatives. The dialogue series included situation analysis of poverty and inequality in Pakistan, fiscal intervention and poverty reduction, spatial poverty, etc. Outcomes included preparation of policy briefs, enhanced coordination and collaboration among stakeholders, and strengthened commitment and actions towards achieving SDGs related to poverty and inequality reduction in Pakistan.

Engagement with World Bank on Revision of International Poverty Line

The World Bank defines global poverty using three primary international poverty lines, adjusted for Purchasing Power Parity (PPP) to account for cost-of-living differences across countries: the extreme poverty line, the lower-middle-income poverty line, and the upper-middle-income poverty line. These global poverty lines are periodically updated to reflect changes in price levels and the evolving cost of basic needs across the world and within income groups. In June 2025, the World Bank announced revised international poverty lines, which carried significant implications for reported poverty rates in Pakistan.

Ahead of this change, the SDGs Section held two meetings with the World Bank. The first, on 27th May 2025, wherein it was decided to conduct a joint session with the Expert Working Group on Poverty. The second, on 3rd June 2025, involved technical discussions with the Group and PBS. These consultations were key in devising a way forward and shaping the Ministry's official response and feedback to the World Bank.

Global Partnership for Effective Development Cooperation (GPEDC)

The Global Partnership monitoring is a partner country-led exercise to promote collective accountability on the effectiveness of development co-operation. The exercise collects data for three SDG targets:

- 5.c: on gender-based budget allocation
- 17.15: on respect for countries' policy space
- 17.16: on inclusive multi-stakeholder partnerships for sustainable development

The first three global monitoring rounds were held in 2014, 2016, and 2018, aimed at tracking progress on SDG implementation. For the ongoing 4th Round Chief (SDGs) has been designated the National Coordinator from Pakistan. The SDGs Section underwent the inception phase in which the Focal Persons were identified from different development partners (Bilateral and Multilateral), CSOs, private sector and trade unions. Afterwards, the

data reporting phase was started, and the Development Partners are reporting on their respective questionnaires, and this phase is ongoing.

Independent Verification of BISP’s Program Development Linked Indicators (DLI):

The SDGs Section is authorized to conduct third-party, desk-based independent validations of key programs, including the World Bank’s Conditional Cash Transfer (CCT) and Crisis Resilient Social Protection (CRISP) initiatives, as well as the Asian Development Bank’s Integrated Social Protection Development Program (ISPDP). This exercise was carried out last year, in line with established practice.

Roundtable on “Strengthening Fiscal Policies for Inclusive and Sustainable Development: Advancing Child and Gender Responsive Public Investments”

The SDGs Section, in collaboration with the Sustainable Development Policy Institute (SDPI) and UNICEF, organized a high-level moderated roundtable on advancing child- and gender-responsive public investments on 21st May 2025. The event brought together government stakeholders, economists, parliamentarians, and development partners. Discussions focused on aligning revenue strategies and budget allocations with social sector priorities, particularly for adolescent girls, youth, and marginalized communities, as part of a more inclusive and sustainable economic agenda. The roundtable also underscored the vital role of parliamentary oversight in ensuring transparency, accountability, and equity in public finance.

SAARC ADB Consultation Workshop on the Contextualization of SDGs and Revisiting the SAARC Plan of Action on Poverty Alleviation (PAPA)

At the 18th SAARC Summit held in Kathmandu in November 2014, member states agreed to establish an Inter-Governmental Expert Group (IGEG) to adapt the SDGs to the regional context. The SAARC Development Report reviews SAARC member countries progress on the 2030 Agenda, outlining achievements, gaps, and policy directions. In this regard, the SAARC–ADB Consultation Workshop on the Contextualization of SDGs and the SAARC Plan of Action on Poverty Alleviation (PAPA) was held in Kathmandu on 21–22 October 2024, followed by the 1st meeting of the IGEG on 18–19 February 2025 in Sri Lanka. The SDGs Section represented Pakistan in both sessions.

Work Plan for FY 2025-26

Collaboration with UNDP on Artificial Intelligence for SDGs

The joint initiative with UNDP on Artificial Intelligence for SDGs is underway, focusing on developing a generative AI-based digital platform to strengthen SDG data monitoring. The project will also deliver a modern dashboard with predictive analytics, building on the earlier data dashboard.

Collaboration with UNICEF

Under the UNICEF-MoPD&SI Multi-Year Work Plan (2025–27), multiple exercises will be undertaken to strengthen evidence generation, support data-driven decision-making, and enhance technical and policy capacities. The plan includes research studies, policy briefs, advocacy events, technical support, and multi-stakeholder consultations. These efforts aim to improve and ensure stronger monitoring and reporting on SDGs, and build institutional capacities for inclusive and sustainable development.

Establishment of Federal SDGs Support Unit

The Ministry is implementing the project titled “Establishment of Federal SDGs Support Unit,” approved at a total cost of Rs. 437.256 million, to accelerate SDG implementation in the country through policy mainstreaming, stakeholder engagement, data and monitoring, integrated planning, knowledge management, and mobilization of financing & innovation. To operationalize the Project Management Unit (PMU), advertisements for various positions were published in national newspapers, and the recruitment process is currently underway.

Goal-wise Midterm Review Report

The Midterm Review of the SDGs, as part of Pakistan’s National Development Agenda, is currently underway. Consultations have been held with ministries, provinces, and special areas, with each goal reviewed in detail to assess progress, challenges, and the interventions required for acceleration. Subsequently, the Midterm Review Report is under preparation and will serve as a baseline for Pakistan’s SDG acceleration plan till 2030, guiding future policies and development strategies.

SDGs Manual

The SDGs Manual, currently under preparation, will serve as a consolidated reference document for Pakistan’s implementation journey. It captures the collective efforts of federal and provincial governments, parliamentarians, civil society, academia, the private sector, and development partners. The manual records actions taken since 2015 and consolidates stocktaking for the next phase of implementation. Inputs have been collected nationwide and synthesized into a comprehensive guide. Once finalized, it will serve as a national reference to support the remaining years of SDG implementation till 2030.

5. Public Investment Programming (PIP)

Brief Introduction

The Public Investment Programming (PIP) Section is mandated to perform a pivotal role in shaping the country's development agenda. Its core responsibilities include the formulation and finalization of the investment portfolio and determination of sectoral priorities for the Public Sector Development Programme (PSDP). These tasks are carried out in close consultation with all relevant stakeholders, in accordance with the Rules of Business, 1973, and the Federal Cabinet Resolution of 2013. The overarching objective of the PIP Section is to ensure that public investments are strategically aligned with national socio-economic goals, as articulated in the National Development Strategy, *URAAN Pakistan*, which is anchored in the 5Es National Economic Transformation Plan.

The PSDP undergoes a rigorous scrutiny process in the Priorities Committee and is subsequently processed for approval by the Annual Plan Coordination Committee (APCC) and the National Economic Council (NEC). The PIP Section plays an essential role in the implementation of the PSDP by managing quarterly releases, conducting regular reviews, and undertaking adjustments through mechanisms such as re-appropriations and Technical Supplementary Grants (TSGs). In addition to its implementation responsibilities, the Section actively represents PSDP-related matters in key decision-making fora, including the Central Development Working Party (CDWP) as well as the Standing Committees of the National Assembly and the Senate, thereby ensuring effective coordination and oversight of the national development agenda.

The PIP Section formulates the PSDP in close consultation with all stakeholders to ensure alignment with national development objectives. Ministry of Planning, Development & Special Initiatives (PD&SI) leads this process, wherein Ministries and Divisions propose projects within their respective Indicative Budget Ceilings (IBCs). The proposed PSDP is subjected to a structured approval process, passing through the Priorities Committee, the APCC, and the NEC, before final approval by the Parliament alongside the Finance Bill. In line with the Public Financial Management (PFM) Act, 2019, only projects duly approved by the Departmental Development Working Party (DDWP), Central Development Working Party (CDWP), and the Executive Committee of the National Economic Council (ECNEC) are incorporated into the PSDP. Furthermore, recommendations from the Standing Committees of the Senate and the National Assembly are also given due consideration during the formulation process.

PSDP Alignment with URAAN Pakistan

URAAN Pakistan Framework Introduced a performance-oriented, outcome-driven roadmap linking PSDP (2024-25) to national priorities like exports, energy, environment, digital transformation, equity, and empowerment. PSDP (2024-25) guidelines, rank and

screen projects based on alignment with URAAN Pakistan's objectives, ensuring only initiatives that support export growth, digital transformation, green infrastructure, and social equity are funded. Funding allocations of PSDP (2024-25) remained **outcome-based and performance-driven**, emphasizing completion of projects that are over 80% of financial progress, while freezing/ capping, low-impact ones. Ministries were instructed to appoint focal persons to ensure consistent progress and accountability of PSDP (2024-25) under URAAN Pakistan's umbrella.

Major activities performed during 2024-25

In line with the assigned functions, the PIP Section, in consultation with relevant stakeholders, formulated the federal PSDP 2024-25 which was approved by the NEC on 10th June 2024 at Rs. 1400 billion, including foreign aid of Rs 316 billion. Owing to fiscal constraints and to meet the primary balance, PSDP was revised downward from Rs 1400 billion to Rs 1100 billion. The cut in PSDP was managed while rationalizing allocation of projects in a way so that progress of on-going projects is not affected during the fiscal year. PIP Section coordinated meetings of the Committee constituted by the Prime Minister under the Deputy Prime Minister to review PSDP 2024-25 and proposed PSDP 2025-26 followed by exhaustive review meetings of sub-Committee with each Minister including Secretary concerned from 26 to 29th May, 2025 in the Prime Minister's Office. As per the action plan under PIMA and C-PIMA as agreed during 1st review under the IMF's Extended Fund Facility (EFF) held on 3rd March 2025, one-time review of PSDP 2024-25 was conducted.

The major thrust of PSDP 2024-25 was to achieve the targets of economic growth, maintaining the momentum of development, improving livelihoods and removing regional disparities.

Policy Measures for Effective Utilization of PSDP 2024-25

To speed up the process of development and ensure effective utilization, the following measures were taken during FY 2024-25;

Release Strategy for PSDP 2024-25

The Finance Division in pursuance of the provisions of the Public Finance Management Act, 2019 and Financial Management & Powers of Principal Accounting Officers Regulations, 2021, issued the funds release strategy for Development Budget for FY 2024-25 for implementation, wherein, Finance Division set a quarterly release strategy @ 15% in Q1, 20% in Q2, 25% in Q3, and 40% in Q4. During FY 2024-25, the M/o PD&SI authorized Rs. 1,094 billion (99.9%) to Ministries/Divisions. Releases to AJ&K and Gilgit Baltistan were made biannually due to seasonal constraints.

Quarterly Reviews

To assess the financial & physical progress of budgeted projects and to resolve impeding issues, quarterly as well as special reviews were held with Secretaries / PAOs during the financial year. The sponsors were urged to accelerate utilization against the released funds and to ensure timely completion of fast-moving projects. On the other hand, issues of restriction on procurements, deduction of CDL, skewed release strategy, and requirement of rupee cover for foreign-aided projects were key obstacles faced by the Ministries/Divisions during the execution of the projects. Efforts were made to facilitate and resolve the issues being faced by sponsoring/executing agencies. The Finance Division removed a ban on procurement for development projects under PSDP in February 2024. The NEC accorded approval for non-application of austerity measures on development projects included in PSDP on a summary submitted by the Ministry of PD&SI in January 2024. On March 10, 2025, the Prime Minister also reviewed progress of PSDP and directed that Q4 funds be authorized to Ministries / Divisions who utilized at least 50% of previous quarters authorization along with direction to expedite completion of targeted projects by June, 2025.

Re appropriation /Technical Supplementary Grants (TSGs)

To meet critical additional funding requirements under PSDP 2024-25, Ministries /Divisions re-appropriated Rs. 167.5 billion for fast-moving ongoing projects. Additionally, Technical Supplementary Grants (TSGs) of Rs. 114.5 billion were approved by the ECC and Cabinet within the approved PSDP size mostly due to shifting of allocations from one development grant to other due to change of sponsoring agencies during the fiscal year. During FY 2024-25, a total utilization of Rs. 1076 billion has been reported, comprising Rs. 810 billion under the local component and Rs. 266 billion through foreign loans. The utilization position of PSDP FY 2024-25 is given below:

Table-I : Allocation & Utilization: PSDP 2024-25

(Rs. in billion)				
Component	Original Allocation	Revised Allocation	Authorization	Utilization
Rupee Component	1,094	880	1,094	1,077
Foreign Loan	316	220		
Total	1,400	1,100	1094	1,076

Other activities

Detail of other activities performed by the Section during 2024-25 is given below;

- Officers of the PIP Section participated in NEC/ PAC/ ECNEC / CDWP/Standing Committees of the Senate and National Assembly
- Prepared chapter on PSDP for Annual Plan
- Prepared chapter on PSDP for 13th Five Year Plan

- Prepared replies/reports/briefs for the Senate and Assembly Business
- Attended National Assembly and Senate regarding budget sessions and other related matters on development budget.
- Managed the directions of the PM for funding of projects through PSDP
- Coordinated implementation of the NEC decisions
- Handled Court Cases related to PSDP matters
- Drafted the priorities/guidelines for preparation of PSDP 2025-26 approved by NEC

Work Plan for FY 2025-26:

The following activities will be performed during FY 2025-26:

- Rationalization/revision of PSDP 2025-26
- Processing of quarterly releases during FY 2025-26 in line with the Release Strategy issued by the Finance Division.
- Conduct of Comprehensive Full Year Review of PSDP 2024-25 as well as Quarterly Reviews of PSDP 2025-26
- Adjustment of PSDP to accommodate pressing additional demands of funds important projects from possible savings within PSDP 2025-26
- Prepare and coordinate PSDP 2026-27 in consultation with all stakeholders
- Preparation of Annual Report for NEC for the Year 2025-26 with regard to Agenda Items pertaining to PSDP.
- Punching of release sanctions into SAP system of certain ministries
- Updating of PSDP data on iPAS / PSDP Dashboard etc.
- Sharing monthly data required for preparation of Fiscal Operations with Finance Division.

6. Public Investment Authorization (PIA)

Brief Introduction

The Public Investment Authorization (PIA) Section has a significant role in processing of development projects through competent forum. It ensures that development projects are prepared, processed, and approved in accordance with national planning policies i.e. Manual for Development Projects and other policy documents) approved by competent fora from time to time.

This section being the secretariat of the Central Development Working Party (CDWP), is responsible for processing development projects (PC-I and PC-II), circulating them to members of the CDWP and to the concerned technical sections for preparation of working papers. Afterwards, this Section organizes CDWP meetings, coordinates with sponsoring and executing agencies as well as permanent members, issues minutes of the meetings, and follow up with concerned Technical Section for compliance of project specific recommendations. The Section also coordinated with Cabinet Division for conduct of meeting of the Executive Committee of the National Economic Council (ECNEC) and issuing authorization letters.

In addition, the Section also places foreign-funded development projects and concept proposals submitted by federal and provincial government/agencies before the Concept Clearance Committee (CCC). Furthermore, the Section formulates policy and procedural guidelines and provides advisory support to Federal Ministries, Divisions, and Provincial Governments on development procedures and policies.

As a regular activity, the PIA Section publishes two annual reports: *The Progress Report of the CDWP* and *Schemes Approved by CDWP and ECNEC*, for consideration by the National Economic Council (NEC).

Major activities performed during 2024-25

During the reporting period from 1 April 2024 to 31 March 2025, the Central Development Working Party (CDWP) convened seventeen (17) meetings and considered two hundred (200) development projects, out of which one hundred and fifteen (115) projects were approved, amounting to a total cost of Rs. 284.944 billion. Separately, during preliminary scrutiny, two hundred and seventeen (217) PC-I documents were returned to sponsors for revision or additional information, indicating continued emphasis on quality and compliance in project submissions. Among the approved projects within the financial competence of the CDWP, the Transport and Communications Sector received the largest share, with eighteen (18) projects worth Rs. 58.616 billion. This was followed by the Higher Education Sector, which had seventeen (17) projects approved at a cumulative cost of Rs. 33.365 billion.

In addition to the approved projects, the CDWP recommended seventy-nine (79) projects to the Executive Committee of the National Economic Council (ECNEC) for final approval. The ECNEC approved sixty-two (62) projects in its six (06) meetings, corresponding to a total approved cost of Rs. 5,195.338 billion. Again, the major share of approved projects went to the Transport and Communications Sector, with twenty-eight (28) projects at approved costing Rs. 3,093.467 billion. A summarized table of approved projects by CDWP and ECNEC during the period, with a sector-wise breakup, is placed below for reference.

Sector-wise Break-up of Total Cost of Schemes

Approved Projects During 1 April 2024–31 March 2025 by CDWP & ECNEC

(Rupees in Million)

Sr. No	Sector	Schemes approved by CDWP			Schemes approved by ECNEC		
		No(s)	Estimated Cost	Approved Cost	No(s)	Estimated Cost	Approved Cost
1	Agriculture & Food	04	17,300.000	10,300.000	03	76,291.148	76,889.398
2	Education	12	62,491.123	29,591.267	01	42,750.000	41,671.370
3	Energy	08	18,367.853	16,263.330	08	222,995.980	207,080.077
4	Environment	-	-	-	01	29,222.012	29,213.570
5	Governance	09	25,237.011	22,386.919	03	185,576.916	185,576.916
6	Health	13	40,600.881	27,808.100	03	146,621.100	146,621.100
7	Higher Education	17	40,564.922	33,365.777	-	-	-
8	Information Technology	04	9,935.640	9,813.550	01	19,965.658	19,591.718
9	Industries & Commerce	03	9,508.510	8,850.300	-	-	-
10	Manpower	04	26,686.528	18,348.650	01	15,000.000	15,000.000
11	Mass Media	09	19,875.451	12,072.767	-	-	-
12	Physical Planning & Housing	10	32,836.021	30,829.072	07	1,155,799.744	1,158,172.324
13	Science & Technology	03	4,773.390	1,502.080	-	-	-
14	Social Welfare	-	-	-	01	40,000.000	40,000.000
15	Transport & Communications	18	70,176.882	58,616.654	28	3,178,746.032	3,093,467.497
16	Water Resources	01	5,178.412	5,178.412	05	182,206.306	182,055.019
Total		115^a	383,532.607	284,944.882	62^b	5,295,174.896	5,195,338.989

^a includes new as well as revised projects

^b all ECNEC projects were approved at the recommendation of CDWP

Besides the above, 34 concept proposals were considered by the CDWP/Concept Clearance Committee during the reporting period, and 27 proposals were accorded clearance to initiate negotiations through the Economic Affairs Division for seeking foreign assistance. Strong emphasis was placed on economic growth during the period, in line with the 5Es framework and the goals set under URAAN Pakistan.”

Other Activities

Besides these regular functions, this Section also serves as the Secretariat of the Departmental Development Working Party of the Ministry. This Section, from time to time, provided feedback to various Ministries/Divisions and Provincial/Area Governments and technical section of this ministry on procedural and policy matters relating to development projects.

7. Employment and Research Section

Brief Introduction

Employment and Research section contributes to formulate policy to advance economic growth, structural transformation, and a jobs-led growth agenda. It coordinates with the International Labor Organization (ILO), the Ministry of Overseas Employment, and professional training institutes to develop skill sets that enhance labor productivity. The focus of proposed measures is to increase employability within the country, tapping overseas employment opportunities for highly educated, skilled, semiskilled and unskilled labour force to aligned our national policies with SDGS Goal-8 and to equip the Labor force with latest digital revolution by promoting e-commerce.

Major Activities performed During 2024-2025

During the period, section performed all assigned functions related to Jobs-led economic growth; technical engagements with various stakeholders i.e. PBS with respect to Labour Force Survey, International Labour Organization; preparation of briefs, comments, summaries, reports, country papers with respect to research and employment, Labor productivity enhancement and structural transformation, enhancement of employment opportunities; maintenance of employment data generated through PSDP; parliamentary businesses matters etc.

Despite these functions the section performed and contributed to the following assignments:

- Consolidated material on Labor, employment and skill development and provided to Finance Division for annual issue of Pakistan Economic Survey.
- Consolidated material for the Annual Plan Chapter on Employment.
- Consolidated material was provided for the Five Years Plan Chapter on Employment.
- PSDP project's Comments: Chief (E&R) being permanent member of CDWP, the section appraised/ analyzed the PSDP Project's PC-Is of project proposals of all sectors with reference to employment generation perspective and furnished comments for incorporation in the Working Paper of CDWP.
- Clarifications sought by Ministries/departments regarding Development Manual for Projects 2021, were issued by the section with the approval of Secretary PDSI.
- Consultancy Guidelines was prepared in consultation with the relevant stakeholders and presented to the Minister for PDSI for perusal.

Appraisal / Examined Of PC-Is

The section, being policy section, not only contributed in policy making but also performed the duties on operations side. E&R section examined and furnished comments on 127 PC-Is in the light of Manual for Development Project to the concerned Technical Section for

incorporation in the Working Papers for Pre-CDWP and CDWP meetings. E&R section provides comments on all PSDP projects which are uploaded on IPAS. The Section also maintains employment generation data through PSDP projects. Summary of employment generation through PSDP projects during 2024-25 are as under:

SUMMARY OF PSDP PROJECTS RECEIVED DURING THE FY 2024-25	
Total PSDP projects	127*
Project Employment generated	67528
Direct Employment (During Execution of Project & O & M employment)	145839
Indirect employment (including allied Jobs, after completion of the project) *	630598
Total	843965
* Out of 127 only 75 PC-I provided employment generation data	

Work Plan for FY 2025-26

- **Public Investment Procedures and Parameters** has been drafted by this section for prioritization of projects and efficient allocations of PSDP in consultation with relevant stake holders.
- **Estimation of Sectoral Employment Elasticity** is initiated by this section. A working group has been notified to estimate employment elasticity.
- **Labor Market Watch Index** Employment and Research section is working to formulate the Labor Market Watch Index to assess absorption, productivity and vibrancy & dynamism.
- **Productive Employment:** Employment and Research section is tracking and reporting the Productive Employment generated through PSDP projects to CDWP and PMYP.

8. Economic Appraisal Section

Brief Introduction

As per the Rules of Business 1973, the Ministry of PD&SI is responsible for developing appropriate cost and physical standards for effective technical and economic appraisal of projects. The technical appraisal is conducted by the relevant Technical Sections, covering engineering, commercial, organizational, environmental, and managerial aspects. Meanwhile, the Economic Appraisal section performs financial and economic analysis, focusing on calculating the Financial Internal Rate of Return (FIRR), Economic Internal Rate of Return (EIRR), Benefit-Cost Ratio (BCR), Net Present Value (NPV), and other metrics based on revenue rates, subsidies, and related factors of the projects. Development projects Appraisal facilitates informed decision-making in the selection/ approval of viable projects for the country's socioeconomic development.

Major activities performed during 2024-25

During 2024-25, the Economic Appraisal Section conducted financial and economic analyses of all projects included in the PSDP 2025-26. The section also assessed the adequacy and potential risks of these projects, aiding in informed decision-making for selecting and approving viable projects that contribute to the country's socio-economic development.

The Section performed the following major activities during 2024-25:

- Between July 2024 and June 2025, the Section conducted economic and financial analyses, including FIRR, EIRR, BCR, and NPV, for 1234 development projects across various sectors of the economy and requisite input was provided to the relevant fora such as the DDWP, CDWP and ECNEC. A detail of projects appraised during 2024-25 is given in Table

Table: Appraisal of Development Projects 2024-25

Sr.No.	Approval Forum	No. of Projects
1	Pre-CDWP	271
2	CDWP	256
3	Post-CDWP	8
4	DDWP	403
5	Pre-ECNEC	39
6	ECNEC	46
7	AKDWP	211
Total:		1,234

The Economic Appraisal Section also participated in 76 DDWP, 24 CDWP; 187 pre/post-CDWP, 07 Pre-ECNEC/ECNEC, 09 AKDWP (Azad Kashmir Development Working Party) and 39 miscellaneous /review meetings.

Other Activities

A detail of miscellaneous activities performed by the Section during the FY 2024-25 is given below:

- Prepared report on PIMA and C-PIMA for IMF compliance.
- Report submitted on the Public Investment Management Assessment (PIMA) Action Plan for Item # 2.3 and C-4 “Specific Guidance for Key Appraisal Issues” for consideration of CDWP on 16-5-2025.
- Provided inputs in consultative Meetings to Review PSDP 2024-25 and rationalize demands for PSDP 2025-26.
- The Section participated in various committee meetings in compliance with CDWP decisions. Trained students from various universities across the country through internships.
- Prepared annual report on all the DDWP projects submitted for Economic Appraisal.

9. Foreign Assistance Section

Brief Introduction

The Foreign Assistance Section played a pivotal role in processing foreign-funded projects by coordinating and processing more than 50 Concept Clearance Proposals (CCPs) for consideration of the Concept Clearance Committee (CCC)/Central Development Working Party (CDWP) for approval. Moreover, the section continuously liaised with the Economic Affairs Division, provincial governments, and Federal Ministries/Divisions on broad array of issues including allocation of rupee cover for foreign-funded projects, guided sponsors on preparation and submission of CCPs to the Planning Commission, and provided feedback on the donor's development country strategies and prepared periodical reports on disbursements of foreign assistance to the development projects reflected in the PSDP. Based on the approved ToRs, Foreign Assistance Section performs following responsibilities.

- Processing of Foreign Assistance projects for Concept Clearance through Concept Clearance Committee (CCC) headed by DCPC.
- Close Liaison with EAD including attending meetings with donors / executing agencies regarding allocation of Foreign Exchange Component for reflection in PSDP
- Preparation of monthly & quarterly progress reports on Foreign Assistance projects reflected in the PSDP
- Examination of draft MoUs/Note of exchange in coordination with concerned Technical Sections of M/o PD&SI and preparation of views/comments thereon.
- Coordination of High level inter-Ministerial Task Force meetings on Multilateral Development Finance
- All matters relating to Foreign Assistance projects
- Any other work assigned to the section

Major activities performed during 2024-25

- Coordinated with the Economics Affairs Division (EAD), Provincial Planning & Development Departments/Boards, and Federal Division on the matters pertaining to foreign funded projects including processing of the Concept Clearance Proposal (CCPs).
- Participated in the development portfolio review meetings of the bilateral and multilateral donors held in the Economic Affairs Division.
- Participated in the meetings of CCC/CDWP, Pre-CCC, Pre-CDWP and quarterly PSDP review meetings held in the Ministry of Planning, Development and Special Initiatives.
- Participated in the loan negotiation with the World Bank for two projects, namely, Punjab Clean Air Program (PCAP) and Resilient and Accessible Microfinance (RAM) program funded by the World Bank.

- The section also served as a secretariat to the newly constituted Cabinet Committee on the Planning and Execution of the Foreign-Funded Development Projects and organized its first meeting on 24 October 2024.
- Provided briefs to the offices of Secretary and Minister on development cooperation between Pakistan and bilateral and multilateral development partners such as World Bank, Asian Development Bank, Asian Infrastructure Investment Bank (AIIB), Qatar Fund for Development (QFD), Islamic Development Bank, People's Republic of China among others.
- Prepared monthly reports on trends in allocations, disbursements and utilization of foreign grants and loans in 96 foreign-funded projects reflected in Public Sector Development Programme (PSDP) 2024-25.
- During FY 2024-25, the section processed around 56 Concept Clearance Proposals (CCPs) shared by the Federal Ministries, Provincial Departments and Government of Special Regions (AJK and GB) for consideration of, and clearance from, the CCC/CDWP. As a result, 27 CCPs from across different sectors and funded by various donors were cleared by the CCC/CDWP.

10. Plan Coordination Section

Brief Introduction

Effective development planning is fundamental to a country's sustained growth, enabling strategic resource allocation, guiding infrastructure development, and addressing socio-economic challenges. The Plan Coordination (PC) Section is the central coordinating body for the preparation of the country's short, medium, and long-term development plans, and is responsible for compiling the Ministry's Year Book.

The Section plays a vital role in institutional governance by organizing Annual Plan Coordination Committee (APCC) meetings and coordinating National Economic Council (NEC) meetings. It also manages high-level fora, including the Planning Commission, Policy Board, Advisory Committee of the Planning Commission, and the Provincial Planning Ministers meetings. Furthermore, the PC Section monitors the implementation status of decisions rendered by the Council of Common Interests (CCI), NEC, Cabinet, and its sub-committees, such as the Economic Coordination Committee (ECC) and the Secretaries Committee. The Section's functions also include preparing periodic performance reports for the Ministry, contributing to the Finance Minister's Budget Speech, and providing necessary input for the Annual NEC report and the report on the Observance of Principles of Policy.

Major activities performed during 2024-25

The Plan Coordination Section executed the following key activities during the fiscal year 2024-25:

Formulation of 13th Five-Year Plan 2024-29

The coordination with all federal Ministries and Provincial stakeholders for preparation of 13th Five-Year 2024-29 was completed by the Section. The 13th Five-Year Plan is a comprehensive economic development plan for medium term that is prepared in line with the 5Es framework. The Plan is formulated on the basis of inputs from various Economic and Technical Sections of this Ministry and proposals from other ministries and provincial stakeholders. The NEC, on June, 04 2025 approved the publication of 13th Five-Year Plan 2024-29.

Formulation of Annual Plan 2025-26

The Annual Development Plan (ADP) 2025-26 was formulated based on technical input provided by the various Economic and Technical Sections of the Ministry. The Plan received approval from the NEC on June 04, 2025 and was subsequently published and circulated to all key stakeholders, including the National Assembly, Senate, Cabinet, Federal Ministries/Divisions, and Provincial/Area Governments, for implementation.

Annual Plan Coordination Committee (APCC)

The APCC serves as the primary forum for consensus building on the macroeconomic framework and Public Sector Development Programme (PSDP) documents prior to their submission for NEC approval. The APCC meeting was convened on June 02, 2025, chaired by the Deputy Chairman Planning Commission, and attended by Provincial Finance & Planning Ministers, Federal Secretaries, and representatives from Provincial governments and Public Sector Enterprises. The meeting reviewed the economic performance of 2024-25 and established the macroeconomic outlook for 2025-26. Views on the Ministry of PD&SI's policy stance were shared by the Finance Division and the State Bank of Pakistan (SBP), and the proposed PSDP allocations for 2025-26 were discussed and agreed upon.

National Economic Council (NEC) Coordination

In compliance with Clause (4) of Article 156 of the Constitution, the NEC is required to meet at least semi-annually. The Section initiated process for convening first meeting of the NEC during January 2025, however it could not be convened. During 2024-25, only one (01) meeting of the NEC could happen which was convened on June 04, 2025. The Section managed the preparation of the proposed agenda for the meeting and facilitated the sharing of working papers/summaries with the Cabinet Division for circulation among NEC members.

Statutory Reporting Requirements

The Section successfully coordinated and prepared the necessary input for several constitutional and regulatory reports:

- **Annual Report of NEC 2023-24:** Input for Chapter Three of the Report, covering the performance of the NEC during FY **2023-24**, was coordinated with relevant Sections and furnished to the Cabinet Division for presentation to the Parliament.
- **Annual Report on Observance of Principles of Policy for 2023-24:** Under Rule 26 of the Rules of Business 1973, the Ministry's performance against the Principles of Policy (Articles 29 to 40 of the Constitution), such as the promotion of local government and full participation of women, was consolidated on the prescribed template for the financial year **2023-24** and submitted to the Cabinet Division.

Year Book 2023-24

In compliance with Rule 25 of the Rules of Business 1973, the Year Book 2023-24 was prepared, detailing the activities, achievements, and progress of the Ministry's Sections, Wings, and attached departments during the fiscal year 2023-24. The PC Section received, reviewed, and edited the 39 chapters (as per previous year's context) of the book with oversight from a Committee headed by JCE (EP). The IT Wing provided formatting services, and following the approval of the Secretary PD&SI, the Year Book was published online on the Ministry's website.

High-Level Institutional Support

- **Policy Board of the Planning Commission:** The PC Section acted as the Secretariat for the Policy Board, a key forum constituted by the Government to enhance policymaking in response to emerging development challenges. Two meetings of Policy Board Planning Commission were held in fiscal year 2024-25 under the chairmanship of the Minister Planning, Development & Special Initiatives/Deputy Chairman, Planning Commission.
- **Provincial Planning Ministers Meetings:** The PC section, being a Secretariat of Provincial Planning Ministers forum, coordinated and conducted two meetings of the forum. These meetings were helpful in initiating an extended process of consultation with the relevant key stakeholders and to align the Economic and Development Plans with provincial priorities and secure provincial governments' ownership.

Ministry Outreach and Capacity Building

The Section organized numerous briefing sessions for a diverse audience, including new inductees, officers/participants of MCMC, SMC, Provincial Management Services, Foreign Services Academy, and NIBAF (National Institute of Banking and Finance). Participants received detailed briefings on the state of the economy, the PSDP, the Project Cycle, and the Ministry's core functions.

Performance Reporting and Cabinet Coordination

- **Ministry's Performance Report:** Coordinated the preparation of the Ministry's quarterly and annual Performance Reports for 2024, which provided a brief snapshot of key initiatives and policies, and were shared with the Ministry of Information and Broadcasting.
- **Cabinet Committee Matters:** The Section coordinated the compilation of input for the Finance Minister's Budget Speech and provided follow-up and implementation status reports to the Cabinet Division regarding decisions of the CCI, NEC, Cabinet, CCOP, CCOI, CCOCPEC, CCoCIP, CCoSOEs, CCLC and ECC. It also coordinated the preparation of necessary briefs for the Minister/Deputy Chairman Planning Commission and Secretary PD&SI for all meetings of the Cabinet and its various committees.

Implementation of the 5Es Framework

The Ministry sustained its concentrated effort on implementing the "5Es Framework" (Exports, Energy, E-Pakistan, Environment, and Equity), a strategy aimed at achieving sustained short- to medium-term economic growth.

- The Section organized and coordinated launching ceremony of URAAN Pakistan National Economic Transformation Plan 2024-29 on December 31, aimed at achieving sustainable, inclusive growth through innovation, digitalization, and

human development under the **5Es framework** — *Exports, E-Pakistan, Environment, Energy, and Equity*.

- Extensive provincial consultative workshops for implementing URAAN Pakistan were carried out in the fiscal year 2024-25 under the Minister's supervision.

Additional Assignments

- PC team recorded meetings of Minister PD&SI and coordinated Minister's directives with the relevant stakeholders.
- Coordinated a "Development Journey of Pakistan" gallery exhibition, highlighting the country's mega development projects.
- Provided assistance to the Chief (PC)/Project Director Institutional Development & Capacity Building Project in the recruitment process of Sector Specialists.

Work Plan for FY 2025-26:

The following key activities are ongoing and will be prioritized for completion in the next fiscal year 2025-26:

- **Policy Board and Ministerial Fora:** Coordination for the regular meetings of the Policy Board, chaired by the Minister for PD&SI, and the Provincial Planning Ministers' forum is in progress.
- **Statutory and Internal Reports:** Coordination is ongoing for the preparation of the **Year Book** for 2024-25, the Annual Report of NEC for 2024-25, and the Annual Report on Observance of Principles of Policy for 2024-25.
- **Decision Implementation Follow-up:** Ongoing coordination to ensure timely implementation of decisions made by the NEC, Cabinet, and its sub-committees, and the subsequent furnishing of implementation status reports to the Cabinet Division.

TECHNICAL SECTIONS/WINGS

11. Food & Agriculture Section

Brief Introduction

The growth and development of the food and agriculture sector is one of the top priorities of the Government of Pakistan, which aims to ensure food security, generate employment, alleviate poverty, augment exports and contribute in overall national economic growth. It has been given due emphasis in URAAN Pakistan and the 5-E economic framework.

The Food and Agriculture Section of the M/o PD&SI is assigned with the responsibilities for formulating strategic frameworks, identifying key investment areas, guiding sectoral reforms and coordinating with the Ministry of National Food Security & Research (M/o NFS&R) and other stakeholders; including federal ministries, provincial departments, development partners and the private sector. This section plays a vital role in the budgetary process, reviewing and appraising PSDP) and donor-funded projects related to the food and agriculture sector.

The section also represents the Ministry of PD&SI in various development fora such as the Islamabad Development Working Party (IDWP), Departmental Development Working Party (DDWP), Central Development Working Party (CDWP), and the Executive Committee of the National Economic Council (ECNEC). The Section convenes the pre-CDWP and is responsible for the initial screening of all development projects and concept notes of agriculture sector. Also participates in PSDP formulation and its quarterly review meetings. The section represents in various boards, like Pakistan Agricultural Research Council, Special Investment Facilitation Council (SIFC) and project steering committee. Moreover, the section provides policy feedback including ECC related to food & agriculture sector, prepare replies of Senate and National Assembly questions.

The section also attends parliamentary committee meetings including PAC and budget sessions of parliament. This collaborative effort aims to address Pakistan's food security challenges within the context of climate change, flood mitigation, the depletion of natural resources, and meeting the escalating demands of the burgeoning population. These responds to rides are aligned with the broader governmental policies, i.e., URAAN Pakistan, the 5-Es National Economic Transformation Plan, the 13th Five-Year Plan and SDGs to enhance agricultural productivity on a sustainable basis.

Major activities performed during FY 2024-25

a) Policy reviews

During FY 2024-25 the following draft policies were reviewed:

S. No.	Title of Policy
1.	“Pakistan National Olive Value Chain Policy” with the Implementation Strategy and Road Map For 2024-30
2.	Establishment of the Food, Drug and Cosmetics Authority of Pakistan (FDCAP)
3.	Pakistan's National Seed Policy

The section provided valuable comments and views as inputs to improve the drafts, as all of the three policies have alignment with the 5Es Framework and the 13th FYP. They aim to enhance indigenous agricultural production, substitution of import of edible oil, improve regulations for the supply of quality products, and create a competitive and technologically advanced seed sector to boost agricultural productivity, food security, and farm incomes. Keeping in view the effects of climate change, the climate-smart agriculture strategies were given priority while examining the project proposals, which will hopefully yield far-reaching positive effects.

Consultative Meetings attended

- Capacity Development Workshops on Food Safety and Quality Regulatory Regime for Pakistan
- Draft Green Taxonomy
- Eighth Meeting of SIFC Implementation Committee (Agriculture Sector)
- Implementation of Public Investment Management Assessment (PIMA) Action Plan
- Introduction of Lives & Livelihood Fund 2.0 (LLF 2.0 Part of the Islamic Development Bank Group) to Federal/Provincial Stakeholders
- Khyber Pakhtunkhwa Irrigated Agriculture Improvement Project
- National Adaptation Plan (NAP) Pakistan High-Level Costing Workshop
- National Disaster Risk Management Fund (NDRMF) Briefing by SUPARCO
- Orientation Session with Young Development Fellows (YDFs)
- Productivity, Quality & Innovation Conference, 2024
- Public Private Round Table Meeting on Genetically Modified Organism (GMO) Imports and Food Security in Pakistan
- Public Sector Consultation with the Kearney on investment Opportunities/Projects
- Sustainable Finance Framework

Project Steering Committee Meetings of Projects attended

- Annual Steering Committee of PSDP Wheat Projects
- Committee on Exports Growth and Promotion
- Fifth PSC meeting of “Promotion of Trout Farming in Northern Areas of Pakistan”
- PSC of “Productivity Enhancement of Rice”

- PSC of “Productivity Enhancement of Sugarcane”
- PSC of “Promoting Research for Productivity Enhancement in Pulses”
- PSC of Establishment of Seed Certification Laboratory at Khuzdar & Turbat
- PSC of Pilot Shrimp Farming Cluster Development Project
- PSC of Potato Tissue Culture
- PST of “Pakistan Korea Joint Program on Certified Seed Potato Production System”
- Sixth PSC meeting of “National Oilseed Enhancement Program”
- Third PSC meeting of “Promotion of Olive Cultivation on Commercial Scale in Pakistan”

Participation in Thematic Committees

- Annual Meeting of “Agricultural Credit Advisory Committee (ACAC) FY 2025” held by the State Bank of Pakistan
- Annual Plan Coordination Committee (APCC)
- Board of Directors of “Agricultural Linkage Programme of Pakistan ALP” Agricultural Research Council
- Committee on “Short-term Training (3 and 6 months) of 1,000 Agriculture Professionals in China”
- Consultation on the Action Plan for “URAAN Pakistan”
- Inter-Ministerial and Inter-Agency Coordination and coordination activities with Development Partners
- Launch of the “Assessment for the Development of Food Control System”
- Meeting on “Urban Agriculture Proposal”
- Review Committee of 13th Five Year Plan
- Training and Project Screening Workshop on Carbon Market; Roundtable Consultation: Export-Led Economy-Race to \$100 billion
- Workshop on “Climate Resilient and Low Carbon Agriculture in Pakistan”

Parliamentary Meetings attended

- Budget (FY 2025-26) Sessions of “National Assembly and the Senate of Pakistan”
- Meetings of “Public Accounts Committee on National Food Security and Research”
- Twelfth meeting of “National Assembly’s Standing Committee on M/o NFS&R”
- Thirteen meeting of “National Assembly’s Standing Committee on M/o NFS&R”

International meeting/workshop

- Attended a meeting with professors of Japanese universities, and
- Represented country in “Workshop on Agricultural Machinery” held by the Agriculture University, Beijing, China.

Number of projects appraised during the year along with names of mega projects

During FY 2024-25, the following projects sponsored by M/o NFS&R were reviewed and processed.

Projects of DDWP level

- Building references Genomes and leveraging AI-driven Models for improvement of indigenous livestock and crops
- Capacity Development for Advanced Agricultural Machinery Research
- Establishment of Date Palm Research & Postharvest Management Institute (DPR&PMI) Khairpur
- Establishment of Plant Breeders Rights Registry and Strengthening of DUS Examination System
- Establishment of Project Planning and Development Unit of M/o NFS&R
- Financial Incentive Program for sustainable Agri Business and Aquaculture Development
- Pakistan National Sugar and Sugarcane Monitoring System: A digital Revolution for Sustainable growth & production Efficiency
- Pilot Testing of Smart Technologies to Improve Climate-resilient Water Management Systems
- Promotion of Climate Resilient High Values Horticultural Crops (Pistachio, Almond, Walnut and Pecan Nut) in Balochistan
- Revolutionizing Cotton in Pakistan: Innovations for a Sustainable Future

Projects of CDWP level

- Economic Transformation Initiative, Gilgit-Baltistan Planning and Development Department, GoGB (Revised)
- Establishment of Agriculture Research Institute (ARI) Sheikhpura, Punjab
- Khyber Pakhtunkhwa Rural Economic Transformation Project (KP- RETP)- Position Paper on Inclusion of European Union Grant in Project Authorization
- Sindh Livestock and Aquaculture Sectors Transformation Project
- Speed Breeding Platform for Development of Climate Smart Hybrids of Crops

Projects of ECNEC level

- Economic Transformation Initiative, Gilgit-Baltistan Planning and Development Department, GoGB (Revised)
- Sindh Livestock and Aquaculture Sectors Transformation Project

Number of DDWP, Pre-CDWP, CDWP, Post-CDWP & ECNEC meetings attended

S. No.	Forum	No. of Projects discussed
1.	DDWP	9
2.	Pre-CDWP	18
3.	CDWP	9
4.	Follow-up of CDWP	4
5.	ECNEC	2

Position Papers processed

- Khyber Pakhtunkhwa Rural Economic Transformation Project (KP-RETP)- Position Paper on Inclusion of European Union Grant in Project Authorization and Prime Minister's National Programme for Solarization of Agriculture Tubewells
- National Agriculture Productivity Enhancement Program - Feasibility and Project
- Offered comments during pre-CDWP meetings of cross cutting sectors i.e., Water Resources, Infrastructure, Deprived Areas Development, SDGs etc.

Concept Papers processed

- Breed Improvement through Efficient Artificial Insemination Services by Using Korean Holstein Sexed Semen in Cattle
- Development of Italian Ryegrass variety and expansion of new oat variety to establish village-based seed enterprise through Farmer's Participatory Approach in Pakistan
- Establishment of a Smart Agricultural Farm for Vegetable Production at NARC, Islamabad
- Establishment of Korean Holstein Breeding Stock and Development of a Composite Dairy Cattle Breed
- Improving Potato Production Machinery in Pakistan

Work Plan for FY 2025-26:

The section will undertake the following tasks during the FY-26:

- i) Technical appraisal of development projects and processing for consideration
- ii) Examine and process concept clearance proposals and position papers
- iii) Review of PSDP, policies and plans
- iv) Prepare PSDP and Annual Plan

12. Industries and Commerce

Brief Introduction

The Industries and Commerce Section manage the PSDP portfolio of relevant line ministries, including the Ministry of Industries & Production (MoIP), Ministry of Commerce (MoC), Mineral Wing of the Petroleum Division, the Board of Investment (BoI), and the SIFC Division. The section plays a critical role in the technical appraisal, processing, and approval of development projects by the respective fora including: DDWP, CDWP/CCC and ECNEC. It also deals with the strategic policy and planning matters related to these ministries. The Section also ensures prudent formulation of development projects in consonance with the national development priorities/ plan frameworks like URAAN Pakistan-National Economic Transformation Plan in order to achieve the goal of sustainable socio-economic development across the country.

Key Functions of the Section

- Preparing chapter of Manufacturing, Commerce and Mineral Development for Annual Plans and Review of Annual Plans;
- Appraisal and Approval of projects related to the line ministries through respective fora (i.e. DDWP, CDWP/CCC, ECNEC);
- Attending PSDP related sectoral meetings with sponsors;
- Attending Priorities Committee, APCC and NEC meetings as and when required;
- Representing ministry in Committees, Sub Committees, Steering Committees of line ministries;
- Attending stakeholder consultation meetings, seminars, conferences, inaugurations etc.;
- Finalize briefs / comments prepared on National Assembly / Senate Questions, Parliamentary Committees meetings, CCI / ECC summaries and other received documents;
- Attending court proceedings related to line ministries as and when required;
- Attending National Assembly & Senate Standing Committee, Public Accounts Committee Meetings as and when required;
- Responding to citizen complaints, accomplishing assigned tasks and respond to suggestion on Prime Minister's Citizen Portal; and
- Disposal of daily receipts, miscellaneous tasks as received or assigned by Member / Secretary / DCPC / Minister.

Major Activities Performed During FY2024-25

National Productivity, Quality and Innovation Summit 2024

The Section organized and contributed to National Productivity, Quality and

Innovation Summit 2024 held on November 21-22, 2024 wherein experts from industry, academia and think tanks gave detailed insights into the different aspects of Productivity, Quality and Innovation. The primary objective of the PQI Summit was to focus on two critical aspects of productivity:

- to share the National Productivity Master Plan (NPMP), a comprehensive roadmap developed to address the productivity challenges faced by Pakistan and propose solutions.
- to foster a deeper understanding among stakeholders about the role of a productivity measurement system and incentivization strategies. It emphasized best practices for improving labor and capital productivity, which are essential for enhancing overall economic performance.

Other Major Activities Performed during 2024-25

- The Section's role in project evaluation and advisory support remained pivotal. It appraised and processed 14 development projects for which pre-CDWP meetings were conducted, minutes were prepared thereof, and issued to concerned quarters. Major projects include:
- Development of Block-A (500 acres) of Phase-I (1500 acres) of The Karachi Industrial Park (Federal SEZ) on Approx. 6400 Acres of Pakistan Steel Mills Land, Karachi,
- 1000 Industrial Stitching Units (Phase-II),
- Expo Center Quetta (Revised),
- Export Accelerator for SMEs,
- Invest Pakistan, and
- One Stop Service Center for SEZs.

The Section also appraised and provided comments on 13 DDWP projects wherein either their extension in implementation period or approvals were granted. Moreover, a DWP meeting of Export Processing Zone Authority/ MoIP was also attended to consider one of their projects.

- Additionally, input/ comments were also provided on several other projects like Balochistan Livelihood and Entrepreneurship Project (BLEP) project, and "Project Green: Procurement of Partial Credit Guarantee (PCG) for the Reko-Diq Copper and Gold Mining Project".
- Prepared and finalized chapter of Annual Plan 2025-26 regarding Manufacturing, Commerce & Mineral Development and attended the related review meetings.
- Finalized PSDP 2025-26 of Ministry of Industries & Production, Ministry of Commerce, Board of Investment, Petroleum Division (Mineral Sector) and SIFC Division and attended Priorities Committee, review meetings and Annual Plan Coordination Committee (APCC) in this regard.

- Prepared and refined Chapter of “Industry, Investment and Competitiveness” for the 13th Five-Year Plan after several reviews and attended the related review meetings.
- Prepared 34 Briefs on Summaries for ECC of the Cabinet/ Talking Points for Minister for PD&SI/ Member PSD&C.
- Provided input on the draft of the National Industrial Policy and convened a review meeting under the Chairmanship of Minister for PD&SI in this regard.
- Provided input and updated Public Investment Procedures and Parameters and evaluated proposals from international partners.
- Reviewed and aligned important policies of concerned line ministries, including the National Minerals Policy (2013), SME Policy (2021), AIDEP Policy (2021–26), and the Strategic Trade Policy Framework (2020–25), and the National Mineral Policy (2024). Input was provided on the Draft National Defence Production Policy.
- Drafted 35 new development proposals under URAAN Pakistan to accelerate industrial and export growth.
- Prepared a comprehensive Action Plan for the URAAN Pakistan - Export Chapter.
- Developed proposals for “Strategic Interventions for Pakistan's Growth: Key Initiatives ADB's Support through the New Country Partnership Strategy (CPS)”.
- Sectoral briefs on manufacturing, commerce, minerals sectors, and SMEs were also prepared.
- Drafted chapter titled “Industry and Manufacturing Sector: Exports Focus” for the document of “Accelerating Pakistan’s Export Promotion and Diversification” in collaboration with PIDE.
- Prepared inputs for bilateral and multilateral engagements like “NORINCO International Ready to Enter into Framework MoU” with Sindh Government.
- Participated in standing committee meetings of the National Assembly and Senate related to the line ministries. Conducted technical Review of 6 projects of the MoIP in pursuance of the directions of the National Assembly Standing Committee on Industries & Production.
- Prepared response to 4 National Assembly Starred Questions raised during the parliamentary sessions by the MNAs.
- Represented the Ministry in the Public Accounts Committee (PAC) meetings related to the line ministries.
- Attended and contributed in the intergovernmental fora such as the Kazakhstan–Pakistan Joint Commission and the ROK–SAARC Partnership Seminar.
- Provided recommendations for Fiscal Reforms to Revitalize Pakistan’s Exports.

- Constituted and got notified the Steering Committee on Productivity, Quality and Innovation.
- Engaged with institutions such as the Pakistan Single Window and examined proposals related to joint free trade zones. The Section also supported sector-specific initiatives, including the establishment of vaccine production plants, and contributed to the development of specialized service centers to support industrial growth.
- Participated in the meetings of the Task Force on Cement and Clinker Export Competitiveness and provided input on behalf of M/o PD&SI.
- Throughout the year, the Section remained engaged in extensive consultations under the URAAN Pakistan framework, bringing together focal persons from the federal ministries, provincial stakeholders, and exporters to ensure inclusive participation in shaping the national economic transformation agenda.
- Examined the draft Textile and Apparel Policy 2025-30 and comments were furnished to M/o Commerce. Work on the policy is still in progress.
- Feedback was shared with M/o Commerce on the draft E-Commerce Policy 2025-30. Policy formulation is still under process.
- Input was provided on the draft National Internal Security Policy 2024-29.
- Submitted project report for court case CP-560/2024 (Quetta Chamber of Commerce & Industry Vs Federation of Pakistan & Others) in The Balochistan High Court, Quetta) against the revised PC-I of the project, "Expo Centre Quetta".
- Input on Implementation of PIMA Action Plan-Mitigating Criteria for Project Selection was provided.
- Arranged stakeholder meetings to finalize the transition of textile production statistics collection related functions from the Textile Commissioners Organization to the Pakistan Bureau of Statistics.
- Arranged meetings of Committee for review of Export Facilitation Scheme.
- Arranged meeting of Economic Advisory Council for discussion on sectoral roadmap of Federal Board of Revenue (FBR), Power, Privatization and Commerce Division and proposals for budget 2025-26.
- Convened meeting with Pakistan Bureau of Statistics on Statistical Information/ Surveys with reference to URAAN Pakistan.
- Convened a high-level Roundtable Conference on Export-Led Growth with Top Exporters of Pakistan.
- Dealt 2 Court related matters of Pakistan Steel Mills (PSM) and Expo Center Quetta project. Attended several hearings scheduled in Supreme Court and Quetta High Court in this regard.

Work Plan for FY 2025-26:

National Industrial Policy

The Section will extend necessary support to the Ministry of Industries & Production in formulating the National Industrial Policy.

URAAN Pakistan

Continuous follow up with the stakeholders including focal persons from the public sector, exporters, chambers, academia and think tanks on regular basis to pace up the implementation of the envisaged initiatives.

13. Information & Communication Technology

Brief Introduction

The Information & Communication Technology (ICT) Section is responsible for the review, appraisal, and facilitation of projects and programs related to Information & Communication Technology (ICT), space technologies, innovative technologies, and advanced technology components. The Section plays a pivotal role in the formulation of national policies and plans, working closely with federal ministries, provincial/regional departments, and other stakeholders to design and execute ICT-related initiatives and place project proposals for consideration of fora such as DDWP, CDWP, and the ECNEC. Additionally, the section is actively involved in policy initiatives focused on enhancing connectivity infrastructure, fostering talent adaptability, and integrating emerging technologies to promote inclusive socio-economic development.

Major activities performed during 2024-25

During 2024-25, ICT Section reviewed and appraised several ICT sector projects submitted by different ministries and provincial/regional departments. These projects mainly focused on improving national IT infrastructure, strengthening research capabilities, and promoting innovation, these projects were processed through DDWP, CDWP, and ECNEC as per their respective mandates. During this time, a total of 46 projects were deliberated upon by the Section through Pre-CDWP and Project Appraisal meetings. Details of projects appraised during 2024-25 are given in Table-13.1.

Table 13.1: Number of Projects Processed During 2024-25

Sr. No.	Forum	No. of Projects
1	DDWP	29
2	CDWP	16
3	ECNEC	1

Following major ICT initiatives were **reviewed/appraised** by the ICT Section during 2024-25:

- Revamping of IT Industry landscape
- PM's Initiative Support for IT Startups, Specialized IT Trainings and Venture Capital
- National Semiconductor HR Development Program (NSHRDP) Phase-I
- Expansion of Broadband Services in Cities/ Towns of AJ&K and GB
- National Artificial Intelligence Advancement Initiative
- GDPR Driven ISO Compliance and IT Export Enhancement
- Smart Islamabad Initiative
- NGMS Core Upgradation
- Operational Improvement of Federal Investigation Agency in AML/CFT,

- Counter Terrorism Wing & Case Management System
- Pakistan Optical Remote Sensing Satellite (PRSS-O2)
- Establishment of Deep Space Observatories in Pakistan
- Development of Pakistan Lunar Exploration Rover (PLExR) for Change E-8 Mission
- Pakistan Manned Space Mission
- Expansion Safe City Islamabad
- Strengthening of Ministry of PD&SI in IT
- Terrorism Wing & Case Management System
- Pakistan Optical Remote Sensing Satellite (PRSS-O2)

Executed by ICT Section:

- Strengthening of Ministry of PD&SI in IT

Other Activities

In addition to its core responsibilities, the ICT Section has been actively involved in a range of strategic and operational activities aimed at advancing Pakistan's ICT landscape and fostering technological innovation. These efforts reflect the Section's commitment to enhancing the country's digital infrastructure, supporting industry growth, and integrating emerging technologies into national development frameworks.

- **Ministerial Engagements:** The Section played a crucial role in facilitating numerous high-level meetings led by the honorable minister, addressing critical ICT topics such as the National Centre of Excellence, National Brand Centre, Robotics and Automation, Artificial Intelligence (AI), and Cyber Security. The team also actively participates in and provides technical input for committee meetings convened by various line ministries and concerned departments.
- **Strategic Planning:** Prepared chapter for the 13th Five-Year Plan, Annual plan 2024-25 focusing on leveraging ICT for socio-economic development, with a strategic emphasis on youth engagement and IT sector growth. The Plan aims to enhance the digital economy ecosystem through various ongoing and proposed initiatives.
- **Framework Integration:** Integrated the Resilient Recovery, Rehabilitation, and Reconstruction Framework (4RF) of ADB with the iPAS system for improving project management and coordination.
- **Judicial and Legislative Support:** Provided evaluations and comments on ICT-related cases for the Islamabad High Court and prepared briefs for parliamentary discussions, ensuring informed decision-making.
- **Project Updates:** Progressed with the "Strengthening of M/o PD&SI in IT" project, including updates and enhancements to improve the IT capabilities of the Ministry focusing on the implementation of iPAS system modules. Recent developments include:

- Paperless CDWP
- PSDP Public Portal
- Integration of iPAS with 4RF Dashboard
- **Annual and PSDP Planning:** Prepared the Annual Plan 2024-25 in consultation with relevant ministries, the ICT industry, and academia, and drafted the sectoral PSDP 2025-26 in collaboration with stakeholders.
- **Thematic Sessions:** Organized a thematic session on ICT during the Pakistan Development Summit, focusing on the 5E's framework with E-Pakistan as a central component.
- **Economic Data Provision:** Contributed data for the Pakistan Economic Survey 2024-25 to the Finance Division, supporting economic planning and analysis.
- **Formulation of Policies, Plans and Programs:** The Section reviews ICT-related development programs, strategies, and policies submitted by line ministries for appraisal. Coordination and liaison with federal and provincial stakeholders is a continuous function of the Section.

Work Plan for FY 2025-26

The integration of the National Disaster Risk Management Fund's model NatCat (National Catastrophic Modelling), RIMES (Resilient Integrated Multi-Hazard Early Warning System) with iPAS. Moreover, an AI driven decision support system is planned to be adopted in the Planning Commission's key processes. Recently, an AI based document Analyzer development is prototyped to facilitate the relevant sections in Project Appraisal and Evaluation.

ICT Section is actively driving **Digital Transformation** under the PSDP project "*Strengthening of MoPDSI in IT.*" Ongoing efforts include extensive coordination and technical deliberations for the **design and implementation of the CDREP policy action**, along with multiple digital initiatives aimed at modernizing national planning processes.

Current work in progress includes:

- Integrating **climate and disaster risk tools** (CDREP, NatCat, CIAP, 4RF) into MoPDSI's digital ecosystem to support risk-informed PSDP planning.
- Enhancing MoPDSI's data-driven decision-making through platforms such as **D4D** and the AI-enabled Decision Support System.
- Strengthening Ministry-wide IT infrastructure and digital workflows as part of the Digital Transformation agenda.
- Continuous engagement with federal/provincial stakeholders to operationalize these tools within **iPAS**, SDSS, and broader planning workflows.

14. Population & Social Planning Section

Brief Introduction

The Population & Social Planning Section serves as the national focal point for policy formulation, planning, monitoring, and inter-ministerial coordination in the field of population management and social planning. The Section remained actively engaged in the preparation of national development plans, technical appraisal of projects, monitoring of PSDP implementation, and facilitation of international commitments. The Section contributed significantly to advance Pakistan's demographic agenda within the URAAN Pakistan (2024–29) framework.

Major Activities Performed during 2024–25

In line with its mandate, the Section undertook a wide range of activities during the reporting year. These included preparation of the chapter on “Population” for the Annual Plan 2024–25, which emphasized universal access to family planning, postpartum services, youth engagement, and integration with the URAAN Pakistan (2024–29). The Section also drafted the chapter on “Population” for the Five-Year Plan (2024–29), identifying demographic transition pathways, implications of the youth bulge, and strategies to harness the demographic dividend.

For the Pakistan Economic Survey 2024–25, the Section provided technical analysis of demographic trends, fertility levels, contraceptive prevalence, and provincial progress. A High-Level Policy Forum was co-hosted with UNFPA in December 2024 to disseminate findings of National Transfer Accounts (NTA) and National Time Transfer Accounts (NTTA), highlighting the economic value of unpaid care work and opportunities to capture the demographic dividend. Inputs were also provided for the National Internal Security Policy (2024–2029), linking population growth with internal security challenges.

The Section organized provincial and regional consultations in Punjab, Sindh, KP, Baluchistan, AJK, and GB to prepare country statements for the 57th Session of the UN Commission on Population and Development (CPD). Technical reviews of major foreign-funded projects, including the Punjab Family Planning Program (World Bank assisted, USD 100 million), were conducted to rationalize cost and scope. Moreover, the Section facilitated quarterly reviews of PSDP projects, coordinated financial releases, and tracked project implementation. Work on Civil Registration and Vital Statistics (CRVS) was advanced in collaboration with NADRA, UNICEF, UNESCAP, and provincial and regional governments, while citizen complaints on family planning and service delivery were addressed through the Prime Minister's Citizen Portal (PMDU).

The Section guided monitoring and reporting of population-related PSDP projects during FY 2024–25. The principal federal project under review was the National Action Plan on

Population (2021–26), with allocations directed mainly towards contraceptive procurement in ICT, AJ&K, and GB. At the federal level, implementation of the National Action Plan on Population (2021–26) continued with allocations utilized primarily for contraceptive procurement and technical support to provinces for alignment with FP2030 targets. Provincial initiatives complemented these efforts with new allocations for service delivery strengthening, advocacy, and facility rehabilitation across Punjab, Sindh, KP, and Balochistan.

Table: PSDP Projects of Population Sector (FY2024–25)

Project Title	Approved Cost (Rs. million)	FY2024–25 Allocation (Rs. million)	Expenditure till 30-06-2025 (Rs. million)
Implementation of National Action Plan on Population (2021–26)	1,998.82	300.00	280.45

Source: PSDP Releases, Planning Commission

Work Plan for FY 2025-26:

The planned activities for 2025 include establishment of a Multisectoral National Knowledge Hub and a Data Portal for evidence-based policy making; preparation of key sectoral briefs, sensitization efforts, and provincial engagements for the Pakistan @ 2050 Report (jointly developed with Population Council and UNFPA); development of a Multi-Dimensional National Population & Development Framework; and yearly progress monitoring on ICPD indicators. The Section will also undertake sensitization and advocacy engagements under NTA and NTTA, preparation of a summary for the Prime Minister regarding population emergency, organization of an International Conference on Population and Development, and signing of Annual Work Plans with UNFPA and other development partners. Furthermore, an action plan will be developed to reap the benefits of Pakistan’s demographic dividend, alongside exploring medical tourism as a special initiative.

15. Basic & College Education

Brief Introduction

The Education Section is responsible for overseeing the development portfolio of the Basic and College Education sector. Its mandate includes preparing and processing long-term, medium-term, and short-term sectoral plans, while ensuring alignment with national priorities. The Section evaluates projects initiated by the Ministry of Federal Education & Professional Training, Ministry of Defence, Finance Division, and Provincial/Area Education Departments. After appraisal of PC-Is, PC-IIs, Concept Clearance Proposals, and Position Papers, the projects are processed for consideration at the relevant fora such as DDWP, CDWP, and ECNEC. In addition, the Section provides technical feedback to the Projects Wing of the Planning Commission on monitoring and evaluation of development projects, and also conducts reviews of foreign-funded education initiatives in coordination with the Economic Affairs Division (EAD).

PERFORMANCE REVIEW 2024-25:

In line with its mandate, the Education Section reviewed and processed both new as well as revised and modified development schemes sponsored by the Ministry of Federal Education & Professional Training, along with other Provincial/Area Education Departments. These initiatives were processed to ensure alignment with national development priorities.

MAJOR ACTIVITIES PERFORMED DURING 2024-25.

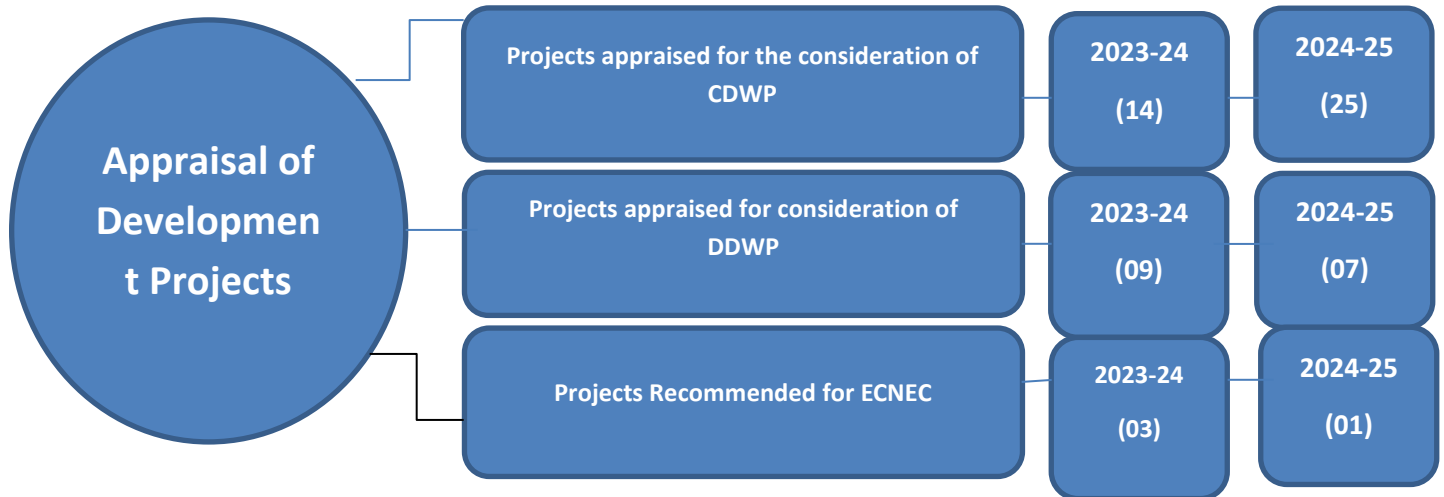
ANNUAL PLAN and PAKISTAN ECONOMIC SURVEY

The Education Section prepared a dedicated chapter on Basic and College Education for the Annual Plan 2024–25. In addition, the Section provided input on Basic and College Education for the Pakistan Economic Survey 2024–25.

APPRAISAL OF PROJECTS

- The Education Section examined a total of **25 projects/PC-Is, 03 Concept Clearance Proposals**, and **04 Position Papers**, which were presented for consideration at the fora of CDWP, CCC, and DDWP. Additionally, **01 project** was deliberated at ECNEC, while **6 projects** were considered by CDWP.
- To strengthen project preparedness, the Section organized 07 Pre-CDWP meetings, providing sponsoring agencies with technical guidance and support before submission to the CDWP forum.
- The Section actively participated in **07 DDWP meetings** organized by line ministries, where it contributed technical insights to improve the quality and effectiveness of the proposed projects.

**Comparison of Appraisal of Development Projects for consideration of
CDWP/DDWP/ECNEC during 2023-2024 & 2024-2025.**



Work Plan for FY 2025-26:

The section will undertake the following tasks during the FY-26:

- Technical appraisal of development projects and processing for consideration
- Examine and process concept clearance proposals and position papers
- Review of PSDP, policies and plans
- Prepare PSDP and Annual Plan

16. Science & Technology Section

Brief Introduction

Science & Technology (S&T) Section is mandated for appraisal and evaluation of development projects, their PC-Is and PC-IIs, relevant programs, and allied policy interventions related to sectors of science, technology, R&D and Higher Education. The Section has close proximity with main stakeholders of above given sectors including Higher Education Commission (HEC), Universities, Ministry of Science & Technology (MoST) and various Scientific Research Organizations. However, the scope of the section extends beyond a single ministry. It also encompasses projects from other R&D institutions like the Pakistan Atomic Energy Commission (PAEC), Khan Research Laboratories (KRL), National Engineering & Scientific Commission (NESCOM), Space & Upper Atmosphere Research Commission (SUPARCO), the Pakistan Meteorological Department (PMD), the Defense Division (Survey of Pakistan), the Ministry of Inter-Provincial Coordination (IPC), and the Pakistan Nuclear Regulatory Authority (PNRA). These projects are approved and funded under the broader umbrella of the S&T sector. The section maintains strong coordination with these stakeholders to

contribute effectively to the country's economic development by fostering entrepreneurship, enhancing industry-academia collaboration, and promoting investment in knowledge-driven initiatives. An overview of the sector is provided in Box-1.

Box-1: Sectoral Overview

- The major focus of S&T section remained on the development projects /schemes envisaged to meet the major targets set-up in 2024-25 for Higher Education and Science & Technology Sectors by prioritizing and processing development projects.
- In this backdrop, the ongoing and new projects were included in PSDP 2023-24 and PSDP 2024-25 to achieve the targets set to increase access to quality higher education, human resource development, overseas, indigenous and need- based scholarships, capacity development, faculty exchange program, research & development. The objective is to enhance Pakistan's technological competence in the modern era, integrating the existing technological infrastructure for strengthening of technology institutions, effective governance of S&TR and enhancing the capacity of indigenous innovation systems.
- Evolving human resources in science and technology at all levels as per needs of the public and private sectors. Moreover, to make Pakistani products more competitive at the international level, and introduction of a

Performance Review 2024-25

As envisioned in the Ministry's mandate, during 2024- 25, the Section scrutinized and processed new as well as revised development projects of MoST, HEC, PAEC, and PNRA. These projects were approved by relevant fora, including DDWP, CDWP and ECNEC. During the previous fiscal year (2024-25), the Higher Education Sector was allocated Rs. 61.115

billion under the federal PSDP for the implementation of 159 development projects, out of which Rs. 59.185 billion (96.84 %) were utilized. Regarding Ministry of Science and Technology, allocation was Rs. 6,649.500 million against 31 projects, out of which Rs. 60,06.135 million (90.32%) were utilized.

Major activities performed during 2024-25:

During 2024-25, the S&T section continued to work on the projects prioritized by the government. Two ECNEC-level projects “Higher Education Development Program in Pakistan (Second Revised)” with a total cost of Rs. 22,658.707 million and “CM Punjab Laptop Scheme” amounting to Rs. 27 billion under the ADP of the Government of Punjab, appraised and processed by the section and subsequently recommended by CDWP for the consideration of ECNEC in the year 2024-25. In addition, national centers in emerging technologies such as the Center for Manufacturing, the Center for Quantum Computing, Dr. A.Q. Khan Institute of Materials & Emerging Sciences, and Establishment of China-Pakistan Joint Research Centre (CPJRC) on Earth Sciences were also processed. The S&T Section actively participated in URAAN, STED initiatives and Turnaround Pakistan Conference in collaboration with sponsoring ministries and development partners.

Appraisal of projects

The section appraised, conducted pre-CDWPs and processed 44 projects for consideration by CDWP/ECNEC during the review period. The CDWP approved 41 projects while (two) 2 were recommended to ECNEC.

Other Activities

Detail of other activities performed by the Section during 2024-25 is given below:

- The input /viewpoints were given to the 346 DDWP projects approved during the preceding year presented in the DDWPs of HEC, M/o FE&PT, M/o Defense & M/o S&T
- The section was focal point for Quality segment of Productivity, Quality and Innovation (PQI) Summit held towards the end of FY 2024-25. The summit was attended by many stakeholders and a report was published by the MoPD&SI.
- The two chapters namely; Science & Technology and Higher Education for Annual Plan 2025- 26 were prepared during the last two quarters of 2024-25.
- Actively participated in preparation of PSDP / Development Budget 2025-26 in the last quarter 2024-25.
- Actively participated in the URAAN and STED initiatives.
- Actively participated in review meetings of the PSDP held on quarterly basis and input was provided wherever required.
- Attended National Assembly and Senate Standing Committee Meetings and provided input as well as responded to the queries raised by honorable members of parliament.

- Attended National Scholarships Management Committee meetings at HEC.
- Attended Steering Committee and Executive Committee meetings of Science Talent Farming Scheme and provided feedback.
- Prepared briefs for the Secretary for various meetings including NUTECH and BoG meetings.
- Attended meetings of various governing bodies of HEC and S&T related R&D organizations.
- Represented the MoPD&SI in various Steering Committees and BoGs / BoDs.
- Provided feedback on monitoring reports prepared by Projects Wing, MoPD&SI
- Attended project review meetings held at HEC, Mo S&T, PNRA.
- Accomplished several important tasks as assigned by the seniors.

Work Plan for FY 2025-26:

The section is actively involved in the improvement of existing performance indicators in both higher education and science and technology sectors and exploring new avenues for the advancement for development in the future. In this regard, under the umbrella of M/o S&T; the development projects related to industry-focused R&D, trade related interventions, health sector, emerging technologies and nano technology Sector are being supported as a priority. Moreover, for the higher education sector, the section is working in close collaboration with HEC to augment the access, quality and application of higher education in the country.

The section will undertake the following tasks during the FY-26:

- Technical appraisal of development projects and processing for consideration
- Examine and process concept clearance proposals and position papers
- Review of PSDP, policies and plans
- Prepare PSDP and Annual Plan

17. Health

Brief Introduction

The Health Section serves as the federal government's focal point for health sector planning, appraisal of development projects, preparation and review of the Public Sector Development Programme (PSDP), and inter-ministerial as well as development partners coordination.

During 2024–25, the Section's work was guided by the priorities set under URAAN Pakistan, with a strong focus on:

- Advancing Universal Health Coverage (UHC) through health financing reforms, consolidation of Social Health Insurance schemes, and fiscal sustainability of the Sehat Sahulat Program.
- Strengthening preparedness and response capacities in line with the 5Es Framework (Equity, Environment, Energy, Exports, and E-Pakistan).
- Supporting flagship initiatives including the Prime Minister's Programme for Elimination of Hepatitis C, Mental health and psychosocial support reforms, and One Health.
- Aligning sectoral strategies with the 13th Five-Year Plan (2024–29), emphasizing maternal and child health, non-communicable diseases (NCDs), and digital health innovation.

This strategic orientation reflects the Health Section's commitment to ensuring that federal health sector investments are evidence-based, sustainable, and aligned with Pakistan's long-term vision of equitable and resilient health systems.

Major Activities Performed during 2024–25

Policy, Strategy & Legislative Work

- Conducted review of the National Security Policy (2022–26) implementation from a health perspective.
- Developed new strategic initiatives, including:
 - Streamlining Health Coverage in Pakistan through Social Health Insurance and identification of duplicate platforms for health services delivery.
 - Health Sector's 5Es Framework Development.
 - URAAN Pakistan Health Sector Implementation Plan (2024–29).
 - Health sector chapter of 13th Five-Year Plan.
- Supported legislative and regulatory processes through the 3rd Roundtable Consultative Meeting on fiscal sustainability of the Sehat Sahulat Program (SSP). The Prime Minister's Committee on Sehat Sahulat Programme constituted under the Chair of Federal Minister PDSI has finalized its recommendations for provision of health services through the said programme to the people of ICT, GB and AJK.

The Committee has also delineated a five-year road map for the financial sustainability of the programme for institutionalization of UHC in the country.

Project Appraisal & PSDP Work

No. of PC-Is for DDWP (FY2024–25)	PC-I Processed for Pre-CDWP (FY2024–25)	PC-I Processed for CDWP (FY2024–25)	PC-I Processed for ECNEC (FY2024–25)
53	42	28	3

Mega Projects:

Jinnah Medical Complex & Research Centre (Islamabad)

- Prime Minister’s Programme for Elimination of Hepatitis C Infection
- Prime Minister’s Programme for Prevention and Control of Diabetes Mellitus
- Establishment of Nawaz Sharif Institute of Cancer Treatment and Research, Lahore

Coordination & Representation

- Inter-ministerial coordination with MoNHSR&C, Ministry of Finance, and EAD for project financing and technical appraisal.
- Development partner engagement:
GIZ collaboration for establishment of the Mental Health Strategic Planning and Coordination Unit (MHSPCU) in Health Section M/o PD&SI.
Coordination with WHO and UNFPA on technical matters.
- Participation in thematic committees/taskforces:
 - Mental Health and Psychosocial Support (MHPSS)
 - One Health workforce development and capacity building workshop
 - Telehealth services in 20 Poorest districts of Balochistan under the umbrella PC-I “Rising Together for the Uplift of the 20 Poorest Districts of Pakistan”.
 - Consultative meetings for developing medical equipment standards for hospitals.

Workshops, Conferences & Events

- Organized a consultation on Indigenous Production of Vaccines with stakeholders agreeing that Pakistan’s increasing vaccine financing burden and absence of domestic production capability pose significant long-term risks. Participants agreed that the initiative requires a government-led multi-sectoral approach involving public agencies, commercial vaccine producers, and global development partners.
- Conducted two stress management workshops for senior and mid-level staff of the Planning Commission. Stress management techniques highlighted in the workshop included recognizing and regulating emotional responses, practicing controlled breathing, and shifting from negative coping habits toward positive and healthy strategies. Participants were also introduced to mental health self-assessment tools

and encouraged to apply these techniques in both personal and professional settings to reduce stress and enhance well-being.

- Impact: enhanced inter-agency collaboration, improved staff well-being, and advanced agenda on local vaccine production.

Work Plan for FY 2025-26:

- Ongoing dialogue for establishing the Food, Drug & Cosmetics Authority of Pakistan (FDCAP). Initial groundwork for the establishment of FDCAP has already begun, including two technical consultations chaired by the Secretary Planning in March and April 2025. A detailed regulatory matrix mapping federal and provincial mandates was developed, and DRAP submitted a concept note outlining possible models. These efforts have laid the foundation for broader national-level consultation on a coordinated regulatory mechanism.
- Continued efforts for institution of Social Health Insurance as alternate healthcare financing to achieve Universal Health Coverage.
- Technical appraisal of development projects and processing for consideration
- Examine and process concept clearance proposals and position papers
- Review of PSDP, policies and plans
- Prepare PSDP and Annual Plan

18. Nutrition

Brief Introduction

Ensuring adequate nutrition is central to Pakistan's ambition of building a healthy, productive, and resilient population. Malnutrition not only undermines individual well-being but also limits educational outcomes, reduces workforce productivity, and slows economic growth. In FY 2024–25, the Nutrition Section of the Planning Commission reinforced its role as a coordinating and technical body, guiding the formulation of policies and programs to address the multiple dimensions of malnutrition.

The Section prepared nutrition-related inputs for long, medium, and short-term plans, including the URAAN Pakistan, Five-Year Plan, Annual Plan, Economic Survey, and Agriculture Statistics of Pakistan, while also providing technical appraisal of projects for CDWP. Its work spanned the preparation of food balance sheets, estimation of minimum cost food baskets, analysis of dietary trends, and provision of technical support for nutrition related programs across sectors. By engaging stakeholders, appraising projects, and supporting monitoring frameworks, the Section worked to ensure that nutrition remained embedded within Pakistan's national transformation and socio-economic development agenda.

Major activities performed during 2024-25

The major activities performed by the Section during FY 2024–25 included:

- **Food Availability:** The **national food balance sheet for 2024–25** was prepared to assess the per capita availability of key food commodities, including cereals, pulses, meat, milk, eggs, sugar, edible oils, fruits, and vegetables. The analysis revealed notable improvements in the availability of cereals, meat, and fish, while slight declines were observed in pulses and fruits/vegetables. Overall, the assessment indicated a stable food supply, with per capita calorie availability estimated at **2,720 kcal per day**, reflecting modest progress compared to the previous year.
- **Cost of Food Basket:** The cost of the minimum food basket was calculated monthly using Consumer Price Index (CPI) data of PBS, serves as an indicator of household food affordability. During 2024-25 (July 2024 to June 2025), the basket cost fluctuated and showed overall decline by 7.5%, mainly due to seasonal variations and government measures to stabilize food prices.
- **The National Multisectoral Nutrition Program for Reducing Stunting and Other Forms of Malnutrition,** launched by the Ministry of Planning, Development & Special Initiatives (MoPD&SI), serves as a convergence platform integrating multi-sectoral interventions to address malnutrition. The initiative prioritizes 36 districts with high stunting prevalence, marginalized communities, and flood-affected populations. To enhance its outreach and impact, stakeholders have been actively engaged, is in revision process.

- The National ECD Policy Framework has been formulated to guide and harmonize early childhood development initiatives nationwide. It provides a clear direction for federal, provincial, and local implementation through a multi-sectoral approach. The framework emphasizes integration of health, nutrition, education, protection, and caregiving interventions. Its objective is to ensure holistic development and improved well-being of young children across the country.
- The Pakistan Scaling Up Nutrition (SUN) Youth Network has been launched as the seventh SUN network to strengthen youth engagement in the national nutrition agenda. It serves as a platform for young people to participate in advocacy, policy dialogue, and decision-making processes. The network focuses on building youth leadership and equipping them with the skills and capacities needed to drive impactful actions against malnutrition.
- Pakistan's commitments for the Nutrition for Growth (N4G) Summit 2025 were developed through comprehensive consultations with provincial governments and key stakeholders, ensuring their alignment with national strategies and global nutrition priorities.
- The revision of the Pakistan Multisectoral Nutrition Strategy (PMNS) has been initiated to refine and enhance the country's approach to tackling nutrition-related issues. This revision seeks to update the strategy's framework, improve inter-sectoral coordination, and incorporate new evidence-based approaches to ensure more effective and sustainable solutions for improving the nutritional status of the population.
- Consultations have been carried out to integrate nutrition within social protection programs to ensure that vulnerable populations receive adequate nutritional support.
- Consultative sessions were organized to accelerate nutrition financing by identifying strategies for resource mobilization, improved financial management, and innovative mechanisms to sustain programs over the long term.
- A learning event on ethnoecology and climate-smart food production practices has been organized with stakeholder collaboration, focusing on knowledge exchange and sustainable solutions. The event emphasized integrating traditional knowledge with modern approaches to build resilient food systems.

Appraisal of Projects

- National Multisectoral Nutrition Program to Reduce Stunting and Other Forms of Malnutrition (Revised)
- Balochistan Comprehensive Nutrition Program (BCNP)
- National Nutrition Program "First 1000 Days (Lifecycle approach) to reduce stunting' in Federal Areas of Pakistan-" (HBD)
- Project concept note Improving Dietary Diversity and Quality to Address Child Stunting: A Woman and Small Farmer Centered Community- based Pilot in Punjab

Other Activities

- The Nutrition Chapter for the Annual Plan 2025–26, Economic Survey 2024–25 and Year Book 2023-24, were articulated through extensive coordination with provincial planning and development departments to ensure coherence with regional priorities, needs, and policy frameworks. The chapter on Nutrition for 13th five year plan has been submitted. In addition, food and nutrition related datasets and analytical inputs were integrated into the Agricultural Statistics of Pakistan 2024 to strengthen evidence-based planning.
- A progress review of the PDSP nutrition-related project was carried out to monitor implementation, evaluate progress, and identify bottlenecks. In addition, technical inputs were provided for the formulation of the PSDP 2025–26 with a focus on nutrition.
- Reviewed and provided feedback on policy documents; Prime Ministers Economic Transformation Agenda & Implementation Plan, ADB's Country Partnership Strategy 2026 2030, Agence Française de Développement's Health and Social Protection Program in Khyber Pakhtunkhwa, and Global Alliance Against Hunger and Poverty.
- Critical inputs and support to relevant provincial departments for revision of Balochistan Comprehensive Nutrition Program (BCNP).

Work Plan for FY 2025-26:

A comprehensive set of nutrition-focused programmes and initiatives are in progress to strengthen multi-sectoral collaboration and enhance nutrition outcomes across the country. The Nutrition Convergence initiative, "National Multi-Sectoral Nutrition Program to Reduce Stunting and Other Forms of Malnutrition", is under process of revision. The ECD Policy Framework is under implementation through provincial roadmaps, with work underway to finalize ECD standards and index. The revision of the Pakistan Multi-Sectoral Nutrition Strategy in progress. A policy and regulatory framework for harmonization of food laws and safety standards is being developed. Preparations for the National Multisectoral Nutrition Survey are in process. Governance mechanisms for the SUN Youth Network are being formulated. Efforts are ongoing to optimize nutrition markers for improved public finance tracking. Engagement with the private sector is being facilitated to scale up food fortification and bio-fortification of staple foods. Advocacy efforts are in progress to promote innovative financing mechanisms for sustainable nutrition programming.

The section will undertake the following tasks during the FY-26:

- Technical appraisal of development projects and processing for consideration
- Examine and process concept clearance proposals and position papers
- Review of PSDP, policies and plans
- Prepare PSDP and Annual Plan

19. Mass Media

Brief Introduction

The section's mandate includes technical appraisal of PSDP projects, policies and formulation of plans and programs that aims at strengthening of broadcasting networks and enhancing program production facilities of Pakistan Television Corporation (PTVC), Pakistan Broadcasting Corporation (PBC), Press Information Department (PID), Department of Electronic Media & Publication (DEMP), Information Service Academy (ISA) and Digital Communication Department (DCD). Furthermore, the Section is also looking after the development initiatives of Culture, Sports, Tourism and Youth (CSTY) Sectors. The Section also prepares policies, plans and programs for conservation of cultural heritage, development / strengthening of new and existing sports facilities and harnessing the tourism potential of the country. During the financial year 2024-25, the Section appraised and processed a number of new and revised PC-Is/PC-IIs for consideration by DDWP, CDWP and ECNEC.

Major Activities Performed during 2024-25

The Section performed the following major activities during the year 2024-25:

Input material for chapters of 13th Five-Year Plan 2024-29

Mass Media & CSTY Section has prepared three (03) separate chapters for 13th Five Year Plan 2024-29. These chapters comprehensively cover Mass Media, National Heritage & Culture, Tourism and Sports Sectors.

Formulation of Annual Plan 2025-26

Mass Media & CSTY Section formulated a chapter of Annual Plan 2025-26 on Mass Media and National Heritage & Culture sectors.

Preparation of PSDP 2025-26 and Quarterly Reviews of PSDP 2024-25

The Section also prepared PSDP 2025-26 in consultation with Sponsoring ministries and executing agencies. Similarly, Officers of the Section held a series of meetings with Sponsors and executing agencies throughout the year to review each and every on-going project included in PSDP 2024-25.

Selection of Advertising Agencies

During the Financial Year 2024-25 the section carried out process of selection of Advertising Agencies on the panel of Ministry of Planning, Development & Special Initiatives in consultation with Press Information Department (PID).

Appraisal of PC-Is/PC-IIs

The Section carried out the technical appraisal and prepared working papers and summaries for two (2) ECNEC level, twelve (12) CDWP and thirty (3) DDWP level project.

Miscellaneous Activities

The details of miscellaneous activities performed by the Section during the year 2024-25 are given below:

- Provided feedback, assistance and guidance to sponsoring and executing agencies during the PC-I and PC-II preparation stage and helped them in removing bottlenecks in project implementation.
- Convened and coordinated review meetings with Ministry of IPC and Pakistan Sports Board (PSB) to improve the scope and to rationalize the cost of the project titled “Establishment of Arshad Nadeem/Shehbaz Sharif High Performance Sports Academy at Pakistan Sports Complex, Islamabad (Prime Minister’s Directive)”.
- Prepared and processed the revised PC-I of project titled “National Centre for Brands Development (NCBD)” for consideration of CDWP.
- Similarly, convened review meetings in coordination with National Heritage & Culture Division and Aiwan Iqbal, Lahore to fast track the implementation of the project titled “Construction of Iqbal National Monument and Library Complex at Islamabad”.
- Coordinated with relevant stakeholders to successfully hold/organize the Experience Sharing Program on Tourism with Turkiye. Furthermore, prepared the report on the outcomes of this tourism experience sharing program.
- Acted as a focal section for this Ministry and has disposed-off a number of cases regarding the provision of the requested information to Pakistan Information Commission (PIC) under Right of Access to Information Act-2017.

Work Plan for FY 2025-26:

The section will undertake the following tasks during the FY-26:

- Technical appraisal of development projects and processing for consideration
- Examine and process concept clearance proposals and position papers
- Review of PSDP, policies and plans
- Prepare PSDP and Annual Plan

20. Manpower

Manpower Section

Introduction

The Manpower Section is responsible for the appraisal and scrutiny of PC-I proposals for DDWP, CDWP, and ECNEC, including the preparation of working papers, summaries, and strategic inputs in line with the Prime Minister's directives and the Planning Commission's Five-E Framework. The Section also formulates annual and five-year sectoral development plans, prepares budget speech material and yearbooks for labor, manpower, overseas Pakistanis, and skill development sectors, and promotes employability, entrepreneurship, and inclusion of women and marginalized groups while maintaining close coordination with development partners such as ILO, World Bank, and JICA to enhance workforce development and national competitiveness.

Major Activities

The Section carried out technical appraisal and prepared working papers for the first revision of the Prime Minister's Youth Skill Development Program (2023–26), approved by ECNEC on 25 November 2024, and initiated the second revision, presenting technical appraisal to Pre-CDWP on 25 August 2025. It prepared PSDP information for FY 2025–26 and 2026–27, completed quarterly reviews of PSDP 2024–25, responded to two National Assembly Starred Questions on youth employment, contributed material to the Pakistan Economic Survey 2024–25 and the Annual Plan 2025–26, provided technical input on key ILO instruments, prepared a comprehensive Manpower Export report with actionable recommendations, and presented 10-year PSDP

During 2024–25, four Concept Clearance proposals were approved by CDWP, one CC remained under appraisal, technical appraisals of two youth internship projects were conducted and approved/revised through CDWP, and technical inputs were provided for two CDWP and two DDWP projects. In parallel, several consultative meetings were held with key stakeholders under the chairmanship of the Minister for Planning, Development and Special Initiatives to strengthen coordination and advance targeted interventions for human resource development and youth skill enhancement, underscoring the Government's commitment to a skilled and future-ready workforce.

Work Plan for FY 2025-26:

The section will undertake the following tasks during the FY-26:

- Technical appraisal of development projects and processing for consideration
- Examine and process concept clearance proposals and position papers
- Review of PSDP, policies and plans
- Prepare PSDP and Annual Plan

21. Energy Wing

Brief Introduction:

The Energy Wing is responsible to appraise and process approval of power and fuel projects, formulate the PSDP, develop short, medium & long-term energy plans, and evaluate policies. It contributes to high-level fora like the Council of Common Interests (CCI), Cabinet Committee on Energy (CCoE), Cabinet Committee on Privatization (CCoP), and Economic Coordination Committee (ECC).

The Energy Wing represents Mo PD&SI on State-Owned Enterprises (SOEs) boards and participates in meetings of the Public-Private Infrastructure Board (PPIB), National Energy Conservation Authority (NECA), National Grid Company (NGC), and Hydrocarbon Development Institute of Pakistan (HDIP). It comprises four sections: Power, Fuel, Energy Finance & Economics (EF&E), and Energy Information System (EIS), overseeing planning, appraisal, analysis, and data management.

Major activities performed during 2024-25:

Working Paper for Pre-CDWP / CDWP/CCC Meetings:

After conducting comprehensive technical, financial, and economic appraisals of PC-I and PC-II of the following energy sector projects, the Energy Wing processed the working papers for recommendations / approval by the said fora:

- 4x Supply, Installation, Testing & Commissioning of Asset Performance Management System (APMS) on 100kVA & 200kVA General Duty Distribution Transformers Projects in PESCO, IESCO, GEPCO and SEPCO.
- 500/132 kV Allama Iqbal Industrial City/M-3 Industrial City Grid Station for supply of Power to Special Economic Zones in FIEDMC Area (Revised PC-I)
- Golen Gol Hydro Power Project (108 MW) (Chitral)
- Supply and Installation of 10 MW Wind Energy Project in Hub and Gaddani
- 765/500/220/132 kV Islamabad West Substation (Revised PC-I)
- Green Energy Projects Financed by KfW Bank Germany-PEECA/Govt of Punjab
- Construction of 84 MW Gorkin Matiltan HPP (2nd Revised PC-I)
- 2x Power Distribution Strengthening Projects in LESCO and SEPCO
- Asset Performance Monitoring Systems (APMS) for 100 kVA & 200kVA General Duty Distribution Transformers and deployment of AMI Meters in MEPCO
- 40 MW Hydropower Project Hanzel, Gilgit
- Dasu Hydropower Project (Stage-I) (Revised)
- 16 MW Hydropower Project Nalter-III Gilgit (3rd Revised)
- 2x Electricity Distribution Efficiency Improvement Projects in HESCO and PESCO (Revised)
- 500 kV Double Circuit Transmission Line from Matiari to Moro to Rahim Yar Khan
- 500 kV Double Circuit Transmission Line from Ghazi Barotha to Faisalabad West

- Installation of Reactive Power Compensation Devices (STATCOM) in NTDC Network
- Advanced Metering Infrastructure (AMI) Project in Rawalpindi Circles (City and Cantt), Taxila Division, B-I, B-II and all other Industrial Connections (Batch 27 and 28) of entire IESCO and New Customer Information and Billing System for the Entire Company in Islamabad Electricity Supply Company (IESCO) (Revised)
- Construction of 2.71 MW Khurshidabad Hydro Power Project
- Construction of 3.0 MW Phullawai Hydropower project, District Neelum Valley, Azad Kashmir
- Construction of 1.95 MW Nawshera Hydro Power Project District Muzaffarabad, AJK
- Construction of 132kV grid station in Ornach area District Khuzdar (Revised)
- Establishment of New 132KV Grid Station Puran, Tehsil Martung
- Up gradation of Parliament House Solar Project from 1 Mega Watt to 2.55 Mega Watt
- 220 kV Jamrud Substation along with associated 220 kV Transmission Line (Revised PC-I)
- Rehabilitation of infrastructure & establishment of grid station at small industrial estate northern by-pass Karachi (100 acres' land)
- Up Gradation of Power Network in Critical Load Zones of Azad Jammu & Kashmir for Loss Reduction, Enhanced Reliability & Service Delivery.
- Component-1: Supply of Gas to Villages/Localities Falling Within 5 Km Radius of Gas Producing Fields in 4th Year/Phase of the 08 Years Implementation Plan in Sindh – Component-2: Supply of Gas to Jhal Magsi Gas Field, Balochistan (Revised PC-I)
- Gudi Khel Uranium Mining Project (PC-I)
- Exploration of Mineral Anomalies in Sulaiman Range, DG Khan (PC-II)
- Exploration of Uranium & REEs in Calcretes and Coastal Sand (PC-II)

Summaries / Presentation of the following Projects for ECNEC:

- 765/500/220/132 kV Islamabad West Substation (Revised PC-I)
- Golen Gol Hydro Power Project (108 MW) (Chitral)
- 500/132 kV Allama Iqbal Industrial City/M-3 Industrial City Grid Station for supply of Power to Special Economic Zones in FIEDMC Area (Revised PC-I)
- Construction of 84 MW Gorkin Matiltan HPP (2nd Revised PC-I)
- 40 MW Hydropower Project Hanzel, Gilgit
- Dasu Hydropower Project (Stage-I) (Revised)
- 16 MW Hydropower Project Nalter-III Gilgit (3rd Revised)
- 2x Power Distribution Strengthening Projects in LESCO and SEPCO
- Asset Performance Monitoring Systems (APMS) for 100 kVA & 200kVA General Duty Distribution Transformers and deployment of AMI Meters in MEPCO
- Harpo Hydropower Project (34.5 MW).
- 220 kV Swabi Substation
- 220 kV Transmission System Network Reinforcement in Islamabad and Burhan Area (Revised)

- Development of a Project Having a Cumulative Capacity of 100 MWp Distributed Solar Photovoltaic (DPV) Plants at Various Sites in Gilgit-Baltistan

Departmental Development Working Party (DDWP):

The Wing provides technical input on DDWP level projects and represented Ministry in the DDWP meetings. The following schemes were processed during the year:

Organization	Schemes under SDGs	No. of PC-I
FESCO	Village Electrification schemes at Sargodha, Faisalabad, Khushab, Bhakkar, Chiniot	08
GEPCO	Village Electrification schemes at Gujrat, Sialkot, Gujranwala, Mandi Baha-ud-Din	09
LESCO	Village Electrification schemes at Lahore, Kasur, Okara,	08
IESCO	Village Electrification schemes at Rawalpindi, Attock, Gujrat, Talagang & ICT	07
MEPCO	Village Electrification schemes at Bahawalpur	01
SEPCO	Village Electrification schemes at Bahawalpur	01
HESCO	Village Electrification schemes at Sanghar, Thatta	03
SEPCO	Village Electrification schemes at Khairpur	01
PESCO	Rehabilitation Schemes of Electricity Distribution Infrastructure at Districts Mansehra and D.I. Khan	02
Civil Services Academy, Lahore	Solarization of Civil Services Academy Walton Campus and Pakistan Administrative Service Campus, Lahore"-Establishment Division	01

Concept Clearance:

- Green Energy Projects Financed By Kfw Bank Germany – PEECA /Govt. Of Punjab
- Construction of 120 km,132/220 kV Kalam - Chakdara Transmission Line for HPPs in Swat Valley & Interconnection with National Grid

Public Sector Development Programme (PSDP):

- Reviewed and Rationalized the PSDP 2024-25 for Energy Portfolio.
- Conducted Quarterly and Full-Year Reviews of PSDP 2024-25.
- Provided Recommendations for PSDP 2025-26.

Energy Sector Plan:

- Reviewed the Annual Plan 2024-25 – Energy Chapter.
- Prepared the Annual Plan 2025-26 – Energy Chapter.
- Prepared draft 13th Five Year Plan (2024-29)-Energy Chapter

Summaries of Federal Cabinet and Cabinet Committees:

Council of Common Interests (CCI):

- Import of LNG

- Implementation of Article 158 & 172 (3)
- Implementation of Article 154
- Amendment E&P Policy 2012
- Windfall Levy on Oil vis-à-vis Litigation before the Islamabad High Court (IHC), Islamabad
- Exploration & Production (E&P) Sector in Pakistan

Economic Coordination Committee (ECC):

- Security Package Documents for 7.08 MW Rialli-II Hydro Power Project under Power Generation Policy, 2015
- Approval of Technical Supplementary Grant (TSG) for Execution of Gas Schemes in Province of Punjab
- Allocation of Condensate to Attock Refinery Limited and its Freight Charges Adjustment through IFEM
- Review Petition-Tariff Determination of Machike-Thallian Tarrujabba White Oil Pipeline (MTT-WOP)
- Approval of the Tripartite Power Purchase Agreement (TPPA) of 1145 MW Karachi Nuclear Power Plant Unit-2 (K-2) and Unit-3 (K-3) at Karachi
- Allocation of Gas for Revival of M/S National Steel Complex Ltd (NSCL)
- Solarization of Agri-Tube wells in Balochistan
- Circular Debt Management Plan (2024-25)
- Extension in Existing LNG Framework Between PLL and SOCAR
- Sale Purchase Agreement (SPA) between Pakistan State Oil and State Oil Company of Azerbaijan (SOCAR)
- Framework for 3rd Party Sale of Natural Gas Under Amended PP 2012
- Transfer of Shares of DISCOs in the name of President of Pakistan
- Approval of Incorporation of International Joint Trading Company at Singapore by PSO and SOCAR
- Natural Gas Sale Pricing FY 2024-25 (effective-1st July, 2025)
- Change in Gas Supply Priority Order
- Urea Fertilizer Requirement for Rabi 2024-25

Cabinet Committee on Energy (CCoE):

- Revision of Electricity Supply Mechanism for Special Economic Zones (SEZs)
- Operationalization of Independent System and Market Operator (ISMO)
- Circular Debt Report for July to November 2024

Cabinet Committee on Privatization (CCoP):

- Transfer of Oil & Gas Development Company Limited (OGDCL) shares lying with Privatization Commission

Cabinet Committee for Legislative Cases (CCLC):

- Amendments in Legal Framework to Implement Economic Load Management in Country

Meetings, Conferences, Seminars & Workshops

- Meeting on Non-Lending Technical Assistance (NLTA) for Integrated Infrastructure Roadmap at Reko Diq and other Mining Sites in Balochistan
- Development of Long-Term Hydrogen Strategy for Pakistan
- UNDP – Stakeholders Consultation and Validation Workshop for Development of GEF and Project titled Decarbonization through Innovative Clean Hydrogen Technology in Pakistan
- Meeting attended on Unilateral Abeyance of Indus Waters Treaty and Implications for Pakistan
- Meeting for Implementation of URAAN Pakistan - Energy Sector Contributions
- Meeting of Pak-Turkey Development Cooperation on shale oil, shale gas and methane hydrate
- Meetings on Development of Long-Term Hydrogen Strategy for Pakistan
- One Day Training Workshop on “Preparation of Vision and Mission for the Sections of Ministry of PD&SI”
- Review Meeting of Committee on Exports Growth and Promotion
- Meeting on review of Energy sector implementation plan for URAAN to National Economic Transformation Unit (NETU)
- Inter-Ministerial meeting on Iran Pakistan (IP) Gas Pipeline Project to discuss progress review of the tasks assigned to the stakeholders
- Meeting - Constitution of Working Group of the Circular Debt Management Plan in Ministry of Energy (Petroleum Division)
- Attended National Assembly Secretariat PAC meeting regarding audit paras of year 2009 to 2014 of Petroleum Division
- CDWP Meeting for compliance on Expansion and Up-gradation of Pakistan Petroleum Core House (PETCORE) for its Sustainable Operations (Revised PC-I)”
- 04-Day Training/ Workshop on "Unlocking the Potential of Artificial Intelligence (AI) for Public Sector Excellence in Pakistan"
- Meeting of the Procurement Committee – Third Party Evaluation / Validation
- Meeting for disposal of UCG Project’s Assets with DG, Sindh Coal Authority (SCA)
- Attended meeting on Implementation of PIMA Action Plan – Meeting Criteria for Projects Selection
- Prime Minister’s meeting on the issues of Exploration & Production (E&P) companies and midstream problems in the Oil & Gas Sector

Prime Minister Tasks Processed:

Geochemical prospecting and Environmental Impact Assessment of Hydrocarbon Seeps of Pakistan” PC-II by HDIP in compliance of PM Directives No. T15908C

Other Activities:

- Convened meetings of the various Committees constituted by Prime Minister/ Federal Cabinet / CCI etc. including:
- Committee of Technical and Financial Experts on Net Hydel Profits
- Steering Committee on Integrated Energy Planning (IEP)
- Meeting of the Committee on Development of Hydrogen Strategy
- Reviewed tariff petitions filed by the WAPDA, PAEC, K-Electric, IPPS, NTDC, CPPA-G and DISCOs in the NEPRA for determination of tariff, fuel cost adjustments, generation license etc. and submitted views / comments thereon.
- Proffered comments on various Energy Sector related National as well as International Policies, Financing Agreements etc.
- Attended the meetings and provided technical input on the agendas discussed in the board meetings of Private Power Infrastructure Board (PPIB), HR Committee of PPIB BoD, NEECA and NTDC.
- Development of Long-Term Hydrogen Strategy for Pakistan
- Consultation on the Action Plan for URAAN Pakistan
- Brief on Turkmenistan-Afghanistan-Pakistan-India Gas Pipeline (TAPI) Project
- Provision of the Required Gas to NSCL at Affordable Tariff
- Pakistan Offshore Bid Round 2025
- Demand Survey by KOICA on Country Specific Training Program for 2027
- Environment and Climate Change comments Provided on draft Pakistan Green Taxonomy (edition 2025)
- Complaint Against M/S SPUD Energy Pty Limited and M/S Frontier Holdings Limited (FHL) Regarding Serious Allegations of Violation of Pakistan Petroleum (Exploration and Production) Rules, 2001 in the Disposition of Controlling Shares without Requisite Approval of the Government of Pakistan
- Comments on Review of National Policies
- Steering Committee on Pakistan Productivity, Quality and Innovation
- Brief on provision of Gas Supply of NA-91 (Bhakkar)
- Pakistan's Transport Sector and Electrical Vehicle (EV) Transition
- Compilation of Monthly Oil, Gas and LPG Production Data
- Report on Monthly Development Update under "URAAN PAKISTAN"
- Provided Input for "Eco Vision 2026-2035 Follow-up of 28th Council of Ministers Coms Meeting" held in December 2024 in Mashhad, Iran
- Provided comments on Vision Pakistan 2047
- Comments on review of national policies to align with URAAN Pakistan 5Es National Economic Transformation Plan (NETP)
- Brief for URAAN Pakistan – Workshop Sectoral Development in Balochistan (Fuel)
- Comments on Pakistan Integrated Energy Study [IES] by Wood Mackenzie
- Comments on "Strategic Advisory: Pakistan Gas Market Study" Technical Proposal by Wood Mackenzie

- Prepared Brief on Petroleum System Analysis Laboratory Equipment Requirements for HDIP
- Matter related to National Logistic Corporation (NLC)'s Letter of Interest (LOI) - LPG Project
- Provision of Input for Finalization of Draft National Internal Security Policy: 2024-29

Court Cases:

- Review Petition No. 3748/2023 (Malik Amin Aslam Attock 5km radius & Net hydel profit) in the Lahore High Court, Rawalpindi Bench.
- CP No. D-5841/2018 (Supply of gas to localities/villages in the 5 km radius of gas producing fields) in the Sindh High Court, Karachi.
- Review Petition No.172-P of 2018 in Writ Petition No.1756-P of 2017 (Sohaib Hassan vs. Govt. of Pakistan) in the Peshawar High Court, Peshawar.
- Writ Petition No. 869-B/2021 (People at Large vs. Federation of Pakistan) in the Peshawar High Court, Bannu Bench.
- Civil Petition No. 4737/2018 filed by Deputy Administrator, Evacuee Trust Property, Rawalpindi vs. Sakhi Muhammad Kiani.
- Civil Appeal No. 167-P/2022 filed by Govt. of KPK through Senior Member Board of Revenue Peshawar and others vs. Pirzada & others
- Writ Petition No 3889/2023 (Maj: General (Retd) Muhammad Saad Khattak & others Versus Federation of Pakistan through Secretary Water & Power & others) in the Peshawar High Court, Peshawar
- Writ Petition No. 1065-M/2021 (Tariq Khan & Others vs Chief Secretary of Khyber Pakhtunkhwa & Others) in the Peshawar High Court, Mingora Bench Swat
- Civil Review Petition No. 292/2024 Civil Petition for Leave to Appeal No. 4449/2021 Federal Public Services Commission Through its Secretary Islamabad vs Kashif Mustafa & Others

Special Initiatives:

Integrated Energy Planning (IEP) for Sustainable Development

The Integrated Energy Planning (IEP) for Sustainable Development, established within Energy Wing of Ministry of PD&SI, has been actively engaged in long-term planning across multiple energy domains, including coal, petroleum, oil and lubricants, natural gas, LNG, and electricity. To support evidence-based policymaking, IEP routinely employs a range of modeling and forecasting techniques for energy demand and supply analysis, infrastructure development, and sustainability assessments. Its activities are structured through various working groups, including Energy Modelling, Data Management, Forecasting, and Policy Analysis.

IEP major activities and achievements during 2024–2025:

Development of Pakistan Integrated Energy Model (Pak-IEM 2.0)

Energy Policy Research Centre (EPRC) has initiated the process of long-term energy planning and policy development through a range of econometric and energy-specific models, combining both top-down and bottom-up approaches. Various publications under this initiative are available at www.pc.gov.pk

EPRC MODELLING ECOSYSTEM

EPRC successfully completed the baseline year (2023–24) for the TIMES-VEDA-based Integrated Energy Model for Pakistan (Pak-IEM 2.0). This model spans the period 2023 to 2060 and employs a bottom-up, device-level modeling approach. It provides a comprehensive overview of the entire energy system, including fuel flows, processes, environmental emissions, and system costs, thereby offering a holistic picture of Pakistan's energy sector.

Development of Pakistan Integrated Energy Plan (iE-Plan)

In compliance to the decision of 10th meeting of the Executive Committee of SIFC to develop a comprehensive Integrated Energy Plan (iE-Plan), EPRC, Ministry of PD&SI drafted the Terms of Reference (ToRs) of iE-Plan based on stakeholders' feedback and which incorporated the use of the globally recognized TIMES model and got approved the same from Steering Committee.

Pakistan Electricity Demand Forecast 2024–2035

Under the direction of the Minister for PD&SI, annual vis-a-vis monthly electricity demand and supply forecast for FY 2025 was projected for different sectors, incorporating sensitivities to price increases and decreases. STATA, regression-based econometric models were applied to assess sectoral demand variations under multiple scenarios.

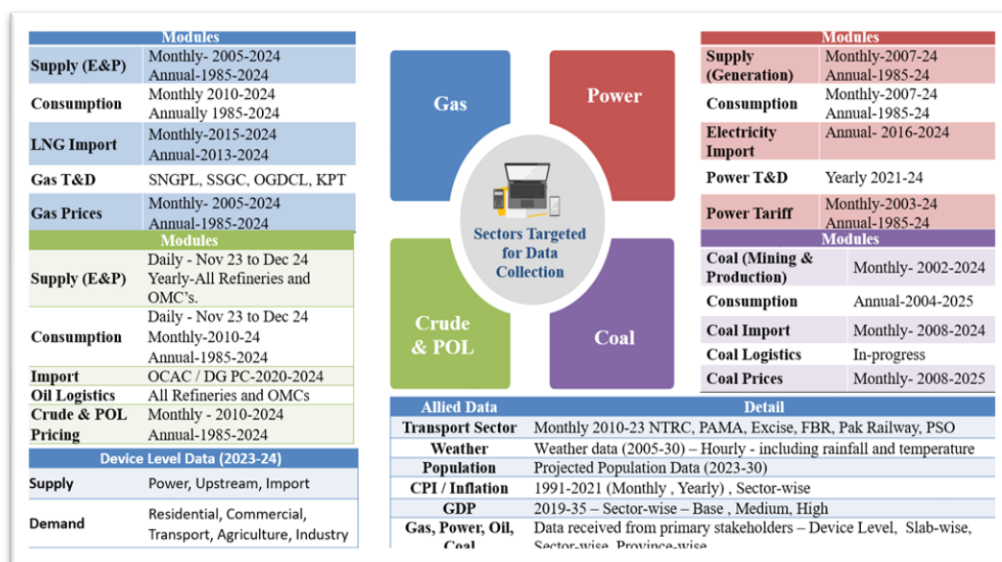
Centralized Database and Energy Information System (EIS)

The re-tendering process for the development of the Energy Information System (EIS) has been completed up to the technical evaluation phase. The project is expected to be finalized within 12 months.

Data Collection by the Data Management Working Group (DMWG)

In 2024–25, the EPRC continued to update and verify IEP's energy data archive. Activities included:

- Collection, review, and analysis of supply, transmission & distribution, consumption, and price/tariff data across oil, gas, power, coal, and other allied energy sources for the fiscal year 2023–24.
- Regular engagement with relevant stakeholders to ensure accuracy and completeness of datasets.



Technical Support and Other Activities

- Provided technical comments and support to the Ministry of Energy (Petroleum Division) for the development of an integrated gas study conducted by Wood Mackenzie.
- Submitted inputs, at the direction of SIFC, on the review and approval process of the Integrated Generation Capacity Expansion Plan (IGCEP).
- Provided feedback on policies to promote and incentivize the manufacturing and conversion of e-bikes in Pakistan.

Trainings and Workshops

- Conducted two in-depth training sessions on the TIMES model (The Integrated MARKAL-EFOM System) for baseline model development, with international trainers providing one-week hands-on training for EPRC and members of the Modelling Working Group (MWG).
- Participated in the Semi-Annual ETSAP Workshop (Summer 2025), hosted by the Research Institute of Innovative Technology for the Earth (RITE), Japan.
- Participated in the International Energy Workshop (IEW), also hosted by RITE, Japan.
- Represented Pakistan at the International Renewable Energy Agency (IRENA) event held in Germany.

Work Plan for FY 2025-26:

The Energy Wing will undertake the following tasks during the FY-26:

- Technical appraisal of development projects and processing for consideration
- Examine and process concept clearance proposals and position papers
- Review of PSDP, policies and plans
- Prepare PSDP and Annual Plan

22. Water Resource

Brief Introduction:

The Water Resources Section anchors Pakistan's water-sector agenda, promotes sustainable use amid escalating demands from agriculture, industry, and climate pressures. It leads strategic planning, project appraisal, policy support, and oversight of interventions, crafting short-, medium-, and long-term plans to optimize allocation of water for sustainable agriculture and economic resilience.

The Section scrutinizes Concept Clearance Papers (CCPs), PC-IIs (feasibility), and PC-Is (designs), evaluating technical/economic viability and facilitating approvals via Central Development Working Party (CDWP) and Executive Committee of the National Economic Council (ECNEC). It advises federal/provincial governments on irrigation, delay-action/recharge dams, flood control, drainage, rainwater harvesting, hill torrents, and land reclamation, while monitoring via PC-III/IV reports, aggregating data for evidence-based policies, and producing briefs for leadership/parliamentary accountability.

Through desk evaluations, it identifies bottlenecks to enhance efficiency and future programming, enriching national knowledge via research publications on Indus Basin challenges like over-extraction and salinity. In policy innovation, the Section conducts analytical studies (hydrological/economic modeling) to drive forward-looking strategies aligned with SDGs and National Water Policy 2018. Collaborating with academics, international partners (e.g., World Bank, IWMI), and experts, it develops frameworks for integrated governance, climate-resilient infrastructure (e.g., adaptive floods), and sustainable practices (e.g., digital monitoring), positioning Pakistan as a leader in equitable water stewardship.

Major activities performed during 2024-25:

The section has undertaken the following major initiatives during the year 2024-25:

- **Policy and Strategic Planning:** Key contributions were made to the development and review of strategic planning documents including the URAAN Pakistan, the **13th Five Year Plan** (2024-2029), the **National Economic Transformation Plan (2024-29)**, the **Annual Plan 2025-2026** and the **Economic Survey of Pakistan 2024-2025**.
- **Technical Appraisal:** The section evaluated multiple water-sector development projects (i.e., CCPs, PC-IIs, and PC-Is, Position Papers), ensuring alignment with national and international policies such as Pakistan's National Water Policy 2018, the 5Es Framework, and the Sustainable Development Goals (SDGs). The Section prepared working papers and summaries for presentation to CDWP and ECNEC; besides, providing technical comments at DDWP fora, facilitating timely project approvals and efficient resource allocation.

FIGURE 1: NO. OF MEETINGS FOR PROCESSING OF DEVELOPMENT PROJECTS

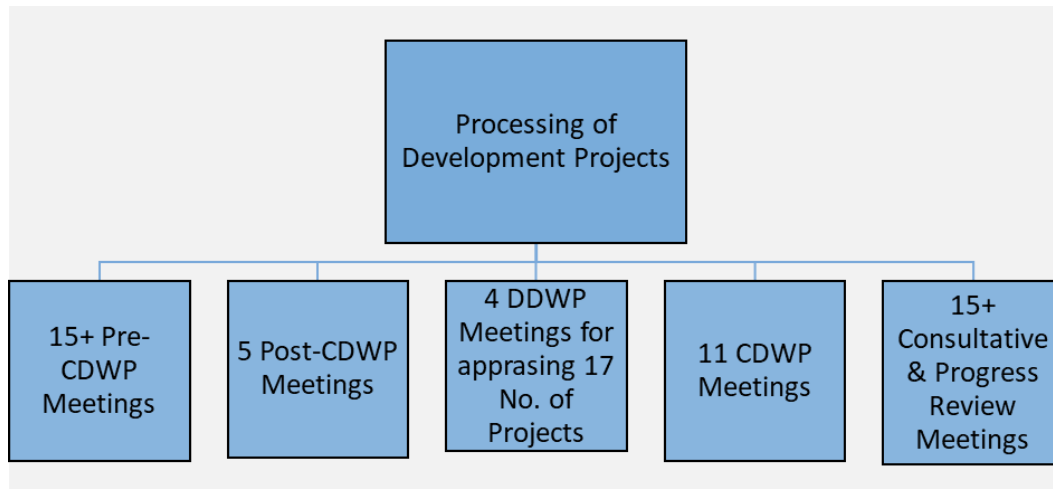


TABLE 1: PROJECTS APPRAISED DURING THE YEAR 2024-2025

Sr. #	Name of the Project
1	The Project for Flood Management Enhancement Project in the Indus Basin
2	Kachhi Canal Project: Restoration of Flood Damages 2022 (Revised PC-I)
3	Sindh Flood Emergency Rehabilitation Project–SFERP Phase-I {Irrigation Component} (Revised PC-I)
4	Flood Management of Kachhi Plains under Balochistan Water Security and Productivity Improvement Project
5	Construction of Mangi Dam and Water Conveyance System (Revised)
6	Sindh Flood Emergency Rehabilitation Project-SFERP (Irrigation Component) Phase-II {Additional Financing}
7	Construction of Ghand Dam, Dera Bugti
8	Raising of Mangla Dam Project (2 nd Revised PC-I)
9	Gomal Zam Dam (2 nd Revised PC-I)
10	Construction of Dadhocha Dam, Rawalpindi (Revised PC-I)
11	Diversion of Phialung Skardu into Satpara Nullah
12	Construction of Cholistan Canal and Systems
13	Pehur High Level Canal Extension Project (PHLCEP) (Revised PC-I)
14	Toiwar/Batozai Storage Dam District Killa Saifullah (3 rd Revised PC-I)
15	National Program for Enhancing the Command Area in Barani Areas of Pakistan (Position Paper)
16	Sabakzai Dam Project (3 rd Revised PC-I)

- **Public Sector Development Program (PSDP):** Active involvement was extended to the formulation of the PSDP for the year 2025–26 during the Annual Plan Coordination Committee (APCC) meeting, alongside efforts to provide quarterly progress briefs on ongoing mega projects, thereby enhancing transparency and accountability.
- **Monitoring and Evaluation:** Conducted quarterly evaluations of ongoing development projects to ensure their smooth progression toward timely completion. Furthermore, to address persistent issues, a series of consultative meetings were coordinated for

major water sector mega projects, including the Diamer Basha Dam, Indus Basin Irrigation System (automation of 27 sites for discharge monitoring), Kachhi Canal Restoration of Flood Damages, and the Mangla Dam Raising Project. These engagements aimed to proactively resolve outstanding concerns and bottlenecks.

- **Policy Research:** The Section actively contributed to national and international water-sector discourse through targeted research initiatives. A notable achievement during the year was the acceptance of an article titled "*Harnessing Integrated Water Resources Management (IWRM) for Sustainable Irrigation and Water Security in Pakistan*" by the *International Commission on Irrigation and Drainage (ICID)* for the 4th World Irrigation Forum. This research highlighted strategic pathways for implementing IWRM principles in Pakistan's irrigation planning and emphasized the role of institutional coordination and data-driven decision-making.
- **Stakeholder Coordination:** Provided technical input and coordination support for meetings with federal and provincial counterparts. These meetings were convened with water-sector line ministries, sponsoring and executing agencies, including the Ministry of Water Resources, Ministry of Economic Affairs, Ministry of Finance, Provincial Planning and Development Departments, Indus River System Authority, Federal Flood Commission, Water and Power Development Authority, Pakistan Council of Research in Water Resources, Pakistan Metrological Department, Pakistan Commission on Indus Waters, National Disaster Management Authority and Provincial Irrigation and Agriculture Departments, with the aim of expediting the resolution of challenges faced by both ongoing and new projects.
- **Advisory Support:** Expertise-driven contributions were rendered through the provision of comments on summaries forwarded by various ministries and divisions to the Prime Minister's Office and the Council of Common Interests (CCI). Additionally, the following tasks were undertaken:
 - Preparation of comprehensive Water Storage Plan
 - Presentation on Balochistan Water Resources for Senate Standing Committee
 - Recommendations on Water Emergency – Resources Mobilization for Water Storage
- **Participation in Workshops and Conferences:** The Water Resources Section organized and actively participated in a series of national-level Workshops including,
 - Pakistan Development Summit-5Es Framework–Roadmap to a Trillion Dollar Economy by 2035
 - URAAN Pakistan - Presentation of Sectoral Policies. Programme and Projects
 - Unilateral Abeyance of Indus Waters Treaty and Implications for Pakistan
 - Water Resources, SDGs And Climate Change Projects (in collaboration with the WWF-Pakistan and the SAWASI Mission)
 - Pakistan Water Week 2024: International Conference on Building a Climate-Resilient Future: Pathways for Water and Food Security in Pakistan 4-8 November, 2024 organized by IWMI.
 - Celebration of World Water Day on 22nd March

- 6th Strategic Advisory Committee (SAC) meeting of the Australia-Pakistan Water Security Initiative (APWASI) to be held on 22nd May 2025 at Serena Hotel, Islamabad.
 - Annual Meeting of Pakistan Commission on Large Dams (PANCOLD)
 - Workshop on Integrated Development of Swat, Chitral and Kabul Rivers
- **Committee Meetings:** The water resources section provided technical and secretarial support in a number of committee meetings, including;
 - **Neelum Jhelum Hydropower Project:** The Prime Minister of Pakistan constituted a committee, chaired by the Minister for Planning, Development & Special Initiatives (PD&SI), to recommend immediate remedial measures for the rehabilitation and reactivation of the Neelum–Jhelum Hydropower Project (NJHPP).
 - **Restoration of Flood Damages (Kachhi Canal Project)** was a matter lingering since the floods of 2022 due to lack of consensus on quantities between WAPDA and NAB. Water Resources Section under the chairmanship of Minister for Planning, Development and Special Initiatives enabled coordination and dialogue among all stakeholders through a series of meetings, leading to resolution of the issues and restoration of canal for supply of 500 cusecs of water for immediate needs of the command area.
 - **Water Sector Projects for the Karachi Water Supply:** The Honourable Minister for Planning, Development, and Special Initiatives constituted a committee to oversee the implementation of the Karachi Water Supply Master Plan and Karachi Water Sector projects, ensuring adherence to approved timelines, budgets, and quality standards.
 - **Umbrella PC-I Flood Protection Sector Project-III (FPSP-III):** The ECNEC constituted the project steering committee under the chair of Deputy Chairman, Planning Commission to provide strategic guidance and agenda setting for the project.
 - **Mega Water Sector Projects:** The mega water sector projects which are currently under implementation stage include:

TABLE 2: LIST OF MEGA WATER RESOURCES PROJECTS

Sr.#	Name of the Project	Cost (Rs. million)	Objectives
A.	Dams for Water Storage, Power Generation and Irrigation		
1	Mohmand Dam Hydropower Project	309,558.381	Installed Capacity 800 MW, Live Storage 0.676 MAF CCA 18,233 Acres
2	Diamer Basha Dam Project (Dam Part & Land Acquisition)	654,386.00	Installed Capacity 4,500 MW Gross Storage: 8.1 MAF Live Storage 6.40 MAF

3	Kurram Tangi Dam Stage-I (Keitu Weir Irrigation & Power) Project, Khyber Pakhtunkhwa	21,059.260	Installed Capacity 18.9 MW CCA 16,380 Acres
4	Nai Gaj Dam	46,980.35	Installed Capacity 4.2 MW Live Storage 0.160 MAF CCA 28,800 Acres
5	Construction of Awaran Dam, District Awaran, Balochistan	23,579.263	Storage Capacity: 0.159 MAF CCA: 29,652 Acres
6	Construction of Garuk Storage Dam, District Kharan, Balochistan	27,753.763	Gross Storage Capacity: 0.05 MAF CCA of 12,500 acres
B. Canals for Irrigation			
7	Chashma Right Bank Canal Project (Lift Cum Gravity) District: D. I. Khan, KP	189,606.428	Canal Capacity 2,557 cusecs CCA 295,902 Acres
8	Kachhi Canal Project Phase-I, Balochistan	80,352.00	Canal capacity 6,000 cusecs CCA: 72,000 Acres
9	Remodeling of Pat Feeder Canal System in Balochistan District Naseerabad	61,793.367	Canal Capacity: 8,560 cusecs CCA: 616,659 Acres
10	Remodeling of Warsak Canal System, Khyber Pakhtunkhwa	16,695.81	Discharge capacity of 700 cusecs (400 cusecs for remodeled Irrigation System and 300 cusecs for drinking purpose for Peshawar & adjoining areas)
DC. Flood Control, Flood Telemetry and Early Warning Systems			
11	Flood Protection Sector Program-III, throughout Pakistan	194,625.00	<i>Structural Interventions</i> , include construction of flood embankments, spurs, protection walls, flood diversion/ dispersal structures, small/ medium dams for conservation of flood water, strengthening/ remodeling of flood works and improving the drainage network. <i>Non-Structural Interventions</i> mainly focus on improving Flood Forecasting & Early Warning System, including Installation of 262 AWS and Establishment of Regional FF&W Centers (by PMD), Installation of 457 no. new Flood Telemetry Stations, Improvements of Stream Gauging Network & HF Radio Network
E. Water Conservation			
13	Improvement of KB Feeder & Keenjhar Lake, PCC Lining KB Feeder Upper, Sindh	39,942.559	To meet with the Water Requirement of K-IV Project Phase-I for Karachi Metropolis by saving the seepage of water 510 Cusecs, through C.C lining of Kalri Baghar Feeder Upper
F. Water Accounting and Real Time Discharge Monitoring			
14	Indus Basin Irrigation System, Autom. of 27 sites for Discharge Monitoring	2,3834.707	The project is based on the state-of-the-art design of real time flow measurement system and installation, testing and

			commissioning on 27 key locations/barrages (including off-taking canals) of Indus Basin Irrigation System
G.	Disaster Rehabilitation & Reconstruction		
15	Sindh Flood Emergency Rehabilitation Project (SFERP) Irrigation Component (Phase-I and Phase-II)	93,192.286	Rehabilitation of damaged infrastructure in selected areas of Sindh Province affected by the Floods-2022

Work Plan for FY 2025-26:

The Section remains focused on addressing critical water-related challenges, including water scarcity, equitable distribution among provinces, and the enhancement of groundwater recharge through the construction of delay-action and retention dams. It also prioritizes strengthening the Flood Early Warning System and managing hill torrents to mitigate flood risks. Central to its mandate is the implementation of the National Water Policy 2018, which outlines strategic measures for sustainable water management and conservation, while promoting a coordinated approach to governance and climate resilience. Guided by the URAAN Pakistan, the 13th Five Year Plan (2024-29) and the 5Es framework, the Section is committed to ensuring water security, equitable access, and the sustainable use of water resources across Pakistan's diverse regions. Moreover, Pakistan is preparing to issue its first-ever Panda Bond in the Chinese market this calendar year. In this regard, the Water Resources Section is actively coordinating with all relevant stakeholders to ensure its successful issuance.

23. Physical Planning and Housing

Brief Introduction

Physical Planning & Housing Section is responsible for formulation of comprehensive physical planning frameworks and conducting rigorous appraisal of development projects / initiatives for housing, public buildings / infrastructure, urban development and renewal, slum upgrading, water supply, and sanitation projects. It facilitates timely processing and endorsement of projects at the DDWP, CDWP, and ECNEC fora. As a collaborative hub, the Section promotes knowledge exchange and intergovernmental coordination to address major urban challenges, such as informal settlements, housing shortage, inadequate municipal services, embedding URAAN Pakistan and 13th Five-Year Plan for adaptive, inclusive, and accountable development that improves living standards nationwide.

Major Activities during F.Y 2024-25

- The Section conducted in-depth technical assessments of a diverse range of development projects. These projects encompassed important sectors such as water supply and sanitation infrastructure, urban planning & development, construction of government office and residential accommodation, educational institutions, hospitals, and various public and institutional buildings. These evaluations were instrumental in facilitating the consideration of projects by the Central Development Working Party (CDWP) and Executive Committee of the National Economic Council (ECNEC).
- In alignment with national priorities, the Section rigorously assessed development projects linked to the Sustainable Development Goals (SDGs). These assessments ensured that projects met the stringent criteria set by the Cabinet Division and Planning Commission.
- The Section provided invaluable technical assistance to numerous ministries and departments involved in the preparation of program and project documents. This support was crucial in enhancing the quality and feasibility of these initiatives.
- As part of its responsibilities, the Section played a pivotal role in crafting sectoral chapters for inclusion in the Annual Plan and the Public Sector Development Program (PSDP) for the fiscal year 2025-26. These contributions were instrumental in shaping the national development agenda and ensuring the successful execution of vital projects aimed at improving the quality of life for all citizens.

To achieve the sectoral objectives, an allocation of approximately Rs. 24.3 billion was made in Federal PSDP 2024-25 to different federal ministries and line departments for implementation of physical planning & housing sector programs / projects. Similarly, the provincial governments allocated substantial amount for the execution of projects relating to the sector, i.e., Punjab Rs. 124 billion, Sindh Rs.98 billion Khyber Pakhtunkhwa Rs. 34 billion, Balochistan Rs. 19 billion.

Major allocations were made to the programmes and projects relating to water supply and sanitation, government office buildings and housing etc. The important projects during 2024-25 includes:

- Greater Karachi Water Supply Scheme (K-IV Phase-I, 260 MGD)
- Karachi Water & Sewerage Services Improvement Project (KWSSIP) Phase-II
- Gravity Flow Water Supply Scheme, District Mansehra (SFD Assisted)
- Extension of Gravity Water Supply Scheme from Lawaghar and Chan Ghuz Dams
- Sewerage and Sanitary System for Gilgit City
- Greater Water Supply Hunza
- Water Supply and Sewerage Scheme Mirpur City and Hamlets
- Construction of Eastern and Expansion of Southern Sewerage Treatment Plants (Hyderabad Package)
- Expansion of Filter Plant and Water Supply Networks for Hyderabad City
- Construction of Three Sewage Treatment Plants and Related Sewerage System, Rawal Lake, Islamabad.
- National Program for Post-Flood Reconstruction: Climate Resilience Enhancement and Livelihood Diversification in Balochistan
- Flood Response Emergency Housing Project, Sindh
- Developing Resilient Environment and Advancing Municipal Services (DREAMSI)
- Punjab Rural Sustainable Water Supply and Sanitation Project (PRSWSSP)
- Extension of Water Supply Resources in WASA Faisalabad
- Projects for WASA Lahore
- Pakistan Audit & Account Academy (PAAA) Islamabad
- Construction of Audit House, Lahore
- Construction of Office Building of Competition Commission of Pakistan in Sector G-10/4, Islamabad
- Construction of Federal Audit Complex, G-8/1 Islamabad
- Up-gradation of ASF Academy, Karachi
- Civil Armed Forces Projects, i.e., Construction of Barracks, Offices, etc.
- ASF offices around the country
- Intelligence Bureau offices around the country
- Water Supply and Sanitation Schemes, Mansehra, Gilgit City Havelian Abbottabad, Multan, Hunza Hevellian, Gwadar
- Development of Ziarat town;
- Rehabilitation Old Town of Gwadar

Appraisal of projects

During the last fiscal year, the Section played a crucial role in processing a wide range of development schemes, including water supply, urban development, and infrastructure projects through various approval fora i.e. CDWP and ECNEC. Details are given in Table 1 below:

Table-1: CDWP processed Projects in the period of 1st July, 2024 to 30th June 2025

Sr. No.	CDWP Meeting	Number of projects approved by CDWP	Number of Projects approved by ECNEC
1.	27.06.2025	02	
2.	19.06.2025	03	
3.	21.05.2025	01	
4.	16.05.2025	01	
5.	15.05.2025	02	
6.	24.04.2025	01	
7.	10.04.2025	02	
8.	21.02.2025	01	
9.	27.01.2025	03	
10.	12.12.2024	01	
11.	12.11.2024	04	
12.	07.11.2024	02	
13.	20.09.2024	02	
14.	13.08.2024	02	
	Total	27	10

Other Activities

In addition to the core activities, the Section engaged in various other significant tasks and initiatives during the fiscal year 2024-25. The following details highlight these activities:

- The Section played its role in formulating the Annual Plan for the fiscal year 2024-25, with dedicated efforts spanning the last two quarters of 2024-25. This meticulous planning laid the groundwork for the forthcoming year's economic and developmental priorities.
- In the final quarter of 2024-25, the Section actively collaborated in the preparation of the Public Sector Development Programme (PSDP) and the Development Budget for the fiscal year 2025-26. This involvement ensured that government resources were allocated effectively to address the national developmental needs.
- The Section also contributed to the draft and formulation of 13th Five-Year Plan (2024-2029), ensuring alignment with national priorities in physical planning, housing, urban development, water supply, and sanitation, emphasizing consensus-based reforms, capacity building, and integration with the 5Es Framework for sustainable and resilient communities.
- The Section demonstrated its commitment by actively participating in various Developmental Working Party (DDWP) meetings involving all line ministries. Moreover, the team extended its engagement to include autonomous bodies such

as the Capital Development Authority (CDA), Evacuee Trust, Federal Government Housing Foundation and Authority (FGHFA), Federal Employees Benevolent and Group Insurance Funds (FEB&GIF), and the Worker Welfare Fund. This extensive involvement allowed for a comprehensive ministry-wise assessment of projects within the DDWPs, fostering effective project appraisal and coordination. Ministry wise appraisal of projects in DDWPs are as under;

Ministry	No. Of DDWP Meeting(s)	Number of Projects Securitized / appraised
Cabinet Division	01	02
CDA	05	07
Finance Division	01	01
Defence	01	21
Establishment	01	05
Federal Education & Professional Training	03	01
National Health Regulations & Coordination	03	19
National Heritage & Cultural Division	2	2
Interior & Narcotics Control	02	17
Interprovincial Coordination	04	04
Information & Broadcasting	01	02
Chief Commissioner ICT	02	12
Housing & Works	03	109 Schemes under SDGs Achievement Program
Maritime Affairs	02	04

- Actively participated in review meetings of the PSDP held on quarterly basis and input was provided wherever required.
- Remained engaged in attending and preparing briefs for all the National Assembly and Senate Standing Committees.
- Submitted draft replies to be submitted before Hon'able Courts and Ombudsman on behalf of this Ministry. Provided platform to resolve Urban and Regional Development Issues and recommends better solutions.

Work Plan for FY 2025-26:

The Section is in process of formulating a national framework to regulate the conversion of agricultural land into housing societies, in consultation with federal ministries and provincial governments, to harmonize urban expansion with farmland conservation. Simultaneously, it is devising green and resilient building guidelines through engagements with federal ministries, provincial governments, and international development partners aiming to transition toward sustainable infrastructure.

24. Devolution and Area Development

Brief Introduction

The Devolution and Area Development Section serve as a vital conduit for equitable resource distribution, channeling federal support to Pakistan's most marginalized and strategically significant regions. Through the PSDP, it bolsters development initiatives in special areas, namely Azad Jammu & Kashmir (AJ&K), Gilgit-Baltistan (GB), and the newly merged districts of Khyber Pakhtunkhwa (formerly Federally Administered Tribal Areas or FATA), regions that have historically faced infrastructural deficits, geographic isolation, and socio-economic disparities. These interventions are not merely financial injections but holistic strategies designed to catalyze transformation: bridging connectivity gaps, empowering local communities, and integrating these areas into the national economic fabric.

At the heart of the Section's mandate lies a commitment to uplifting living standards and fostering balanced, inclusive growth. By prioritizing investments in human capital, physical infrastructure, and institutional capacity, the Section addresses entrenched challenges such as limited access to quality education, healthcare, and markets, while harnessing untapped potential in tourism, minerals, and hydropower. This approach aligns seamlessly with Pakistan's broader vision under the 5Es Framework (Exports, Environment, Energy, Equity, and Empowerment) and URAAN Pakistan, ensuring that development is not uniform but tailored, promoting gender-sensitive programs, youth skilling, and environmental safeguards to prevent exacerbation of vulnerabilities like climate-induced landslides in GB or conflict legacies in merged districts.

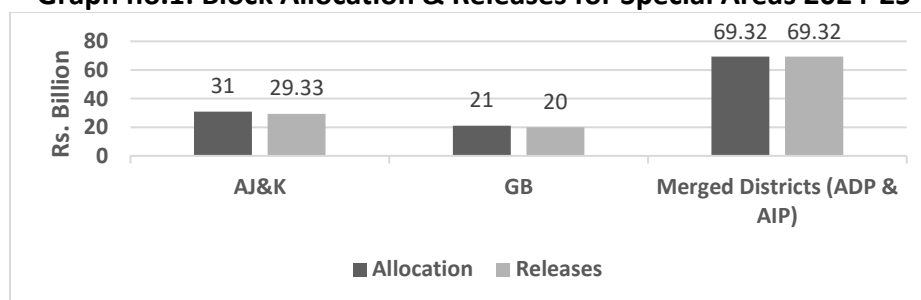
Review 2024-25:

During 2024–25, an allocation of Rs. 121.3 billion (block allocation) was made for Special Areas and the merged districts. Out of this, Rs. 52.00 billion was earmarked for Azad Jammu & Kashmir (AJ&K) and Gilgit-Baltistan (GB), while Rs. 69.32 billion was allocated for the merged districts under the ADP and AIP. During the year, a total of Rs. 118.6 billion was utilized for the development of these areas (details at Graph 1). The development activities were implemented, and funds were released through the respective departments.

During FY 2024–25, multiple projects/programmes were implemented through the respective ADPs of Special Areas. In Azad Jammu & Kashmir, a total of 518 schemes were executed, comprising 383 ongoing schemes and 135 new schemes. Out of the total allocated amount, 62% of funds were earmarked for ongoing projects, while the remaining 38% were allocated for new initiatives. In Gilgit Baltistan, 2,053 development schemes were implemented out of which 1713 schemes were ongoing and remaining 340 schemes were new. Out of total allocated amount, 86% were used for ongoing schemes and remaining 14% were utilized for new schemes. In merged districts of Khyber Pakhtunkhwa,

528 schemes have been implemented, out of which 255 schemes were implemented through ADP and 273 schemes through AIP (10-year programme). Out of 255 ADP schemes, 176 schemes were ongoing and 79 were new schemes. Similarly, out of 273 schemes of 10-year development programme (AIP), 220 schemes were ongoing and 53 were new. The sectors which received major portion of funds were infrastructure development, education, health, water/sanitation, agriculture, power, social welfare, information technology, industrial development, natural resources and tourism etc. as per priorities of the area governments.

Graph no.1: Block Allocation & Releases for Special Areas 2024-25



Major activities performed during 2024-25

During the year under review, the Section undertook the following activities in accordance with its mandated functions:

- Working papers and presentations were prepared for two projects named “Hosting Community Support Program (HCSP) and Balochistan Livelihood and Entrepreneurship Project (BLEP).
- Five Pre CDWP meetings were coordinated/organized to discuss projects.
- Three Post CDWP meetings of BLEP project were conducted.
- Prepared/revised the chapter of 13th Five-Year Plan (2024-29) on “Balanced Development-Focus on less Developed Regions”
- Coordinated with Special Area governments to get proposals for PSDP 2024-25 and projections for 2025-26 & 2026-27.
- Prepared Annual Plan 2024-25 chapter on “Balanced Development, Focus on Less Developed Regions”.
- Provided input for finalization of Draft National Internal Security Policy (2024-29).
- 04 quarterly review meetings of PSDP, were conducted with P&D Departments of Special Areas.
- Briefs/working paper were prepared for the meetings of the Board of Directorates (BoD) of the National Rural Support Program (NRSP).
- Prepared brief/reply for queries of parliamentary Committees related to development activities in less developed regions.

25. Social Welfare Section

Brief Introduction

The Social Welfare Section is responsible for policy formulation, planning, technical appraisal, and monitoring of projects in the domains of social welfare, human rights, gender equality, women's development, disability inclusion, and transgender empowerment. The Section ensures that cross-cutting priorities such as child protection, women's empowerment, and inclusive development are reflected in the Public Sector Development Programme (PSDP) and in national planning frameworks such as URAAN Pakistan (2024–29), the 13th Five-Year Plan, and the 5Es Framework. Despite limited human resources, the Section effectively carried out its assigned functions including oversight of the Gender Unit, facilitation of interfaith harmony initiatives, and compliance with PMDU directives for disability-friendly project design during FY 2024–25.

Major Activities Performed during 2024–25

In FY 2024–25, the Section undertook diverse technical, policy, and coordination-related assignments in line with its mandate. It carried out technical appraisal and review of PC-I/II documents, processed concept clearances and submissions for consideration at DDWP, CDWP, and ECNEC, and monitored PSDP implementation through quarterly and annual reviews. The Section liaised with the Ministry of Human Rights, the Poverty Alleviation and Social Safety Division, the Economic Affairs Division, provincial P&D Departments, and development partners, ensuring mainstreaming of cross-sectoral themes such as gender equality, disability inclusion, and social protection in national planning.

During 2024–25, the Section also contributed to the Annual Plan 2024–25 through the chapter 'Social Protection and Inclusive Development' and to the long-term framework URAAN Pakistan (2024–29), emphasizing rights-based, gender-responsive, and disability-inclusive programming aligned with Pakistan's commitments under the Sustainable Development Goals (SDGs). The Section processed six major projects, including three concept clearances from the Benazir Income Support Programme (BISP), two projects from the Finance and PASS Divisions, and one submission to ECNEC. It also verified sponsors' National Indicative Schedules (NIS) for PSDP 2025–26 and appraised new schemes of the Ministry of Human Rights and the PASS Division at Pre-CDWP, DDWP, and Pre-APCC fora. Furthermore, the Section facilitated quarterly project reviews, pre- and post-review meetings, and fund utilization processes under the guidance of Member (SS&D), Planning Commission.

Oversight of the Gender Unit remained a key responsibility, where the Deputy Chief (SWS) acted as In-Charge and promoted gender-responsive budgeting and mainstreaming across PSDP portfolios. The Section also processed grievances received through the Prime Minister's Citizens Portal and developed a disability-friendly checklist for PC-Is under PMDU

directives. It facilitated Staff Welfare Organization (SWO) activities, supported administrative functions, and provided technical inputs in national policy initiatives including the Violence Against Women Framework, ICT Senior Citizen Act, Entrepreneurship Policy of SMEDA, and the Interfaith Harmony Policy approved by the Cabinet in February 2025.

The Section guided implementation and monitoring of eight PSDP projects of the Ministry of Human Rights focused on institutional strengthening, protection services, outreach, and infrastructure development.

Table: PSDP Projects of Ministry of Human Rights (FY2024–25)

Project Title	Approved Cost (Rs. million)	Expenditure to 30-06-2024 (Rs. million)	FY2024–25 Allocation (Rs million)
Human Rights Information Management System (HRIMS)	67.850	58.349	8.400
Project Planning & Monitoring Unit (PMU)	75.000	0.000	5.000
Sub-Office of Human Rights in Merged Districts (KP)	65.000	18.517	14.000
Human Rights Awareness Program	55.000	45.723	8.900
HR Coordination & Monitoring Unit (NMRF)	43.500	26.621	13.581
Institutional Strengthening of MoHR (Revised)	597.735	75.517	14.324
Transgender Protection Centre (Pilot, Islamabad (DDWP approved)	35.800	26.666	13.000
Child Protection Institute (H-11/4, Islamabad)	92.282	80.487	11.785

Source: PSDP Releases, Planning Commission

Achievements during the Year

The Section contributed to strengthening the Human Rights Information Management System (HRIMS) by integrating it with the Child Protection Information Management System (CPIMS), Helpline 1099, and grievance redress applications. Nationwide gender sensitization workshops were organized, engaging SBP, SECP, ZTBL, FPCCI, and provincial Women Development Departments. The Transgender Protection Centre in Islamabad provided legal, medical, and psychological support and facilitated NADRA registration and BISP inclusion for transgender individuals. The Interfaith Harmony Policy established mechanisms to curb hate speech and safeguard minority rights. The Staff Welfare Organization disbursed Rs. 77.761 million in stipends to 16,437 beneficiaries, Rs. 10.174

million in rehabilitation aid to 126 federal employees, and Rs. 17.958 million in relief to 1,288 individuals through the Federal Staff Relief Fund.

Work Plan for FY 2025-26:

The Section advised the counterpart ministry on the timely completion of the Child Protection Institute in Islamabad, operationalization of the Project Planning and Monitoring Unit in MoHR, and expansion of sub-offices in merged districts. Work is also underway to finalize the disability-friendly PC-I checklist in compliance with PMDU directives. Efforts continue to enhance institutional coordination, ensure inclusivity, and sustain reforms under the URAAN Pakistan framework.

26. Governance

Brief Introduction

The Governance Section deals with the development activities/ programs/ projects which revolve around process reengineering, capacity enhancement of institutions, performance management, effective delivery of public services, and institutionalized public sector reforms, especially in the areas of civil services, tax, justice, police, financial management, monitoring and evaluation and regulatory regime.

Public investment in the governance sector will foster equitable socio-economic development while adhering to democratic principles and the rule of law. With a comprehensive reform agenda implemented through enhanced capacity of the public sector for efficient and timely delivery of public services, the governance indicators are expected to improve in upcoming years.

Major activities performed during 2024-25

During the financial year 2024-25, a number of activities were initiated by the Section to improve the country's governance indicators and make government open, transparent, accountable, and responsive to the needs of citizens.

- An amount of Rs 28.00 billion including foreign aid was allocated in PSDP 2024-25 for the governance sector projects wherein an amount of Rs. 28.56 billion was expended on development activities.
- 30 projects were examined/ analyzed and processed/with competent fora i.e. DDWP, CDWP and ECNEC. The working papers and minutes of the Pre-CDWPs/Project Appraisal Workshops, CDWP, and Post-CDWP meetings were prepared. The forum wise details of projects along with some key initiatives are as under:

Pre-CDWP/Project Appraisal Workshops	DDWP	CDWP/CCC	ECNEC
7	5	15	3

- Project titled "Development of Integrated Transit Trade Management Systems (ITTMS) under ADB 's Central Asian Regional Economic Cooperation-Regional Improving Border Service (CAREC-RIBS) Program (Revised)" was approved by ECNEC at a total cost of Rs. 95,406.14 million (i.e. US\$ 420.64 million) including ADB loan Rs. 77,173.88 million. The project aims to address all inadequacies hampering full capitalization of the transit trade potential of Pakistan by incorporating improved and integrated processes, using ICT backbone, and strengthening customs controls to ensure security of supply chain.

- A revised project titled “Investment Project Financing (IPF) Component of Pakistan Raises Revenue Project” was examined and processed with CDWP and ECNEC at a total cost of Rs 40,758.09 million i.e., US\$ 150.00 million all as a World Bank loan. The project aims to digitization of FBR through the replacement of end-of-life hardware and software and to make the FBR a technology-savvy, and taxpayer-centric semi-autonomous revenue authority.
- A revised project titled “Enhancing Public Private Partnerships in Pakistan [Provincial Support] Project for Sindh ” was examined and processed for approval with CDWP and ECNEC at total cost of Rs 27,853.845/- million i.e., US \$ 113.9 million including a loan of US \$ 70.0 million (i.e., Rs 18,451.87 million) from the ADB, a grant of from FCDO amounting to GBP 11.54 million or approximately US \$ 15.43 million (i.e., Rs 2,396.34 million) and funding from the Government of Sindh(GoS) amounting to US\$ 28.48 million (i.e., Rs 7,005.62 million). Project aims to strengthen GoS capacity to select and develop PPP projects, effectively manage PPP project-related fiscal risk and strengthen the capacity of the line department in the management of PPP projects.
- Revised project titled “Khyber Pakhtunkhwa Revenue Mobilization and Public Resource Management Program (Technical Assistance)” was examined and approved by the CDWP at a total cost of 4,713.606 million (i.e. US\$ 18.0 million as World Bank loan). The program aims to increase fiscal space by developing the province’s Own Source Revenue (OSR) thereby reducing dependency on federal transfers.
- The 2nd Revised project “Center of Excellence for China-Pakistan Economic Corridor (CoE-CPEC)” was examined and processed for approval of CDWP at a total cost of Rs. 2,533.271 million. The project aims to align of CPEC initiatives with National Development Priorities, to gain deeper understanding of Chinese and Regional Economies and develop narrative for CPEC promotion and development.
- The project “CPEC Secretariat” was examined and approved by the CDWP at a total cost of Rs. 2459.284 million with aim to enhance coordination and implementation of China-Pakistan Economic Corridor projects/activities in collaboration with the concerned line ministries to be launched under CPEC 2.0. The 1st Phase of the CPEC project was also apprised and presented to CDWP with the recommendation to close the existing project and initiate a new project.
- The project “Strengthening of Counter Terrorism Department (CTD) in Azad Jammu & Kashmir (AJK) (Development Component)” was examined and in principally approved by the CDWP with aim to reduce gaps in AJ&K law enforcement to tackle terrorism, which is an integral component of strategy to fight against terrorism.
- PC-I of the project titled “Apex Sub-Committee on Socio-Political Domain’s Peace & Development and Support Unit” was prepared and approved at a total cost of Rs 347.02 million, which aims to support the Apex Committee on Socio-Political Domain through policy, research, and coordination, while assessing development-driven peacebuilding in conflict areas. It will integrate peacebuilding into planning,

serve as a national research and coordination hub, and build institutional capacity for conflict-sensitive development.

- Concept Clearance Proposal on “Improved Resource Mobilization and Utilization Reform Program (Subprogram-II)” at a total cost of US \$ 500 million was examined and approved by CDWP.
- Concept Clearance Proposal on “Learning from China to Enhance Pakistan’s Policies/Strategies Development & Implementation Capability” was examined and approved by CDWP.

Other activities

Detail of other activities performed by the Section during 2024-25 is given below:

- Worked as the focal section for the signing of the Memorandum of Understanding between the Islamic Republic of Pakistan and the United Arab Emirates (UAE) on Experience Exchange on Government Development and Modernization.
- Worked as the focal section for coordination with IMF’s Governance and Corruption Diagnostic mission in Pakistan during visits 6 – 14 February, 2025 and 3 - 15 April 2025.
- Convened UNDP’s “National Governance Programme” Steering Committee’s meeting under the Co-Chairmanship of the Secretary, Ministry of Planning, Development and Special Initiatives.
- Prepared a brief for the Minister/Secretary Planning for Prime Minister’s Committee to examine the proposal regarding revival of Jirga System and strengthening of Civil Administration in merged districts of Khyber Pakhtunkhwa, to provide an effective alternate dispute resolution mechanism and number of other issues pertaining to national importance.
- Prepared draft policy for the long, medium and short-term consultants in alignment with the national and international best practices in consultation with other stakeholders.
- Provided input on Transparency in Financing for Development: Transparency International’s Anti-Corruption and Financial Integrity Measures in Support of the FDA Agenda
- Prepared summary for the Prime Minister on the powers to appoint project staff under development projects in PPS-11 and 12.
- Prepared chapter on “Governance and Institutional Reforms” for 13th Five-Year Plan (2024-2029)- URAAN Pakistan and Annual Plan (2025-26).
- Reviewed Chapters of 13th Five-Year Plan (2024-2029) – URAAN Pakistan and Annual Plan 2025-26 being member of the Review Committee.
- Drafted Key Performance Indicators (KPIs) for the Members of the Planning Commission.
- Prepared working paper on the appointment of civil servants against project positions on Standard Pay Package for the project staff recruited for development projects.

- Prepared a draft Performance Evaluation Matrix for the committee of evaluation of the officers in light of National Economic Transformation Plan's Implementation.
- Draft National Security Policy (2024-29) was examined and shared comments with NACTA on the KPIs pertaining to Mo PD&SI.
- Provided input for National Prevention of Violent Extremism Policy, National Anti-Smuggling Strategy, National Defense Production Policy and other national policies.
- Prepared brief for the Secretaries' Committee meeting, Economic Coordination Committee (ECC) of the cabinet.
- Provided input and brief material to Senate Secretariat on the Asian Parliamentary Assembly (APA) Standing Committee on Political Affairs held in Iraq and IRAN, and on the 1st Joint CPA Asia and South East Asia Regional Conference-2025 held in Lahore.
- Around 180 students from various universities were offered six-week unpaid internships in the ministry.
- Arranged a one-day workshop in PPMP on vision, mission and value exercise, participated by Ministry of Planning Officers
- Member of the Shortlisting Committee to shortlist candidates for positions of development projects and member of Award Committee of Best Employee of the Month.
- Provide input as a member of the Health Insurance Committee constituted by the Secretary, Ministry of Planning to work on proposals for medical insurance of all officers/ officials and contractual employees of the Projects of Ministry of PD&SI
- Focal point to address the complaint registered with Wafaqi Mostahib against Ministry of Planning
- Member of Non-Lending Technical Assistance Committee constituted at EAD to evaluate NLTA proposals of the Ministries/ Divisions and attend a number of meetings of NLTA Committee.

Work Plan for FY 2025-26:

- Convened fourteen meetings of the Committee constituted by the Prime Minister on Civil Service Reforms under the chairmanship of the Minister for Planning, Development and Special Initiatives.
- Working as the focal section on the Prime Minister's Committee to Review and Formulate ICT Governance Model and convened six meetings under the chairmanship of the Minister for Planning, Development and Special Initiatives.
- Working as focal section and prepared the Ministry of Planning, Development and Special Initiatives Report for the Committee on Rightsizing of the Federal Government.
- Working as focal section for the Prime Minister's Committee on Improving Planning Functions, prepared draft report and presentation and convened more than ten internal meetings and two committee meetings.

- Focal section to Review Prime Minister's directive on Separation of the Regulatory Functions performed by Regulatory Bodies from the Ministries and convened one meeting under the chairmanship of Minister of Planning, Development and Special Initiatives.
- Working as the focal section to review the PM directives dated 7-11-2024 on Gilgit-Baltistan and convened five meetings under the chairmanship of the Secretary, Ministry of Planning, Development and Special Initiatives.
- Working as the focal section to provide secretariat support for the Prime Minister's Committee to Review Project Pay Scale Framework under the convenorship of the Deputy Prime Minister.
- Working as the focal section on the Cabinet Committee on observance and implementation of the Principles of Policy constituted by the Prime Minister. Draft concept note on National Consultation for Preparation of Report on Observance and Implementation of Principles of Policy was prepared. Cabinet Committee meeting, held on 24th April 2025, constituted a Sub-Committee to design the structural framework for the National Workshop on Principles of Policy.
- Providing secretariat support to the high-level Federal Steering/Review Committee on Socio-Political Domain constituted on the Prime Minister's direction and convened five meetings under the chairmanship of the Minister for Planning, Development and Special Initiatives.

27. Transport & Communication

Brief Introduction

The Transport & Communications Section is responsible for the appraisal, scrutiny, and evaluation of development projects within the transport infrastructure sector. It provides technical advisory services, suggestions, and guidance to relevant line ministries and departments to ensure the establishment of a safe, reliable, robust, economic, and efficient transport network. The section meticulously appraises and evaluates PC-I and PC-II documents for all transport subsectors projects, including roads and bridges, railways, ports and shipping, aviation, defence production, and research & development. These evaluations adhere to the rigorous guidelines and standards outlined in the Planning Commission Manual and best practices.

The T&C Section undertakes comprehensive appraisal and evaluation of development projects across the transport infrastructure sector, ensuring their alignment with engineering standards, national priorities, and strategic development objectives. It provides expert technical guidance to line ministries and departments to support the development of a safe, reliable, and economically enabling transport system. The Section also formulates integrated master plans for various transport subsectors, conducts advanced research and technical studies to inform policy and project formulation, and actively engages with stakeholders to promote sustainable and well-coordinated sectoral development. In fulfilling these functions, the Section collaborates extensively with a wide range of governmental and non-governmental entities, including:

- "National Highway Authority (NHA), National Transport Research Centre (NTRC), Construction Technology Training Institute (CTTI) and National Highways & Motorway Police (NH&MP).
- Ministry of Railways and its attached departments including Pakistan Railways and PRACs.
- Ministry of Maritime Affairs and its attached departments/entities including Karachi Port Trust (KPT), Port Qasim Authority (PQA), Gwadar Port Authority (GPA), and Korangi Fisheries Harbour Authority (KoFHA).
- Defense Division and its attached departments including Civil Aviation Authority (CAA), Pakistan Airport Authority (PAA) and Airport Security Force (ASF), Pakistan Maritime Security Agency (PMSA) and MES.
- Ministry of Defense Production and its attached departments including Karachi Shipyard & Engineering Works (KS&EW).
- Ministry of Housing & Works and its attached departments including Pak. Infrastructure Development Company (PIDCL, Ltd.).
- Provincial Governments and Special Areas: Engages with Provincial Highway Departments, Communication and Works Departments, and P&Ds.

- Ministry of Interior and its attached departments including Capital Development Authority (CDA) and local government bodies.

The section is staffed by experts in Civil, Structural, and Transportation Engineering, ensuring a high level of technical proficiency.

The primary objective, as outlined in the National Transport Policy – 2018, enforced in URAAN Pakistan and 5es framework, is to expand the road network and execute a significant upgrade of the railway system. This includes enhancing train speeds, doubling the mainline to increase line capacity, and integrating modern signaling systems. The ongoing and newly approved projects under the Public Sector Development Program (PSDP) 2024–25 are aligned with the present policies and objectives of the Federal Government, focusing particularly on improving connectivity in the underdeveloped districts and regions of Pakistan, especially Balochistan and the CPEC corridor.

Major activities performed during 2024-25

Alignment with Mandate:

In accordance with the functional responsibilities outlined in the Ministry's mandate, the Transport and Communications (T&C) Section actively engaged in the evaluation and processing of both new and revised development projects during the financial year 2024–25.

The Section performed the following major activities during 2024–25:

- Updating and approval of the Draft National Transport Master Plan.
- Resolution of CDL issue of NHA.
- Resolution of Issues for fast-track implementation of the PPP / BoT projects of NHA.
- Projects for Reko Diq Connectivity with Ports of Pakistan and implementation of the Thar coal rail link project.
- Processing of the KKH Thakot to Raikot Project under CPEC financing and its initiation.

Review and fast-tracking processing and implementation of the PM priority Projects

During the fiscal year spanning from July 1, 2024, to June 30, 2025, the Section successfully processed a significant number of schemes through various fora of approval, including the Central Development Working Party (CDWP) and the Executive Committee of the National Economic Council (ECNEC):

- Schemes processed through CDWP: 52
- Schemes approved by the CDWP: 17
- Schemes recommended by the CDWP to ECNEC: 30
- Schemes returned by the CDWP: 05
- Schemes approved by the ECNEC: 28

- Schemes returned during preliminary examination: 69
- Total schemes processed = 121
- Schemes which were approved by the CDWP during FY 2024-25 but considered after close of financial year i.e. June 2025: 15

In ECNEC, out of the above-mentioned recommended schemes, the following major schemes have been approved during the FY 2024–25 by the ECNEC:

Roads & Highways:

- Realignment of Karakoram Highway (KKH) Phase II (Thakot-Raikot): 241 km, part of CPEC.
- Rehabilitation of National Highway N-5 (Moro-Ranipur): Under ADB Flood Emergency Loan.
- Lowari Tunnel Access Roads: Electrical & Mechanical Works, Allied Building and Bridges.
- Construction of Black top road from Sui to Kashmore – 53 km
- Construction / upgradation of Dirgai Shabozai (N-70) to Taunsa Sharif (N-55) road length 155 km

Railways:

- Re-modified PC-I of MI-I upgradation in two phases
- Acquisition of land for rail connectivity with Afghanistan from Kohat to Kharlachi

Aviation:

- New Gwadar International Airport (NGIA): 3rd revised

Maritime:

- Modernization and upgradation of Gaddani Ship Breaking and Recycling industry

Urban Transport:

- Green Line BRTS Operationalization, Karachi (Revised).
- Green Line BRTS infrastructure

Comparison is as under:

Sr. No.	Description / Performance Indicator	FY 2023–24	FY 2024–25
1	Projects Processed and Returned during Preliminary Examination	16	69
2	Projects Processed through CDWP	42	52
3	Development Plans / Policy Matters Processed	01	-
4	Projects Approved by CDWP	23	17

5	Projects Deferred / Returned by CDWP	07	05
6	Projects Recommended to ECNEC by CDWP	11	30
7	Projects Approved by ECNEC	23	28
8	Total Number of Schemes Processed	123	121

Detail of miscellaneous activities performed by the Section during the year 2024–25 is given below:

- The Section updated the National Transport Master Plan to align with the goals of Vision 2025 and the National Transport Policy 2018.
- The Annual Plan for 2025–26 was prepared in the last two quarters of the year 2024–25.
- The Five-Year Plan (2024–28) was formulated and finalized.
- The Section actively participated in the preparation of the PSDP/Development Budget for 2025–26.
- Various DDWP and DWP meetings of all line ministries and self-financed departments were attended, and projects were scrutinized and recommended.
- The Section actively participated in quarterly PSDP review meetings, providing technical input.
- The Section handled release and re-appropriation cases and provided comments to the PIP Section.
- The Section remained engaged in attending and preparing briefs for the National Assembly, Senate Standing Committees, and the Public Accounts Committee.

Work Plan for FY 2025-26:

The section will undertake the following tasks during the FY-26:

- Technical appraisal of development projects and processing for consideration
- Examine and process concept clearance proposals and position papers
- Review of PSDP, policies and plans
- Prepare PSDP and Annual Plan
- CPEC Transport Infrastructure Projects (JCC/JWG)
- Railway Freight Corridor Development
- Climate Resilience Integration in Transport Planning

28. Environment & Climate Change Section

Brief Introduction

The Environment & Climate Change Section is entrusted with the technical appraisal, processing, and approval of PC-Is, PC-IIs, and Concept Clearance Proposals in the fields of environment and climate change. Its mandate also includes the formulation of the Public Sector Development Programme (PSDP) for sector-relevant projects, along with the preparation and analysis of both short- and long-term development plans. In addition, the Section provides expert technical comments on all PC-Is and PC-IIs submitted to the Ministry.

During the FY 2024-25, the Section conducted in-depth evaluations of new project proposals submitted by the Ministry of Climate Change & Environmental Coordination (MoCC&EC), the Ministry of Defence (MoD), as well as provincial governments and federal territories. Detailed working papers containing comprehensive technical appraisals of these projects were prepared for presentation at the Pre-CDWP and CDWP fora.

The Section also played an active role in DDWP meetings of the MoD and MoCC&EC by providing technical guidance and recommendations. In addition, it participated in Project Steering Committees of various projects under MoCC&EC, MoD and federating units, ensuring that project design and implementation remained consistent with national priorities for environmental protection and climate resilience.

Major activities performed during 2024-25

In alignment with established mandate, the Section actively reviewed and evaluated a variety of development projects during the 2024-25. This included both new and revised initiatives proposed by the MoCC&EC, MoD, Capital Development Authority (CDA) and other relevant agencies.

Technical Appraisal of Projects - Part-B:

- Up-Scaling of Green Pakistan Programme (Revised)
- IPF Component for Punjab Clean Air Program
- Formulation of National Urban Strategy and Guidelines to Reduce the impacts of Urban Flooding, Droughts, Climate Disasters, and National Guidelines for Spatial Planning Considering Climate Change/ Disaster risks in Pakistan
- Strengthening Environmental Governance and Climate Resilience in GB in collaboration with SUPARCO
- Sindh Coastal Resilience Project (SCRp) – Livelihood and Community Infrastructure
- Solid Waste Emergency & Efficiency Project (SWEEP) (Revised PC-I)
- Installation of Weather Surveillance Radar at Sukkur in the Islamic Republic Of Pakistan (Revised PC-I)

Technical Appraisal of Projects- Part-D:

- Env. & CC Section provided technical comments on Part D of working paper of all the project presented in CDWP.

Comments on Agenda Items of DDWP/ DWP:

- Upgradation/Illumination/Beautification with Energy efficient LED lights on permanent basis in Red Zone area at Constitution Avenue Sector F-5/G-5, Islamabad.
- Hiring of Consultancy Firm for providing consultant/transaction advisory services to design and develop smart and integrated municipal solid waste (MSW) management system in Islamabad.
- Hiring of Consultancy for feasibility study and transaction advisory services “Cluster of 4 plots regarding 5 Star Hotel Category in Islamabad.
- Upgradation and Rehabilitation of CDA Nursery as Gardenia Hub at Park Road, Islamabad.
- Hiring of Consultancy Firm for Feasibility Study and detailed engineering design of Development of Safari Park at Islamabad.
- Hiring of Consultancy Services for Feasibility Study and detailed design of development of Theme Park in Islamabad.
- Hiring of Consultancy Services for conducting detailed feasibility study and transaction advisory for installation of Ferris wheel at Islamabad.
- Hiring of Consultancy Services for conducting feasibility study and detailed design for development of cable car and zip line at Islamabad.
- Establishment of a National Centre for Rainfall Enhancement (NCRE) in Pakistan Meteorological Department (PMD) Cloud Seeding Project
- Land Restoration at Skardu through Reforestation and Sand Dunes Stabilization to Protect Agriculture Land of Gamba, Zasna and Hoto villages from Sand Shifting
- Strengthening Technical Capacities of Ministry of Climate Change & Environmental Coordination (STC-MOCC&EC)
- Green Skills for Climate-Resilient Development: Promoting Green Entrepreneurship and Innovation in Pakistan

Development Plans:

- Prepared chapter for Annual Plan 2025-26

Technical Meetings:

- Pre-CDWP meetings (56 Nos.)
- PSC Meetings of various PSDP projects
- PSC Meetings of Climate & Disaster Resilience Enhancement Program (CDREP)
- Technical meetings of working group on CDREP

- Technical and review meetings on PIMA and C-PIMA
- Technical and Consultative meetings regarding Green Sukuk issuance. Resultantly, Sustainable Investment Sukuk Framework for Domestic Government Securities and Sustainable Financing Framework have been notified by Ministry of Finance. Green Sukuk has been issued to the following three projects:
 - a. Construction of Garuk Storage Dam, District Kharan
 - b. Naigaj Dam Project
 - c. 26MW Shagrathang Hydropower Project, Skardu
- Technical and Consultative meetings regarding PANDA Bond issuance. Resultantly, PANDA Bond to following projects have been issued:
 - a. Following Subprojects Financed by the Panda Bond: (As per Project Administration Manual-PAM & MoF-OM)
 - b. Telemetry System for Indus Basin
 - c. Power Distribution Strengthening Project
 - d. Equipment for Cancer Hospital, Islamabad
 - e. Jinnah Medical Complex Phase 1-A
- Review meetings of PSDP projects
- Review meetings of climate and carbon screening integration into iPAS

Workshops, Conferences or other Events:

- High Level Policy Dialogue on Market Liberalization for Energy Efficiency and Low Carbon Development conducted in collaboration with GIZ and SDPI
- National Policy Dialogue on Climate-Induced Migration: Towards a Climate Resilient Pakistan: Operationalizing Human Mobility in National Adaptation Plan and NDC 3.0”
- Review and Finalization of Biennial Transparency Report (BTR) to track the progress of NDCs
- Technical Working Session to review and finalize the Enhanced Transparency Framework Capacity Assessment Tool (ETF-CAT)
- Consultative Session of Mitigation Working Group for Development of NDCs 3.0
- Consultative Meeting of SWASI Mission WWF

Number of projects appraised during 2024-25:

The Section appraised 220 projects during year 2024-25 including the following mega projects:

- Up-Scaling of Green Pakistan Programme (Revised)
- IPF Component for Punjab Clean Air Program
- Strengthening Environmental Governance and Climate Resilience in GB in collaboration with SUPARCO

Number of Pre-CDWP/ CDWP and DDWP:

Pre-CDWP	210
CDWP	05
DWP/DDWP	11
ECNEC	01
Concept Paper	01

Special Initiatives:

- Punjab Clean Air Program (PCAP)-IPF Component is aimed to provide support for: implementation of the program and achievement of Disbursement Linked Indicators (DLIs), To conduct various studies to support PCAP interventions and ensure robust monitoring and reporting mechanisms to track progress and outcomes
- Formulation of National Urban Strategy and Guidelines to Reduce the impacts of Urban Flooding, Droughts, Climate Disasters, and National Guidelines for Spatial Planning Considering Climate Change/ Disaster risks in Pakistan is one component of the main Project of Adaptation Fund Project titled (Enhance community, local and national-level urban climate change resilience to water scarcity, caused by floods and droughts in Rawalpindi and Nowshera, districts), which is under operation stage since December 2020 in collaboration with UN-Habitat. MOCC&C's component is to develop "the National Urban Strategy and Guidelines of spatial planning to reduce the impacts of urban floods, droughts and climate disasters in the cities of Pakistan" to the tune of grant funds of USD 383,000.
- Installation of Weather Surveillance Radar at Sukkur in the Islamic Republic of Pakistan (Revised) Project aims to strengthen Pakistan Meteorological Department for delivery of reliable and timely hydro-meteorological services, including EWS, timely issuance of forecasting and early warnings to user departments and communities.
- The Section actively participated in the exercise of Green Sukuk Issuance to three major projects in collaboration with the Finance Division. The projects were shortlisted based on the criteria developed under the Sustainable Finance Framework (SFF).
- The Section actively participated in the exercise of PANDA Bond issuance to five major projects in collaboration with the Finance Division.
- The Section has worked tirelessly to achieve the Policy Actions assigned under the CDREP Policy Loan in collaboration with the NDRMF, Water Section and Gender Unit. Resultantly, the NATCAT Model has been developed for disaster risk screening of PSDP projects and interface specialized for Planning Commission has been integrated into iPAS on trial basis which is under further refining process.
- The Section has also worked on the Reform Measures of the IMF agreed under the Resilience and Sustainability Facility (RSF) and work is under progress to achieve those policy actions.

- The Decision Support System for Agriculture has been finalized under the RIMES project of ADPC and is under process of integration with the iPAS to ensure smart decision making for Agriculture Sector.

Work Plan for FY 2025-26

The section will undertake the following tasks during the FY-26:

- Technical appraisal of development projects and processing for consideration
- Examine and process concept clearance proposals and position papers
- Review of PSDP, policies and plans
- Prepare PSDP and Annual Plan
- Development and operationalization of Blend Finance Framework.
- Development of project preparation guidelines for climate adaptation, mitigation and disaster resilience.
- Development of project appraisal guidelines for economic, financial and technical analysis of environment and climate risks and benefits
- Automation and integration of climate risk screening with iPAS
- Appraisal and processing of development projects related to the Section for CDWP/ ECNEC
- Development of Climate Risk Visualization Tool in collaboration with the British High Commission
- Adoption of Policy Actions agreed under CDREP SP-2

29. Projects Wing

Brief Introduction

Projects Wing is responsible for monitoring and evaluation (M&E) of Public Sector Development Programme (PSDP) projects, ensuring socio-economic uplift through timely, cost-effective execution aligned with national priorities.

Monitoring and evaluation constitute a core function of Ministry of Planning, Development and Special Initiatives as mandated by the Rules of Business 1973. Its primary objective is to assess the performance of projects, institutions and programs. The purpose of M&E is to ensure projects remain on track, adhering to approved scope, cost and timelines, while enhancing the management of outputs, outcomes and their impact.

Specifically, monitoring identifies deviations, violations relating to applicable rules, regulations etc. and assess the performance of executing agencies, contractors and consultants. It validates the compliance with quality standards and the quantities required. Based on this oversight, M&E recommends corrective measures to mitigate risk of time and cost overruns. Furthermore, it recommends appropriate actions against parties responsible for delays, deviations or violations.

Project Wing Monitors and Evaluate the PSDP finance projects of Infra Sector, Social Sector and Other Sectors. A dedicated team has also been housed in Balochistan Camp office, Quetta for exclusive monitoring of far flung projects being executed in Balochistan Province including Balochistan special package.

Evaluation section of Projects Wing has been conducting the evaluation of completed PSDP financed projects after submission of PC-IV's. To make monitoring more effective and to facilitate the working of Projects Wing, MIS Section of Projects Wing had been managing a web-based Project Monitoring and Evaluation System (PMES). But, since the I-PAS has now been operational, so the MIS section has started its process for shifting from PMES to IPAS. The Coordination Section acts as a central hub, synchronizing internal / external stakeholders for streamlined reporting, Third-Party Monitoring (TPM), and capacity building. Through these roles, the Wing safeguards PSDP investments, fostering URAAN

Box-1: Sectoral Overview

- The Projects Wing has been delivering the monitoring & evaluation of all PSDP financed projects across the Pakistan in coordination with Sponsoring Ministries and Provinces including AJK & GB;
- During the FY2024-25, total 260 projects have been monitored against the total 240 target mega projects including special assigned projects.
- Significant saving in time and cost has been noted due to effective monitoring from on-going projects;
- Reforms in M&E system have been framed.
- Secondly, total 40 completed projects have been evaluated against the total 40 planned projects during this financial year.

Pakistan outcomes and 13th Five-Year Plan goals for efficient implementation, ultimately driving infrastructure, connectivity, and pro-poor growth.

The overview of the sector is given in **Box-1**.

Major Activities performed during 2024-25

- Planning Commission maintains an oversight on the implementation of major development projects being implemented by the sponsoring Ministries/Divisions. In FY 2024–25, the Projects Wing amplified PSDP efficacy by monitoring 260 mega/special projects and evaluating 40 completed ones. Based on the RBM parameters, major observations of monitoring were taken-up with the executing agencies and proposed corrective measures to improve the implementation of the development projects.
- A cornerstone initiative was the rollout of the M&E analytical dashboard which illustrated the Physical and financial progress along with the mapping of the projects' existing sites along with the component of time & cost overrun. The dashboard has also connected with AGPR (SAP) system for indicating real time expenditure.
- The Coord section provided essential support in coordination with its internal and external stakeholders. Notably, it played a pivotal role in finalizing Third-Party Monitoring (TPM) of PSDP financed projects.

Monitoring of Projects:

- The Ministry of Planning, Development & Special Initiatives has been strengthening the M&E systems for effective implementation of projects. The Monitoring section of the Projects Wing has monitored 260 selective mega projects during last Financial Year i.e. 2024-25.
- The focus of monitoring is on Mega Projects, special initiatives of the Government, donor funded projects, CPEC, projects under revision, slow moving projects, flagship projects like 5Es and URAAN Pakistan and projects assigned by any Competent Forum. Due attention is being given to include projects from all regions and Ministries/ Divisions. A special Monitoring Camp Office in Quetta is working for exclusive monitoring of Projects in Baluchistan. There are a total of 1093 projects in the PSDP 2024-25. Out of which 901 are ongoing and 192 are new, 240 projects were selected for motioning during CFY, against which 260 have been monitored, including the specially assigned projects. Alongside monitoring, regular input is being provided in CDWP meetings, quarterly reviews, projects under revision, specially assigned tasks, inquiries and reforms.
- This report highlights the common issues hindering execution of projects in the Ministries/ Divisions/ autonomous entities, sensitize the stakeholders to strengthen their M&E capacity, suggests measures for course correction and policy reforms for mitigating the risks of time and cost overrun.

- Monitored/Evaluated Projects Overview (FY 2024–25)

Category	No. Monitored	No. Evaluated	Key Megas (Examples)	Section Impact
Mega/Flagship	120	15	Diamer Basha Dam (Rs. 654B); ML-1 Upgrade (Rs. 6.8T)	15% overrun reduction; 45 approvals
Donor/CPEC	80	10	ADB CPEC Phase-II (Rs. 100B); GIZ RBM Pilots	Rs. 40B funding secured; 3 joint plans
Slow-Moving/Revision	60	15	NHA Highways (Rs. 200B revisions)	25 deferrals; Rs. 30B savings
Total	260	40	20 Megas	85% Absorption

Major reasons causing delay in timely completion of the projects are; 1) thin financing 2) weak PC-I/feasibility and weak project management 3) delay in land acquisition and grant of NOCs by stakeholder Organizations 4) litigation 5) complex mechanism of transfer of funds through Provincial Governments 6) no independent PDs 7) lack of project management capacity particularly for donor funded projects 8) change in scope 9) security issues) incurrence of unauthorized expenditure 10) delay in releases of provincial share of funds and delay in honoring the commitment of provincial governments in provision of land 11) time taken in exploring donors for self-finance projects 12) excessive cost revisions and change in scope, defective project costing, causing revisions, 13) delay in clearance of bills in AGPR, 14) centralized procurement in NHA, 15) procedural delays in the Ministry of Water & Power, 15) misappropriations and 16) lack of M&E capacity in the sponsoring agencies. Moreover, dead /extremely slow-moving projects are highlighted for capping and projects having evident opaqueness in financial affairs are referred are referred for special audit.

Common Delay Factors & Section Recommendations (From 260 Monitors)

Factor	% Affected Projects	Section Recommendation	Adoption Rate
Land Acquisition/NOCs	35%	Streamlined provincial MoUs	70%
Funding Thinness	28%	AGPR real-time linkages	85%
Weak PC-I/PM Capacity	20%	RBM training (5 workshops)	60%
Litigation/Security	17%	Fast-track courts; risk buffers	50%
Total	100%	16 Reforms	66%

Evaluation of completed PSDP financed Projects:

Projects Wing undertakes evaluation of the development projects. It includes the systematic and objectively assessment of an on-going or completed projects, its design, implementation and results. The aim is to determine the development efficiency, effectiveness, impact and sustainability against RBM matrix planned in PC-Is. Total Forty projects (40) were evaluated during Financial Year 2024-25. The lessons learnt and recommendations made in the evaluation reports were beneficial to the stakeholders, as it provided guidelines and concrete roadmap for improvement in policy & plans formulation, implementation, operation of maintenance and future development direction.

Management Information System (MIS):

As mentioned, the MIS section has developed a “Transformation Plan” from the PMES to i-PAS. So, MIS section has major focus on transition from PMES to i-PAS for database mangement.

M&E Mobile App

- Smartphone based field data collection through Mobile App.
- For Monitoring of Projects On-site Mobile App has been Developed to facilitate Monitoring Team.
- Updation of real time progress by Project Directors.
- Integrated with PMES System for Synchronizing Financial and Physical Progress reported by the Project Directors.
- On-site Project Monitoring & Uploading of Financial & Physical Progress.
- Real-time Capturing & Uploading of Geo-tagged Pictures & Videos to Supplement Monitoring Reports.
- Uploading Field Reports.
- Mobile App is developed in cooperation with SUPARCO.
- Instantaneous generation of monitoring reports.

A.

B.

PSDP App	
Basic Fields	
PSDP No	49
Year	2020-2021
Quarter	QUARTER3
Start Date (PC1)	07-JUL-2019
End Date (PC1)	30-JUN-2023
Financials (Millions)	
Project Cost	125184
Expenditure Last Financial Year	8337.05
Allocation Current Year	4900
Releases Current Year	2450
Expenditure Current Year	843.155
Financial Progress	0.6736



Coordination with stakeholders:

- Collaborated closely with relevant ministries, provinces, and international development partners to enhance monitoring and evaluation practices across PSDP-financed projects.
 - Coordinated and facilitated inter-ministerial meetings, joint workshops, and consultations on RBM and policy frameworks.
 - Contributed to joint monitoring and evaluation plans, including:
- 3 PSDP-funded projects monitored jointly with the Monitoring Section.
- 2 PSDP-funded projects evaluated in collaboration with the Evaluation Section.
- Facilitated the development, review, and approval process of Third-Party Monitoring (TPM) reports and ensured timely release of payments in coordination with TPM firms and Ministry sections.
- Coordinated correspondence and policy inputs with key partners including ADB, World Bank, GiZ, UNDP, CERP, and GEI-Brussels for staff capacity building and knowledge exchange.
- Reviewed and processed key policy and administrative documents, including MoUs and project revision requests, enhancing inter-institutional cooperation

Stakeholder Engagement & Capacity Building

Supported PD-M&E in strategic presentations, concept notes, and high-level policy submissions:

- Pre-qualification of Third-Party Monitoring/Validation/Inspection of development programs and uploaded 26 firms at Planning Commission's website;
- Concept paper on International M&E Conference at Planning Commission level submitted to Member (I&M).
- Draft concept on Transformation from Projects Wing to Independent M&E Authority developed and shared with Minister-PD&SI.
- Draft suggestions submitted to PM Review Committee on Salary Package (PPS Grades).
- Engaged in TPM coordination and review, ensuring smooth flow of documentation and payments.
- Issued and coordinated various official correspondences to international stakeholders for collaboration and technical assistance.
- Delivered significant inputs into key documents:
- Facilitated/managed the whole Pre-qualification of Third-Party Monitoring, Evaluation, and Validation firms as scrutinized hundreds of firms upto 26 pre-qualified firms through a notified committee. Now, these pre-qualified firms are available on Planning Commission for any such assignments.
- Chapter for Ministry's Year Book for Year 2023-24 on Projects Wing.
- M&E Wing's Chapter for "One Year Performance of Government" for PM Office.
- Partial development of Annual Progress Report 2023-24 for Projects Wing.

- Monthly progress reports compiled and submitted regularly to the Ministry.
- Initiated and advanced administrative processes:
- Recruitment process initiated for vacant staff positions under the revised PW project.
- Conducted shortlisting of 2,850 applicants for one APS position, leading to further assessment stages.
- Initiated procurement process for workstations/furniture for PW staff.
- Initiated process for approval of Camp Office Quetta establishment.
- Capacity Building & Workshops:
- Designed and facilitated 5 RBM workshops in collaboration with over 40 Federal Ministries/Divisions and PPMI.
- Developed RBM framework for revised PW project and a zero draft M&E Policy for internal review and finalization.
- Regularly developed man-hours tracking for Projects Wing and presented updates in weekly meetings.

Work in Progress:

- M&E of PSDP and donors financed projects as per approved Annual M&E Plan for Year 2025-26;
- Development of Complaint Management System for PSDP;
- Annual Progress Update for FY 2024-25 of the Projects Wing.

MINISTRY'S WINGS

30. Administration & Human Resource, IT & Development Wing

A. Administration

The Admin Wing deals with administrative and financial matters of the Ministry. The detail is as under:

General Administration:

This Section is responsible for the infrastructure management and logistics support to keep the Ministry functioning. During the year, the administration team has ensured:

- Posting of suitable officers on various positions who deals with routine affairs, internal as well as inter-ministerial.
- Maintenance and repair of main P block, Shalimar Plaza and Science and technology floors where our other wings/sections are in place.
- Procurement and repair of furniture, electrical appliances, and durable goods.
- Regular supply of stationery and maintenance of office machines like photocopiers and fax machines
- Utility bill handling (electricity, telephone, etc.).
- Janitorial services and environmental management including lawns/greenery in coordination with CDA.
- Office space allocation and renovation.
- Auction of dead stock items, ensuring responsible disposal of unserviceable goods.
- Maintenance of official vehicles/fleet/car pool.

Inter and Intra-Ministerial Coordination

This section has played a key role in:

- Coordinating administrative affairs across all Wings, Sections, and attached departments.
- Maintaining liaison between various Ministries and Divisions for smooth flow of official correspondence.
- Consolidating and verifying data for parliamentary responses and media queries.
- Managing Parliamentary business, including Public Accounts Committee (PAC) and Standing Committees, of the parliament.

Financial Management

The most crucial part of this ministry, which includes;

- Dealing with Budget & Accounts matter of the ministry
- Effective liaison with Finance Division for new budget proposals (IBC/approval of NIS/BO//finalization of voted budget)
- Dealing with scrutiny of all types of supplementary grants and appropriations.

- Review of the current budget of the Ministry through monthly reconciliation statements.
- Effective internal control as per existing rules/policy.
- Successful closing of the previous year's budget (without lapse)
- Tendering advice/vetting in budget/finance related fields, if called upon.

Table-1: Budgetary Provisions 2024-25

Non-Development Expenditure of M/o PD&SI FY 2024-25 Id1605-Planing & Development				
	Final Budget	Expenditure	Final Budget Balance	%
ERE	1,438,816,879	1,438,896,366	-79,487	100.01
Non-ERE	455,018,710	448,860,564	6,158,146	98.65
Total	1,893,835,589	1,887,756,930	6,078,659	99.68%

Council

This section deals with parliamentary businesses of the ministry, which includes;

- Processing of Senate and National Assembly Questions (starred as well as un-starred) to coordinate with concerned sections for preparation of the replies and to ensure timely submission of the same in Senate and National Assembly Secretariat, as the case may be, after approval of the minister.
- Receiving of calling attention notices, adjournment motions, and resolutions from Senate and National Assembly Secretariats and have their replies prepared from the concerned heads of sections.
- Coordination with Senate/National Assembly Secretariat for meetings of functional Committees, Standing Committees especially during budget session.
- Provision of copies of brief/material (2000-4500 copies) regarding meeting of Senate and National Assembly Standing Committee including the work relating to projects being executed by M/o PD&SI and all other PSDP projects.
- Attending Senate and National Assembly sessions on Rota Days along with Minister and concerned Chief/Heads of the sections.
- Arranging the briefing for Minister in regards to Parliamentary business by the concerned officer of Mo/ PD&SI.

Protocol

Throughout the year, the section has successfully coordinated:

- Official meetings, conferences, and seminars both within the Ministry's and outside.
- The issuance of visas, official passports, and Note verbals for officers and dignitaries, of the ministry.

- Reception and departure arrangements at Islamabad International Airport for international delegations and senior management, of the ministry.
- The provision of protocol to outbound and inbound delegations.
- Air travel, accommodation bookings, and related logistics for Minister and officers.

Transport

A well-managed transport system is essential for Ministry's efficiency, and this Section has performed the role with commendable dedication.

Key highlights include:

- 24/7 availability of official vehicles for Ministry officers for official duties.
- Maintenance, fueling, and repair of the Ministry's vehicle fleet.
- Maintenance for all vehicles and associated assets, of the ministry.
- Transfer of vehicles from closed or defunct projects to the Cabinet Division.
- Auctioning of condemned vehicles in a transparent and accountable manner.
- Arrangement of transport for foreign delegations, in coordination with the Cabinet Division.

Security

The Security Section is always alert and proactive, maintaining internal safety and handling all security-related formalities with diligence.

Responsibilities include:

- Issuance of identity cards and vehicle entry passes.
- Arranging airport security passes through the Aviation Division.
- Coordinating with Police and Rangers for official motorcades.
- Liaising with ICT Police, Special Branch, and VIP security offices for secure event management.
- Organizing fire drills, War Book updates, and Civil Defense trainings in collaboration with relevant authorities.

Hiring of Residential Accommodation

Recognizing the importance of housing for Government officers and staff, this section facilitated the hiring of residential accommodations on behalf of the Ministry.

This included:

- Processing rental agreements and security clearances.
- Coordinating with Estate Offices and other stakeholders.

The aim has always been to ensure that the Ministry personnel have access to safe and comfortable housing while on assignment.

Record Room

The Record Room is the guardian of the Ministry's legacy. Its primary functions include:

- Safe preservation of weeded out files, as per procedural requirements.

- Retrieval of archived documents for internal use and reference.
- Digitization of historical records through scanning and indexing.
- Maintenance of stock, purchase, and dead stock registers.

Printing & Publications and Various Documents

This section ensured the publication of key official documents, including:

- Annual Plan, Five-Year Plans, PSDP project and other documents.
- Progress reports, policy brochures, and official summaries.
- Printing and publications of various other documents of the ministries.

Major activities performed during 2024-25

Residential Hiring

Overall, 645 cases of hiring of private residential accommodation on behalf of officers/officials of this Ministry were disposed of during 2024-2025

Table-2: Retirement Benefits Disbursed

Sr. No.	Description	Total Cases
1	Pension/Communication	57
2	G.P Fund Final Payment	57
3	Farewell Grant	57
4	Family Pension (Death During Service)	04
5	Family Pension (After Retirement Death)	30

Protocol/ Transport/General Administration

Table-3: Cases Received/Processed During FY 2024-25

Sr. No.	Cases/tasks	Nos.
1	Procurement, Supply and repair of furniture/Fixture/ Appliances etc.	300
2	Procurement of electric items/repair of electric items/gas appliances	340
3	Procurement of durable items/repair of durable items	490
4	Purchase and issuance of stationary/Miscellaneous items for day-to-day usage	1100
5	Procurement, issuance, and repair/ maintenance of photocopiers /fax machines	110
6	Looking after utilities and billing i.e. telephone, electricity, gas	30
7	Auction of dead stock of all items	-
8	Supervision and coordination with CDA for janitorial/ environmental/ repair maintenance services for the building	320
9	Allocation of office accommodation	100

10	Reservation of Auditorium/Committee Rooms and other necessary arrangement for the meeting	2550
11	Payment of POL Bills	200
12	Repair Maintenance of official vehicles	400
13	Processing of official passport/ note verbal	80
14	Provision of Transport	15
15	Payment of token Tax/E-tags	Nil

B. Human Resource Management

HRM-I Section

HRM-I Section deals with human resource matters of BS-17 to BS-21 of all officers i.e. Technical Section/ Ex Cadre Officers belonging to Technical Sections, Energy Wing & I.T Wing.

The key functions of HRM-1 Section are as under: Administrative matters relating to: -

- Recruitment, Appointment and Promotion of BS-17 to BS-21 officers of the Technical Sections, Energy Wing and I.T Wing
- Dealing with amendments in the respective Recruitment Rules of Technical Sections, Energy Wing and I.T Wing.
- Processing the personal cases i.e. leave, medical reimbursement / Advances i.e. HBA, MCA, GPF/ TA. DA/retirement, encashment etc. of officers belonging to Technical Sections, Energy Wing and I.T Wing posted in M/o PD&SI
- Processing Posting/Transfer of the Technical Section within Ministry.
- Dealing with deputation cases of officers of Technical Sections within and outside Ministry.
- Dealing with disciplinary proceedings relating to the officers of Technical Group
- Preparation of replies to Senate, National Assembly Questions
- Preparation of the Para-wise comments/replies of the Court cases filed by the officers of Technical Sections & Energy Wing and attending the courts hearing.

Achievements / Activities of HRM-I Section

Besides, processing personal cases of routine nature (leave, posting/transfer/medical reimbursement/Advances i.e. HBA, MCA, GPF/ TA. DA/retirement, encashment etc.) in respect of the officers being dealt, the following assignments were carried out by the Section during 2024-25:

Implementation of E. Office communication module: - Implemented internal communication module(E-office) and resultantly all the cases were processed on e-office efficiently with in stipulated time.

Promotion: - The exercise included preparation of proposal forms, panel proforma, Roaster of vacancies, service history, brief, synopsis of training and certificates after thorough/ in depth scrutiny of relevant record and files including PERs and TERs which is cumbersome task. Each Technical Section has its own sanctioned strength, recruitment rules, and seniority, independent from others. Hence, each case of promotion up to BS-20 is dealt separately. Section wise which causes multiplication of work. The detail of important promotion cases dealt by the section during the financial year is as under: -

Department Promotion Committee

A meeting of Departmental Promotion Committee was held on 18-07-2024 where three (03) officers of Technical Sections and Energy Wing were recommended for promotion and two (02) cases were deferred.

Departmental Selection Board

A meeting of Departmental Selection Board was held on 16-09-2025 where four (04) officers of Technical Sections & Energy Wing was recommended for promotion and two cases were deferred.

Central Selection Board

- One case for promotion to BS-21 and three (03) cases for consideration of promotion to BS20 were prepared and referred to Establishment Division in March, 2025 for placement before CSB. Consequently, three (03) officers were promoted to BS-20 as per recommendations of CSB.
- A long pending impediment regarding promotion of incumbent to the post of BS-20 of technical sections when the original incumbent is promoted to BS-21 was resolved as per rules after thorough scrutiny of record & history and the case promotion of Mr. Iqbal Ahmed, Deputy Chief was referred to Establishment Division for consideration of CSB. The officer has been promoted as per recommendations of FPSC.

Recruitment: - All vacant positions of technical section were forwarded to FPS as per laid down procedures. Before forwarding a case to FPSC, the regional quota is calculated as per prescribed format of FPSC and NOC is obtained from Surplus pool, Establishment. Subsequently requisition form and certificates are prepared and forwarded to FPSC with approval of the Administrative Secretary. After referring the case, the same is pursued with FPSC constantly as per directions of higher administration for updating of current status of the case. The nomination of representative departmental is also finalized with approval of the Competent Authority. After receiving recommendations of FPSC the offer of appointment is issued. If the nominee accepts the offer, he/ she is referred for medical examination. After being declared fit, the nominee is appointed with approval of the Secretary. Each technical section has its own sanctioned strength, recruitment rules and seniority, independent of others. Hence, each case of recruitment is dealt separately. Section wise which causes multiplication of work: The detail is as under: -

Recruitment: Each technical section has its own sanctioned strength, recruitment rules and seniority, independent of others. Hence, each case of recruitment is dealt separately. Section wise which causes multiplication of work.

- Presently, three (03) vacancies of Technical Sections and Energy Wing are pending Recruitment with FPSC. The cases have been pursued constantly

with FPSC Departmental Representatives were nominated for interview as and when required.

- One (01) Research Officer (BS-17) was appointed as per recommendations of FPSC in the Calendar Year. Whereas, the recommendations for appointment against two (02) posts of Assistant Chief (BS-18) and two (02) posts of Research Officers were received from FPSC and the same are under process. The principal and alternate candidates for the post of R.O T&C did not join; hence, the nomination documents were returned to FPSC.

Mandatory Trainings: Processed the cases of ex. Cadre officers for mandatory trainings, one (01) officer was nominated for National War & Security Course, two (02) officers were nominated for SMC and three (03) officers were nominated for MCMC.

Court Case: Two cases have been decided in favor of this Ministry from Federal Service Tribunal.

Studies abroad: The Ministry encourages the officers to enhance their qualifications and exposure in the relevant fields. Resultantly three (03) officers were nominated for foreign training and they are pursuing higher studies / scholarships abroad.

Targets for next year:

- All the vacant posts in the Technical/ Ex. Cadre will be filled either through direct recruitment or promotion as case may be. The vacancies will be filled through requisition of services on deputation from various departments as interim arrangement.
- Training i.e. mandatory as well as national / international will be provided to officers of the Technical/ Ex. Cadre for their prospects.
- Efforts will be made to promote the eligible officers of the Technical/ Ex. Cadre to the next higher scale.
- Rules and Regulations will be strictly adhered to so as unnecessary litigation can be avoided.
- Facilitation would be provided to retired officers for their cases like pension process, medical bills etc.
- Prime Minister's Family Assistance Package would be processed at the fast track to accommodate family of the deceased.
- Prompt replies to Senate/ National Assembly Questions will be dealt on priority.

HRM-II SECTION

HRM-II Section deals with the administrative matters of the officers of the Economists Group under the control of M/o PD&SI. The main functions of HRM-II Section are described as follows:

Functions of HRM-II Section

- Recruitment Rules in respect of Economists Group
- Recruitment, Appointment and Promotion of Officers (BS-17 to BS-22) of the Economists Group.
- Personal cases of officers belonging to Economists Group posted in M/o PD&SI and other various Ministries / Divisions.
- Confirmation / Regularization and Seniority matter of all officers belonging to the Group.
- Posting / Transfer of the Officers of Economists Group.
- Litigation and disciplinary cases relating to the officers of Economists Group.
- Preparation of replies to Senate / National Questions.

Achievements / Activities of HRM-II Section

Recruitment: There are following two modes of recruitment for induction in the Economists Group: -

Direct Recruitment: -

Sr. No.	Name of Posts	Remarks
1.	Research Officer (BS-17)	Twenty-seven (27) posts of Research Officers (BS-17) have already been referred to FPSC for direct recruitment.

Appointment by Promotion

Sr. No.	Promotion from Promotion as	Number of officers promoted during July, 2024 to June, 2025
1.	Joint Chief Economist (BS-21) to Chief Economist (BS-22)	01
2.	Chief to Joint Chief Economist (BS-21)	02
3.	Deputy Chief (BS-19) to Chief (BS-20)	03

Mandatory Trainings

Officers of the Economists Group are being sent for mandatory trainings i.e. NMC / NDU, SMC, SMC. During FY 2024-25 officers of the Economists Group were sent on mandatory training as per detail given below: -

Sr. No.	Nomenclature of Posts	NMC Attended	SMC Attended	MCMC Attended
1.	Chief (BS-20)	01	-	-
2.	Deputy Chief (BS-19)	-	04	-
3.	Assistant Chief (BS-18)	-	-	07

Litigation

During last year, only one case was filed in Islamabad High Court by an officer of the Economists Group against the Federation of Pakistan and this Ministry is being defended in the court.

Targets for Next Year:

- All the vacant posts in the Economists Group (35 posts of Research Officers and 03 posts of Chiefs) will be filled either through direct recruitment or promotion as case may be.
- Trainings i.e. mandatory as well as national / international will be provided to officers of the Economists Group for their future prospects.
- Facilitation would be provided to retired officers for their cases like pension process, medical bills etc.

HRM-III Section

Human Resource Management-III Section deals with the matters of Officers of All Pakistan Unified Grades (APUG). The main functions of HRM-III Section are described as follows: -

- Appointment of Deputy Chairman, Planning Commission (DCPC), Parliamentary Secretary, and Members (SPPS-I Scales), Consultants (SPPS-III) and their miscellaneous matters.
- All matters of APUG Officers including Secretary, Additional Secretary, Senior Joint Secretary/Joint Secretaries, Deputy Secretaries and Section Officers, Accounts Officers/Assistant Accounts Officer, Senior Private Secretaries/Private Secretaries and Senior Librarian.
- Any other work assigned to the Section.

Achievements / Activities of HRM-III Section

- Appointment of 06 Members, Planning Commission in SPPS-I against the vacant positions of Members, Planning Commission is in process.
- Appointment of 10 Consultants in SPPS-III.
- Upgradation of 10 Private Secretaries from BS-17 to BS-19.

- Prepared comments of one new case and the same submitted in Federal Services Tribunal. Hearings attended on specified dates in 5 court cases.
- Approximately processed 120/- medical reimbursement cases of retired and serving Officers under the administrative control of this Section.

Mandatory Trainings

One officer of the Secretariat and 03 officers of OMG Groups sent for mandatory trainings i.e. NMC and MCMC, during FY 2024-25.

Targets for Next Year

- Two vacant posts of Members and four post of Consultants in Special Professional Pay Scale (SPPS) will be filled through direct recruitment.
- Facilitation would be provided to retired officers for their cases like pension process, medical bills etc.
- Prime Minister's Family Assistance Package would be processed at the fast track to accommodate family of the deceased.

HRM-IV SECTION

HRM-IV (Training/Confidential) Section deals with the foreign trainings and local trainings for capacity building of the officers of M/o PD&SI. The Section also handles the ACR record and prepares quantification of PERs of the officers.

Main Functions of HRM-IV (Training)

The main functions of HRM-IV (Training) Section are described as follows: -

- Matters relating to Training & Capacity Building.
- To take initiatives for scholarships and grants.
- Mobilizing internal available resources for Human Resource Development.
- To collaborate with national and international organizations and professionals in training matters.
- Restructuring / Reorganization / Work distribution / JDs.
- Constitution of different Committees
- Review of Recruitment Rules.
- To maintain record of ACRs and preparation of quantification and Synopsis.

Training Mechanism

As policy for foreign training was devised for the officers of the Ministry and per policy following criteria is being followed: -

Long term Training Programs (more than a week) Foreign Trainings /Seminars / Workshops/ Meetings / Master Degree/ Scholarships / Ph.D. Scholarships related

to M/o PD&SI and its Attached Departments are placed before Foreign Training Committee (FTC).

Short term Training Programs (less than a week) Seminars Workshops/ Meetings are not referred to Foreign Training Committee. Instead, they are submitted to Federal Minister/ Secretary Planning on case-to-case basis as per Cabinet instructions regarding foreign visits.

Foreign Training Committee has been constituted for nomination/ recommendation of the officers for foreign visits/courses abroad.

Achievement during the Year 2024-25

- During the last F.Y 2024-25, various foreign trainings offered by various international agencies/organizations received from EAD or Foreign Affairs Division and circulated among the relevant Sections of this Ministry.
- Since July 2024, nine (09) meetings of FTC under the Chairmanship of Additional Secretary (HRM & Dev) were convened till June 2025.
- Total 111 officers' nominations were sent to EAD/MoFA for foreign visits/ scholarship/ courses etc. (71Nominations recommended/approved by FTC and 40 nominations approved vide case to case basis).
- Nominations of 61 Officers were sent to various organization for inland/local training/seminars/workshops etc.
- Merger of Special Initiative Sections-I & II
- Litigation Section bifurcated/splitted into two Sections i.e. Litigation-I (Lit-I) and Litigation-II (Lit-II).
- An opinion exchange meeting was conducted under the chairmanship of AS (HRM & Dev) between delegation of Japanese University Professors and officers of M/o PD&SI.

Constitution of Committees/Working Group

Following Committees/working group were constituted during the FY 2024-2025: -

- Working Group "to develop comprehensive multimodal (ports, rail and air) connectivity master plans to ensure seamless integration of ports, rail, road and aviation networks
- Revised committee on Protection against Harassment of Women at Workplace
- Revised Gender Unit and Advisory Committee for "Gender Unit".
- Steering/Review Committee on Socio-Political Domain
- Sections of M/o PD&SI will provide the Secretariat support to Steering/Review Committee on Socio-Political Domain
- Committee on Sustainable Financing Framework

- Sub-committee from the technical sections of M/o PD&SI for prequalification of the firms
- Committee for evaluation of officers along with its mandate
- PSDP 2025-26 Review Committee
- Steering Committee on Pakistan Productivity, Quality and Innovation
- Health Insurance Committee in M/o PD&SI

Targets for Next Year

- A total of 50 officers of the Ministry will be nominated for foreign training programs in various countries for their capacity building, subject to the availability of slots and resources.
- Similarly, 45 officers will be nominated for local training programs in various organizations across the country, depending on the availability of slots and resources.
- Several committees shall be constituted as and when required by the Ministry.

HRM-V Section

HRM-V Section deals with the service matters of employees (BPS-14 to 16) of the Ministry of Planning, Development & Special Initiatives, in line with the Establishment Code (Estacode), Civil Servants Act, 1973 and responsible to maintain employee service records. The Section handles appointment, promotion, deputation, posting/transfer, retirement of employees under the Civil Servants (Appointment, Promotion & Transfer) Rules, 1973; it also deals with long-term and short-term advances i.e. Motor Car Advance (MCA), Motor Cycle/Scooter Advance (MCYA), and House Building Advance (HBA), as per Finance Division's rules, along with matters related to the General Provident (GP) Fund. HRM-V processes medical claims in accordance with the Medical Attendance Rules, 1990. This section also handles Disciplinary proceedings as per Government Servants (Efficiency & Discipline) Rules, 2020.

HRM-V Section

The HRM-V Section is responsible for handling service matters of employees (BPS-14 to BPS- 16). Its key functions include:

- Handling recruitment and appointments of employees Processing promotions and upgradations (Timescale policy)
- Managing postings and transfers of employees
- Dealing with retirement cases (superannuation, voluntary, medical, etc.)
- Issued LPR/Leave Encashment Notifications.
- Handling deputation cases.
- Maintaining personal and service records of employees
- Processing medical reimbursement claims
- Process long-term and short-term advances of Employees, including:

- Motor Car Advance (MCA)
- Motor Cycle/Scooter Advance (MCYA)
- House Building Advance (HBA)
- Managing Death Cases under PM Assistant Package-2015
- Initiating and processing disciplinary proceedings
- Handling employee grievances and representations.

Cases Dealt by HRM-V Section (July 2024 – June 2025)

HRM-V Section handled various service-related matters of employees in BPS-14 to BPS-16 from 1st July, 2024 to 30th June, 2025. The key activities carried out are as follows:

- Processed 502 personal cases of officials in BPS-14 to BPS-16/17.
- Maintained the roster of employees in BPS-14 to BPS-16.
- Maintained Confidential Reports (CR) dossiers of BPS-16 officials.
- Recruitment of 01 Assistant against the PM Assistance Package.
- Promotion of 02 Assistant Private Secretaries (BPS-16) to Private Secretaries (BPS-17).
- Promotion of 06 Assistants (BPS-16) to Superintendents (BPS-16).
- Issued Seniority Lists of Employees (BS-14 to 16) dealt by HRM-V Section
- Processed 04 deputation cases.
- Processed 11 retirement cases and 01 lump sum grant case under PM Assistance Package.
- Processed 04 marriage grant cases.
- Processed 06 education stipend cases.
- Disposed of 01 litigation cases and 01 disciplinary case.
- Processed 60 medical reimbursement cases of in-service and retired employees.
- Processed advances including:
 - a. 06 GP Fund advances
 - b. 05 House Building Advances (HBA)
 - c. 10 Motor Car Advances (MCA)
- Maintained, recorded, and weeded out old personal files.
- Dealt with cases of upgraded officials.
- Created and processed 96 files in the E-Office system.
- Carried out scanning of files to support the implementation of 100% E-Office usage in the Ministry.

Achievements during the FY 2024-2025

The HRM-V Section effectively disposed of all cases entrusted to it, achieving a complete clearance with zero backlog. This reflects the Section's unwavering commitment to ensuring timely, accurate, and efficient processing of all service matters in full compliance with government rules and standards.

HRM-VI Section

Human Resource Management-VI Section deals with the matters of officials in BPS 01-13. The functions of HRM-VI Section are described as follows:

- Processing of recruitment cases for BS-01 to BS-13 posts in accordance with government recruitment rules and maintenance of recruitment rosters and observance of quota rules.
- Preparation and maintenance of personal files, service books, and seniority lists.
- Updating records of promotions, transfers, postings, leaves, and training.
- Handling of matters relating to GP Fund, advances, pay fixation, annual increments, TA and DA and loans for employees in BS-01 to BS-13.
- Handling disciplinary cases under the Government Servants (Efficiency & Discipline) Rules, 2020.
- Processing of promotion cases through Departmental Promotion Committees (DPCs).
- Preparation of retirement notifications and leave encashment for retirees.
- Processing of benevolent fund, group insurance, and death compensation claims.
- Coordination with Secretariat Training Institute (STI) for training.
- Maintenance of updated HR databases and registers (seniority, attendance, leave, promotion, etc.).
- Providing data and assistance during audits, administrative reviews, or court/litigation cases involving BS-01 to BS-13 employees.

Achievement/Activities of HRM-VI Section

- Received and processed 1109 personal cases of officials of BPS-01 to 13.
- 15 Retirement Cases, 08 Marriage Grants Cases, 12 Educational Stipend Cases.
- Processed cases of NOCs to the official for Higher studies, Job application, Passport, visit abroad for umrah.
- Processed medical cases of In-service staff and 26 Medical cases of retired officials.
- Maintained Service Books and ACRS dossiers and rosters of BPS-01 to 13.
- Fixation of inter-se-seniority, confirmation and deputation.
- Processed 03 Litigation case and disciplinary cases.
- GP Fund Advances cases, House Building Advances cases, Motorcycle Advance cases, Motor Car Advance cases.
- Maintained, recorded and weeded old personal files.
- Promotion cases of UDCs to the post of Assistant and LDCs to the UDCs is under process
- Created and processed 35 files on E-office.
- 15 posts have been declared abolished, 03 posts dying and the whole sanctioned strength i.e. 240 has been declared dying in pursuance of the Federal Cabinet Decision 27.08.2024.

Targets for Next Year

- Facilitation would be provided to retired officials for their cases like pension process, medical bills.
- Outsourcing of General, Non-Core Service in pursuance of Federal Cabinet Decision dated 27.08.2024.

C. Information Technology

Introduction

Information Technology Wing caters for the computing requirements of the Ministry, including E-Office implementation, provision of computer hardware and accessories, internet services, Local Area Network support, in-house troubleshooting of computer hardware, official email management, software development, development and maintenance of the website of the Ministry and IT training of officers and staff.

The IT Wing provides comprehensive technical support for official meetings held in the Conference Rooms, the Auditorium at “P” Block, as well as for the virtual meetings conducted through Zoom. It also assists in preparing and designing presentations for the Minister/Deputy Chairman, Secretary, and Members. Furthermore, the Wing contributes to the formatting of key documents such as the Public Sector Development Programme (PSDP), the Annual Plan, the Five-Year Plan, and the Yearbook. It also extends technical expertise in matters relating to the procurement of IT equipment.

Major activities performed during FY 2024-25

The following major activities were carried out by the IT Wing during the financial year 2024-25:

- Provision of computer hardware, IT accessories, and consumables such as toners, computer accessories, and data storage devices to meet the operational requirements of the Ministry. During the year 35 New Desktop PCs, 20 Laptops and 09 Scanners procured under the project “Strengthening of M/o PD&SI in IT” were provided to sections in replacement of old equipment.
- Deployment of dedicated IT resources to support official meetings, including virtual sessions, by operating and managing audio-visual systems such as the SMD Video Wall, Large LEDs, Audio/Video Conference Systems, and multimedia projectors at the three Conference Rooms and the “P” Block Auditorium.
- Ensuring uninterrupted internet connectivity for Ministry users through 05 Nos CIR connections with varied bandwidths obtained from NTC and Nayatel, alongside regular coordination with the National Telecom Corporation for smooth operations.
- Providing software and hardware support to facilitate the transition from manual file movement to the 100% e-Office implementation in the Ministry, in coordination with the NITB team, as well as addressing user complaints and extending handholding support to officers and staff.
- Maintenance and troubleshooting of LAN, WAN, and Wi-Fi networks at “P” Block, PPMI Complex, and S&T Building to ensure reliable connectivity. This also included the configuration and administration of servers, routers, switches, and firewalls, along with monitoring network traffic for optimal performance.

- Maintenance and support of a sizable IT inventory comprising more than 400 desktop PCs, 250 printers, 83 scanners, and a variety of audio-visual equipment installed across “P” Block and three other office locations.
- Designing and formatting of key documents and presentations, including the Annual Plan 2025-26, the Year Book 2023-24, and material prepared for the National Assembly, Senate Standing Committees, ECNEC, and NEC, as well as other high-level fora.
- Provision of on-ground IT and technical support in all official meetings held at the “P” Block Auditorium, the Conference Rooms, and during the proceedings of CDWP, ECNEC, APCC, and other important fora chaired by the Federal Minister and Secretary, Planning, Development & Special Initiatives.

Major activities performed during 2024-25

The IT Wing provided extensive support across a wide spectrum of ministerial, inter-ministerial, and national strategic engagements during FY 2024–25. Activities broadly encompassed facilitation for CPEC review mechanisms, PSDP planning and monitoring, public investment procedures, civil service and governance reforms, **and** national frameworks in health, energy, gender, agriculture, macroeconomic policy, and digital transformation.

Support was also consistently extended to high-level Prime Ministerial directives, steering committees, task forces, and preparatory meetings for international engagements, including cooperation with China, Russia, Indonesia, the World Bank, IMF, ADB, WTO-related bodies, and UN missions.

Key domains of support included:

- Meeting of the Annual Plan Coordination Committee 2025.
- CDWP Meetings.
- Meetings on 13th Five Year Plan.
- CPEC Working Groups, JCC/JWG, and Strategic Review Committees
- PSDP (full year, quarterly, mid-year) review processes and project oversight.
- Civil Service Reforms, ICT Governance Model, HR & Skills Development.
- Infrastructure projects (e.g., Kachi Canal, Diamer Basha Dam, Neelum–Jhelum HPP)
- Sectoral initiatives in health, education, energy, agriculture, water resources, climate, transport, ports, and digital economy.
- URAAN Pakistan, 4RF, and various development policy frameworks.
- International cooperation and economic diplomacy, including Pakistan’s engagement under CPEC, IMF, World Bank CPF, and sectoral missions.
- Preparatory Meeting on Presentation for PM on Road Map for Engagement with Russia.
- Price monitoring, economic analysis, gender-inclusive policy development, and programme evaluations.

Overall, the activities reflect year-round IT facilitation for high-level policy formulation, project development, monitoring, international cooperation, and administrative reform processes.

Work Plan for FY 2025-26:

The IT Wing has consistently delivered a broad spectrum of IT services, ensuring the uninterrupted functioning and improvement of the Ministry's digital and technical environment. Its work, by nature, is continuous and service-oriented, covering the following key areas:

- **IT Infrastructure Support:** Regular provision and upgradation of computer hardware and IT equipment under the project "*Strengthening of MoPD&SI in IT*", aligned with the evolving needs of the Ministry.
- **E-Office Operations:** Ongoing implementation, facilitation, and support of the E-Office system across the Ministry to promote efficiency and paperless governance.
- **LAN Network Services:** Continuous upkeep and management of LAN network infrastructure established at "P" Block and three additional office locations under the same project.
- **Hardware Maintenance:** Day-to-day in-house maintenance of computer hardware and IT equipment to minimize downtime and sustain productivity.
- **Internet Connectivity:** Assurance of uninterrupted and secure internet access to all users, enabling reliable communication and data flow across the Ministry.
- **Audio-Visual Assistance:** Ongoing operational and maintenance support for audio-visual systems during official meetings, including virtual sessions via Zoom, conducted at the "P" Block Auditorium and Committee/Conference Rooms on the 1st, 2nd, and 3rd floors.
- **Consumables Provisioning:** Regular fulfillment of users' requirements for computer stationery and consumables to support their routine tasks.

New initiatives

- **D4D Portal Deployment:** D4D (Data for Development) is developed for the Ministry of Planning Development & Special Initiatives in collaboration with the United Nations Population Fund (UNFPA) and the Sustainable Development Policy Institute (SDPI). Its primary goal is to enhance Pakistan's National Statistical System (NSS) and public sector capacity for evidence-based development planning. The D4D initiative aims to address Pakistan's data ecosystem constraints, improve policy direction, and support evidence-based decision-making. Deployment of the portal at this Ministry is under consideration with the UNFPA. IT Wing is engaged in coordination with Population Section for finalization of the modalities for the deployment of the Portal.
- **Cyber Security Solutions deployment:** In the light of the prevailing security situation in Pakistan, there is a heightened risk of cyber threats targeting critical government networks and infrastructure. In order to mitigate these threats and

strengthen the overall cybersecurity posture, a comprehensive survey was conducted by the nCERT across ministries. The findings of this assessment have revealed several critical vulnerabilities highlighting the urgent need to implement robust cyber security measures. In response to these findings, nCERT has developed an indigenous cybersecurity solution titled “FIRE THORN,” along with the requisite hardware infrastructure for its deployment in selected Ministries/Divisions. The key components of the solution are listed below:

Security Solution – “FIRE THORN”

- Extended Antivirus Protection
- Advanced Malware Protection
- Security Event Analysis
- Malicious File Detection and Prevention

Hardware Infrastructure

- Uninterruptible Power Supply (UPS) Units
- Server Racks
- Network Switches
- Servers

The product is composed of STEM Solution, Sandbox, EDR (Endpoint Detection and Response) and NDR (Network Detection and Response) and Remote monitoring of network/end point logs will be performed by nCERT experts to deter/prevent cyber-attacks. IT Wing is coordinating as focal point from this Ministry to establish the necessary connectivity with nCERT.

- **iPAS System Migration from the PITB**

The Intelligent Project Automation System (iPAS) is a web-based tool developed by PITB for the Planning Commission, Government of Pakistan. It automates the Public Sector Development Programme (PSDP), enables tracking of financial and physical progress of projects, and supports funds management. The System is planned to be migrated from PITB platform to Federal Government Data Centre. IT Wing is playing a pivotal role in facilitating the smooth and secure transition of the iPAS system to the Federal Government Data Centre, ensuring full compliance with the prescribed technical and procedural requirements.

D. Development

Brief Introduction

The responsibilities and various tasks assigned to the Development Wing of the Ministry of PD&SI are distributed amongst two (02) Sections of the Wing i.e. Development-I & Development-II. Both sections handle the administrative and financial matters related to PSDP projects of the Ministry of PD&SI, respectively. The detail of the Ministry's PSDP projects during the year 2024-25 overseen by the Development Wing are provided in the following Table:

PSDP Projects of the Ministry of PD&SI

S. No.	Name of the project	Approved Cost) (Rs. Million)
1	Capacity Building & Institutional Strengthening of Ministry of Planning, Development & Special Initiatives	184.004
2	Centre of Excellence for CPEC	13.097
3	China-Pakistan Economic Corridor Support Project	81.806
4	Competitive Grants Program for Policy oriented research	226.790
5	Development Communication Project	134.314
6	Integrated Energy Planning	47.022
7	Strengthening of M/o PDR in IT	115.032
8	Strengthening of PDR in Monitoring & Evaluation of PSDP Project	117.301
9	Social Sector Accelerator (SSA) for Health, Nutrition, Education, Youth & Gender (HNEYG) National Priority Initiatives	189.503
10	Post-Flood 2022 Reconstruction Program: Resilience Enhancement and Livelihood Diversification in Balochistan	6181.650
11	Feasibility & Construction of Plan House in Administrative Sector, F-5/2, Islamabad	32.160
12	Innovation Support Project	201.188
13	Feasibility & Construction of PIDE (Campus), at H-11/2, Islamabad	--
14	Rising Together Project for the uplift of 20 poorest Districts of Pakistan (50:50)	--
15	National Multi-Sectoral Nutrition Programme to Reduce Stunting and other Forms of Malnutrition	--
16	Establishment of Federal SDGs Support Unit	--
17	Construction of Plan House and National Data Centre at Administrative Sector, F-5/2, Islamabad	--

18	Enhancement of Capacity of Federal Government Entities in Preparation of Policy / Programme / Projects etc. and Performance Audit, (Umbrella Programme)	508.786
19	Change of Base of National Accounts from 2015-16 to 2025-26	37.655
20	National Economic Transformation and 5Es Unit	22.800
Total amount allocated		8093.110

Major activities performed during 2024-25

Following activities and achievements have been made in respect of the Development Wing (Development-I & Development-II) during the year 2024-25:

Development-I Section

- Appointment of Project Directors and Accounts Officers / DDOs in Development Projects on deputation basis were proceeds Recruitment cases of Project Staff for PPS-1 to PPS-12 were processed for 11 PSDP Projects during the Year 2024-25. Out of its 522 sanctioned posts, the recruitment against 252 positions were completed through shortlisting and holding of interviews processes.
- Issuance of administrative approvals of the Development Projects approved by DDWP & CDWP etc.
- Issuance of Administrative Approval of the Revised PC-I of the Development Projects.
- Processing of personal cases (like Leaves, NoCs etc.) of employees of development projects of this Ministry.
- Examination of cases of Procurements (Like purchase of furniture, computer equipment etc.) of PSDP projects under MopDSI and under the PPRA's rules.
- Examination of cases of holding of Seminars / Event Managements / Awareness Campaigns, grant of Stipends to students through PSDP projects under MopDSI and under the PPRA's Rules covering also the scope and vision of the Project PC-Is.
- Litigation cases of Ministry's PSDP Projects were handled. Two cases of litigation have been pleaded at the level of Islamabad High Court related to the projects.

Development-II Section:

Cases for grant of additional charge basis/look after charge were examined and processed for approval of Secretary, MoPDSI.

- Total PSDP amount of Rs.8093.110 million was released for twenty (20) PSDP Projects under MoPDSI, against which Rs.8089.038 million (i.e.99.9%) were utilized.
- The PSDP funds for the projects were processed and released Quarter-wise with the approval of Secretary, MoPDSI during the year 2024-25.
- Re-appropriation and Surrender of Funds were examined / processed.
- Other financial matters including TA/DA matters of employees of PSDP Project were examined under the relevant financial rules and processed for approval.

Functions of Development I

- Examination & Approval of PC-1s
- Procurement Related Matters of PSDP Projects under M/o PD&SI
- Matters related to Projects Wing of M/o PD&SI
- Project Monitoring & Evaluation (PC-III & PC-IV)
- Recruitment of Project Staff
- Court Cases related Development Projects
- Other matters related to Projects & Projects Staff

Functions of Development Section II

- Quarterly Release of funds for PSDP Projects
- Re-appropriation of Budgetary Allocation (if any)
- PSDP Review
- Cases of Additional Charge for Project Posts and Leaves, NOCs etc. of the Project Staff and cases of Contract Extension and Termination
- Audit of PSDP Projects
- PM Portal Complaints Related to Development Projects
- TA/DA Claims of Project Staff

31. Special Initiatives

A. China Pakistan Economic Corridor (CPEC)

Brief Introduction

The CPEC Secretariat is responsible to coordinate and facilitate implementation of CPEC-related initiatives in close collaboration with line ministries, provincial governments, and Chinese counterparts. The CPEC framework represents a strategic partnership encompassing energy, transport infrastructure, Gwadar Port development, industrial cooperation, agriculture, science and information technology, socio-economic development, and emerging domains such as mining, climate resilience, and water resource management.

CPEC continues to be a cornerstone of Pakistan's economic transformation agenda. In the second phase both Pakistan and China have agreed to expand cooperation in new avenues with inclusion of five corridors; Growth, Innovation, Green, Livelihood and Regional Connectivity/ Opening-Up) which are fully aligned with national development priorities, including the URAAN Pakistan based on 5Es Framework (Exports, E-Pakistan, Environment, Energy, and Equity), as well as the 13th Five-Year Plan. It is also a critical enabler for promoting regional connectivity, enhancing industrial growth, and ensuring inclusive and sustainable economic development.

Major Activities Performed During FY 2024–25

During FY 2024–25, Pakistan and China continued their strategic engagement on the future direction of China–Pakistan Economic Corridor. National Development and Reform Commission (NDRC) and the Ministry of Planning, Development and Special Initiatives of Pakistan jointly organized a seminar on “Building an Upgraded Version of China-Pakistan Economic Corridor (CPEC) in December 2024. The seminar was focused on aligning Pakistan's National Economic Transformation Plan (URAAN) based on 5Es Framework, with President Xi's Eight Principles of BRI and China's proposed five new corridors: Growth, Innovation, Green, Livelihood, and Opening-Up/Regional Connectivity, for the second phase of CPEC. This seminar was instrumental in shaping the contours and implementation plan for the second phase of CPEC which places particular emphasis on the operationalization of Special Economic Zones (SEZs), green renewable energy generation and transmission efficiency, modernization of transport infrastructure, strengthening of agricultural value chains, advancement of digital and scientific collaboration, and scaling up of socio-economic development interventions.

To facilitate this transition, the CPEC Secretariat convened and coordinated multiple inter-ministerial meetings, thematic dialogues, and project review sessions to address implementation challenges and streamline decision-making. Regular and structured engagement with Chinese counterparts through Joint Working Groups (JWGs) and the Joint

Cooperation Committee (JCC) continued to provide an effective platform for accelerating progress and ensuring alignment on key priorities and milestones.

Sectoral Achievements and Milestones:

SEZs

During the years 2024-25, development of Special Economic Zones (SEZs) remained top priority of the Government and, therefore, CPEC Secretariat played pivotal role and coordinated with all Federal and Provincial/ Regional agencies to facilitate timely development of zones and investors' facilitation. Four CPEC SEZs, Rashakai, Allama Iqbal Industrial City, Dhabeji and Bostan, made advancements in development work. Minister for Planning Development and Special Initiatives shared two concept papers with National Development and Reform Commission (NDRC) of China in December 2024, proposing the development of two state-of-the-art Model Special Economic Zones (SEZs), one in Islamabad and the other in Karachi, under a Government-to-Government (G2G) cooperation framework.

ICT

During FY 2024–25, Pakistan and China made notable progress in strengthening cooperation in the Information and Communication Technology (ICT) sector under the China–Pakistan Economic Corridor (CPEC). Several strategic agreements and MoUs were signed, including key partnerships between the Ministry of Information Technology and Telecommunication (MoITT) and Huawei Technologies Pakistan, to support digital transformation and technological innovation.

At the Third China–Pakistan Joint Working Group Meeting on Information Technology Industry (JWG–ITI), held virtually on July 23, 2025, both sides reaffirmed their commitment to deepening ICT collaboration under CPEC 2.0, aligning efforts with Pakistan's "URAAN Pakistan" vision and the 5Es Framework for National Transformation. The meeting noted Pakistan's strong double-digit growth in IT and IT-enabled services exports and its Tier-1 ranking in the ITU's Global Cybersecurity Index, highlighting progress under the Digital Nation Pakistan Act, 2025.

Both countries agreed to enhance cooperation in policy exchange, talent development, ICT infrastructure, innovation, cybersecurity, and spectrum management, while expanding collaboration in satellite technology and digital capacity building. Pakistan proposed initiatives such as Chinese operator traffic routing via the Pak–China Optical Fiber Cable (OFC), green data centers, and the establishment of a Pakistan–China Technology Business Forum, alongside projects in e-commerce, smart cities, and digital agriculture.

Science & Technology

China and Pakistan have strengthened their science and technology partnership through multiple agreements signed in 2024 and 2025, including MoUs on joint research programs

and laboratory cooperation. Under this framework, both countries committed to co-funding up to ten joint research projects in 2025, with Pakistan allocating ten million rupees per local team and China contributing RMB 1.5 million per partner team. The collaboration also includes the establishment of the China–Pakistan Belt and Road Joint Laboratory on Smart Disaster Prevention of Major Infrastructures and on Small Hydropower Technology to advance high-level research, technology transfer, and capacity building. Additionally, both sides agreed to deepen cooperation in Artificial Intelligence and STEM education, and to actively implement the Mutual Recognition Agreement for professional engineers, further integrating expertise and fostering long-term scientific and technological development.

Agriculture

Significant progress has been made in agricultural cooperation between China and Pakistan under CPEC, highlighted by the successful convening of the fourth Joint Working Group (JWG) meeting on Agriculture in April 2025. This cooperation has yielded advancements in key areas such as crop cultivation, animal husbandry, fishery, agricultural processing, and trade. A major milestone is the ongoing training program for 1,000 Pakistani agricultural graduates in China, designed to enhance Pakistan’s capacity in modern and smart agricultural technologies. The inclusion of four new agricultural projects focused on rapeseed, peanut, cotton, and wheat marks a major step toward strengthening scientific collaboration, technology transfer, and industrialization. Furthermore, the signing of the Memorandum of Understanding (MoU) between the Chinese Academy of Tropical Agricultural Sciences (CATAS) and the Pakistan Agricultural Research Council (PARC) has further institutionalized and expanded bilateral cooperation. These initiatives, along with China’s continued technical assistance in rapeseed and soybean cultivation, are expected to strengthen Pakistan’s agricultural production base, boost the export of agricultural commodities such as dairy products, heated beef, sesame, dried chili, nuts, and herbal medicines, and reduce dependence on edible oil imports—thus fostering sustainable agricultural growth and trade diversification under CPEC.

Energy

During the year 2024-25, CPEC energy projects have witnessed smooth operations, which have added 8,904 MW of installed capacity with a total investment of USD 19.5 billion, significantly easing Pakistan’s power shortages. Pakistan exhibited plan to expand indigenous renewable energy was welcomed, with China offering cooperation in formulating a balanced strategy aligned with Pakistan’s power system. Both countries also agreed to deepen collaboration in knowledge sharing, training, and policy exchanges, with China pledging technical support and experience sharing to enhance the efficiency and management of Pakistan’s power system.

Transport & Infrastructure

On transport infrastructure front, last year witnessed renewed momentum to finalize technical and financial aspects of KKH realignment project as existing artery will be impacted by dam construction, particularly at Dasu and Diamer Bhasha. An agreement on the technical plan for the submerged section has been reached, and financing discussions for the Thakot–Raikot realignment are ongoing. Further, the urgent need to upgrade the Main Line-1 (ML-1) was underscored, particularly the Karachi–Rohri and Rohri–Multan sections, to address capacity constraints and modernize Pakistan’s railway infrastructure. The Pakistani explored alternative financing for the Karachi–Rohri stretch and urged China to finalize modalities for the Rohri–Multan segment. This progress on KKH and ML-1 — two backbone projects of CPEC reflects commitment to enhancing north–south connectivity, supporting trade flows, and enabling long-term economic growth.

Gwadar Port

During the year 2024-25, Gwadar Port and City development witnessed land mark achievements with completion of New Gwadar International Airport, electricity connectivity and successful operationalization of 1.2 MGD desalination plant. Gwadar Port is now fully operational with four multipurpose berths, supporting Afghan transit trade and preparing to serve Central Asian markets. Improved road connectivity through completed sections of N-85 and M-8 has reduced travel time, while off-dock terminal development and Sister Port collaboration with Yangpu Port aim to make Gwadar a transshipment hub. Commercial operations such as bunkering, LNG/LPG handling, and ship-to-ship refueling are being accelerated. Gwadar Free Zone achieved full colonization in Phase-I with 35 enterprises, and Phase-II is under development, backed by favorable investment policies including RMB settlement facilities. Integration with northern mining areas through the South Port–North Mine model and establishment of non-ferrous metal processing and recycling industries are set to further enhance its industrial base. Urban transformation under the Smart Port City Master Plan includes a Central Business District, Safe City project, and planned tourist facilities, alongside ongoing socio-economic initiatives like the Friendship Hospital and Pak-China Vocational Institute. Looking ahead, Pakistan proposed a focused roadmap prioritizing infrastructure in the North Free Zone, operationalizing the Sister Port partnership, securing grant financing for Eastbay Expressway Phase-II, marketing Gwadar internationally, and ensuring power project implementation. These strategic steps aim to transform Gwadar into a globally connected, industrially competitive, and commercially vibrant smart port city, driving regional prosperity.

Socio Economic Development

The Joint Working Group on Socio-Economic Development progressed as per plan, ensuring that its benefits directly reach the people of Pakistan. Out of 27 approved projects in the first two batches, 14 have been completed—covering smart classrooms, medical facilities, solar power units, a desalination plant, and vocational training in Gwadar—while others such as school rehabilitation and water security in Khyber Pakhtunkhwa achieved

continuous progress. Under the second batch, agricultural demonstration stations and medical emergency centres achieved milestones, with additional education and health projects under evaluation. Pakistan has proposed third batch of seven material assistance projects which are under CIDCA's review. China's post-disaster support after the 2022 floods is also advancing, including housing reconstruction and rehabilitation of schools and health facilities.

Work Plan for FY 2025-26:

CPEC has firmly transitioned into its second phase, expanding cooperation into new domains such as mining, renewable energy, water resource management, and advanced digital infrastructure. Preparatory work for the KKH realignment and ML-1 Projects mobilization, SEZ operationalization, and third-country participation is underway. Active negotiations are ongoing to attract private investment, deepen technological cooperation, and scale the socio-economic footprint of CPEC projects across Pakistan.

B. Rehabilitation and Reconstruction Unit

Brief Introduction

Pakistan is among the nations most affected by climate change, and the devastating 2022 floods underscored the magnitude of this challenge. The disaster impacted over 33 million people, causing widespread displacement and pushing over 9 million into poverty. The total economic damage was estimated at \$30 billion.

In response to this national crisis, the Government of Pakistan, through the Ministry of Planning, Development and Special Initiatives (MoPDSI), launched the Resilient Recovery, Rehabilitation and Reconstruction Framework (4RF). This integrated, government-led plan provides the foundational action plan for all recovery efforts. To ensure a comprehensive and effective response, MoPDSI and its Recovery and Reconstruction Unit (RRU) have actively engaged key development partners. The Unit's core functions include:

- **Policy and Technical Guidance:** Providing strategic support for the Resilient Recovery, Rehabilitation, and Reconstruction Framework (4RF).
- **Inter-Agency Coordination:** Steering federal and inter-provincial mechanisms for effective recovery.
- **Digital Monitoring & Evaluation (M&E):** Designing and implementing robust systems for transparency and accountability.
- **Capacity Strengthening:** Leading initiatives to build institutional capacity across federal and provincial institutions.
- **Partner Engagement:** Facilitating effective coordination with development partners and donors to ensure resource mobilization and policy alignment.

Major Activities Performed during 2024–25

During the year under reporting, the RRU made substantial progress across governance, policy, capacity building, and stakeholder coordination, with a focus on leveraging domestic efforts and strategic partnerships.

Strategy and Policy Development

The RRU solidified the policy and institutional foundations for recovery, enabling provinces to prepare and submit concept notes and project proposals aligned with donor frameworks and climate resilience standards.

- **Standardized Project Evaluation:** Developed and deployed standardized criteria for project appraisal, ensuring consistency and climate resilience across all new initiatives.
- **Strengthened Institutional Mechanisms:** The RRU supported the operationalization of federal and provincial Recovery and Reconstruction Units (RRUs), which now serve as secretariats for the Policy & Strategy Committee

(PSC) and Provincial Steering Committees (PSCs), ensuring structured policy oversight.

- **Centralized Digital Monitoring:** The 4RF Dashboard was successfully housed at MoPDSI. The unit is now procuring servers and hiring analysts to operationalize real-time data reporting, enhancing transparency for both domestic and international stakeholders.
- **National Consensus:** A national consultative session on the 4RF Results Framework was convened in May 2025, which secured cross-provincial consensus on monitoring templates and recovery indicators.

Legislative and Governance Interventions

- **Informed National Development Plans:** The RRU provided key technical inputs for the 13th Five-Year Plan, ensuring that critical recovery priorities, including resilience, climate adaptation, and gender inclusion, are mainstreamed into national planning.
- **Structured Donor Coordination:** The RRU drafted recommendations for the reconstitution of the International Partners Support Group (IPSG) a vital platform for donor coordination, which is currently under consideration by the FSC/PSC.

Capacity Development Interventions

The RRU led a comprehensive effort to build the capacity of federal and provincial officials, focusing on identified weaknesses to accelerate project implementation.

- **Needs Assessment (CNA):** A comprehensive Capacity Needs Assessment (CNA) was conducted with over 75 federal and provincial departments. Key findings revealed significant gaps in areas such as disaster-resilient planning (78%), inter-agency coordination (65%), financial tracking (63%), and donor engagement/proposal writing (45%).
- **Targeted Training:** Based on the CNA findings, we developed nine thematic modules and delivered eight capacity development workshops in Islamabad, Quetta, Karachi, and Peshawar. These workshops successfully trained over 409 officials, with an impressive 40% female participation.
- **Measurable Impact:** The training enhanced the ability of officers to prepare project documents (PC-I/II), apply GIS and digital tools for monitoring, and integrate resilience and inclusion into their planning processes.

Inter-Ministerial & Partner Coordination

The RRU served as the central hub for coordination, ensuring alignment and efficient resource mobilization.

- **FSC/PSC Support:** We provided technical support to the PSC (apex policy body) and FSC (technical coordination forum). The Unit prepared essential briefs and policy notes to inform future deliberations.

- **IPSG Facilitation:** We facilitated four IPSG meetings, producing a consolidated report with donor recommendations and submitting a formal note for the group's re-notification to ensure continuous engagement.
- **Strategic Partner Engagement:** The RRU maintained strong coordination with key international partners, including the World Bank, ADB, KfW, and UNDP, aligning international assistance with Pakistan's Strategic Recovery Objectives (SROs).

Strategic Partnerships in Flood Recovery

- **Enhanced Monitoring and Evaluation Capacities:** Under the strategic guidance of the RRU and with the support of UNDP, robust monitoring and evaluation mechanisms have been developed including standardized Results Framework for both federal and provincial levels, developed through an intensive consultative process led by the RRU to ensure transparent and evidence-based recovery.
- **Improved Governance and Institutional Capacity:** The RRU has spearheaded the development and operationalization of dedicated coordination mechanisms to enhance the responsiveness of governance systems. With valuable technical and capacity development support from its partners, the RRU successfully established and operationalized federal and provincial RRUs. It also facilitated the formulation of high-level policy fora, including the Policy and Strategy Committee (PSC) and the International Partners Support Group (IPSG), to improve oversight and collaboration with key local and international partners under the 4RF framework. To date, the federal RRU four provincial RRUs have been fully operationalized, and 409 government representatives have been trained in critical technical skills.

Special Initiatives

- **RRU Relocation:** Following a fire incident in November 2024, the RRU, in collaboration with UNDP, swiftly relocated to and renovated a new facility. The new office is now fully operational and serves as the central hub for all recovery coordination.
- **Promoting Digital Tools:** The RRU successfully introduced and mainstreamed the use of dashboards, and digital data collection tools for evidence-based planning and transparent reporting.

2025 Flood Damages assessment and establishment of core working group

- **RRU Support in 2025 Floods:** The Recovery and Reconstruction Unit (RRU) provided critical support throughout the 2025 Flood Preliminary Damage Assessment process. The Unit facilitated data collection, coordinated with provincial governments, and ensured alignment with federal reporting standards, playing a central role in enabling a comprehensive overview of the flood's impact across sectors including housing, infrastructure, education, health, agriculture, and livelihoods.

- **Notification and Circulation of Working Groups:** The RRU formally notified the creation of the Working Groups for the PDNA exercise. This memorandum was issued in reference to the Prime Minister's Office directive to form a Committee to Supervise Damage Needs Assessment of the 2025 Floods in Pakistan. The RRU was responsible for circulating the composition and Terms of Reference (ToRs) of the Working Groups to all concerned Ministries, Divisions, Departments, Development Partners, and Provincial/Regional Governments for necessary action. RRU provided its coordination support to all the stakeholders in this regard.

In order to work on the 2025 floods PDNA following two committees were notified,

Core PDNA Working Group: This working group had the following as its members,

- VC, PIDE (Lead)
- Chief Economist, M/oPD&SI
- DG RRU, M/o PD&SI
- Additional Secretary, EAD
- MoCC&EC
- Member Infrastructure, M/oPD&SI
- Senior Chief Technical - 1
- SUPARCO
- PBS
- NDRMF
- NDMA (Member DRR)
- Secretary P&D / Chief
- Economists of all Provinces, GB, and AJK
- World Bank, Asian Development Bank, United Nations, European Union, UNDP
- Federal Flood Commission

This working group is responsible for coordinating and overseeing the Post-Disaster Needs Assessment (PDNA) process to ensure a comprehensive, accurate, and harmonized assessment of flood damages and losses. Its key responsibilities include:

- **Coordination and Integration:** Ensure smooth coordination among federal and provincial governments, development partners, international NGOs, civil society organizations, private sector, academia, and think tanks. Integrate cross-cutting issues into sectoral work and ensure inter-sector harmonization.
- **Strategic and Technical Oversight:** Coordinate strategic and technical work across all sectors, conduct sector consultations with stakeholders and development partners, review PDNA progress, and provide strategic guidance based on agreed objectives.
- **Data Management and Standardization:** Finalize data collection templates for the entire PDNA exercise and selected sectors. Oversee collection, compilation, and

communication of sectoral damage and loss data from provinces and local levels to PDNA sector teams.

- **Resource Mobilization and Reporting:** Ensure availability of human and financial resources for PDNA implementation, mobilize funding for government ministries, provincial departments, and local government offices. Jointly with ADB, EU, UN, and World Bank, periodically brief the broader donor community on PDNA progress.

Sector Technical working group. This working group had the following members,

- DG RRU, M/o PD&SI
- Sector Specialist Project Evaluation, M/o PD&SI (Focal Person)
- ADB/EU/UN/WB/UNDP (Sector Teams)
- Counterpart Technical Ministries, Provincial Departments
- RRU Team/RO - M/o PD&SI
- Reps of Prominent NGOs and think tanks/policy institutes/data agencies
- Relevant Chief of the M/oPD&SI
- The working group may co-opt any member as per the requirement

This working group is responsible for The Sector Technical Working Group is responsible for the technical implementation and validation of the Post-Disaster Needs Assessment (PDNA) at both federal and provincial levels. Its key roles include:

- **Data Collation and Analysis:** Collate data from provincial and federal sources, analyze it at the sector level, and share it with the core validation group for review.
- **Validation and Verification:** Conduct field verification to validate damage and loss data, including mobilization of sector teams by WB, ADB, EU, and UN to ensure accurate reporting of physical damages.
- **Data Cleaning and Reporting:** Clean and validate data using secondary sources, imagery, and other tools, and finalize sectoral reports for integration into the overall PDNA report.
- **Stakeholder Engagement:** Support consultations and engagement with PDNA donors to ensure alignment and transparency throughout the assessment process.

Establishment of Core Validation group: The Recovery and Reconstruction Unit (RRU) played a key role in establishing and coordinating the core validation group for the 2025 Flood Preliminary Damage Assessment. The RRU facilitated the formation of the group, ensuring active participation from all relevant stakeholders, and acted as the main coordination hub between federal and provincial authorities and international development partners. The Unit provided technical and logistical support, enabling efficient review of the assessment data, identification of gaps, and planning of validation measures.

Core Validation Group Members:

- Ministry of Planning, Development & Special Initiatives (MoPDSI)
- United Nations (UN)
- World Bank
- Asian Development Bank (ADB)
- European Union (EU)

Through its coordination role, RRU ensured that the group could operate smoothly, maintain alignment with government priorities, and uphold standards of data integrity, transparency, and accountability throughout the validation exercise.

TORs and Post 2025 Floods exercise Lessons, Leverage, and the Road to a Resilient Pakistan

The Post-2025 Floods exercise, titled “Lessons, Leverage, and the Road to a Resilient Pakistan,” aims to reassess and validate the Preliminary Assessment of Flood Damages, document lessons from the 2025 and previous major floods, identify systemic gaps in disaster risk management, and develop a forward-looking roadmap for resilience and risk-informed planning. The exercise will include field assessments, policy and institutional mapping, and development of a resilience financing framework to guide public, private, and international investments. Key deliverables include a Lessons Learned Report, Resilience Gap Analysis, Policy Recommendations and Strategic Roadmap, and a Final Consolidated Report. Implementation will be led by the Government of Pakistan through MoPDSI and RRU, ensuring coordination, data access, and validation, with strategic and technical support from development partners (EU, World Bank, ADB, and UNDP), each contributing expertise in policy coherence, governance, climate adaptation, infrastructure resilience, and field-level assessments.

Work Plan for FY 2025-26

The RRU is currently focused on three key priorities: the full operationalization of the 4RF Dashboard (procurement and hiring are underway), the rollout of 14 additional capacity-building workshops, and the re-notification of the IPSG to ensure continuity in donor engagement.

These efforts will ensure that flood recovery interventions are guided by evidence, resilience, and inclusion, contributing directly to the 13th FYP and the 5Es Framework. Looking ahead, the RRU will continue to be critical in translating Pakistan’s recovery from the 2022 floods into long-term resilience and sustainable development.

ATTACHED ORGANIZATIONS

32. Pakistan Institute of Development Economics (PIDE)

Brief Introduction

The Pakistan Institute of Development Economics (PIDE) is research arm and degree awarding institute, mandated to generate research and informed policy dialogue, serves as a bridge between evidence and action—facilitating knowledge-based policy formulation and contributing to the country’s socio-economic development.

In recognition of its contribution to policy research and academic leadership, PIDE was ranked first in Asia by the Research Papers in Economics (RePEc) ranking, positioning it among the world’s top think tanks in the discipline of economics. This achievement reaffirms PIDE’s reputation as a top-tier economic think tank and underlines its instrumental role in shaping Pakistan’s policy discourse. Over the decades, PIDE’s research has informed critical reforms in taxation, trade, social protection, energy, climate change, poverty alleviation, and institutional governance. Ministries, regulatory bodies, and provincial governments frequently rely on PIDE’s expertise for policy advice and evidence-based decision-making.

Major Activities Performed During 2024–25

PIDE’s core mandate encompasses not only academic excellence and research, but also strong institutional governance and outreach. Below, major highlights from 2024–25 are summarized under key categories:

Academic Programs

MPhil & PhD Enrollment: 68 MPhil scholars and 5 PhD candidates were enrolled. PhD intake is projected to rise to 50 by 2027, with completed theses expected to increase from 60 (2024–25) to 80 by 2027.

Graduate Impact: PIDE alumni continue to hold leadership roles across government, academia, international institutions, and the private sector.

Research Outputs & Policy Engagement

- **Peer-Reviewed Publications:** 84 articles in national/international journals; forecast to increase to 140 by 2027.
- **The Pakistan Development Review (PDR):** Continued publication of Pakistan’s most respected journal in economics and development.
- **Other Research Output:** 10 full research reports, 30 knowledge briefs, and 25 policy viewpoints were published to inform policy-making.

Dissemination & Outreach

- **Events:** Organized approximately 60 webinars and seminars.

- **Conferences & Workshops:** Held the flagship PSDE URAAN Conference, along with 15 other thematic events and trainings.
- **RASTA Engagements:** The RASTA – PIDE & Planning Commission Competitive Research Grants Program remains the nation’s largest social sciences research initiative, building a network of over 3,200 researchers from 65+ universities and 12 international institutions for locally grounded policy research.
- **Communications:** Issued 10 book launches, signed 7 MoUs with global partners, hosted campus activities (sports galas, book competitions), and produced 100+ digital content pieces (webcasts, podcasts, social media sessions).

Institutional Development

- **Governance:** Active conduct of regular Syndicate and Senate meetings, including senate member and syndicate elections.
- **Academic Oversight:** Formulation of a newly constituted Academic Council to enhance academic quality and oversight.
- **Capacity Building:** Several training and skill development sessions were organized to elevate faculty and staff capabilities.
- **Policy advocacy:** PIDE’s policy advocacy gained considerable media attention, strengthening its visibility in national policy debates and public discourse.

New Initiatives (2024–25)

During the year, PIDE launched several transformative initiatives that will significantly shape the Institute’s academic, research, and policy trajectory in the years ahead. These initiatives are aligned with the Vice Chancellor’s vision to transform PIDE into a globally recognized think tank and a leader in policy-oriented education. Importantly, all new initiatives and reforms have been undertaken within the framework of PIDE’s existing budget and financial resources, without requesting any additional funds.

Work-Study Program (WSP): As part of its flagship initiatives, PIDE launched the Work-Study Program (WSP) to bridge the gap between academic research and policy implementation. Under this program, PhD scholars are attached to ministries, government departments, and development agencies, where they gain hands-on exposure to policymaking. The program has a dual benefit: students strengthen their professional skills while ministries gain access to cutting-edge research support. Already, scholars have been placed in the Ministry of Finance, Ministry of Planning, and other federal entities, ensuring that government decisions are informed by evidence-based analysis.

Establishment of Research Centers: To expand thematic research, PIDE has set up specialized Research Centers, each tasked with addressing critical development challenges:

- Center for Industry, Trade & Digital Economy (CITDE).
- Center for Economic Modeling & Data Analytics (CEMDA).

- Macro Policy Lab (MPL).
- Center for Social & Behavioral Analysis (CSBA).
- Center for Governance, Markets & Regulatory Analysis (CGMRA).
- Center for Agriculture, Climate Change & Rural Economy (CACCRE).
- Center for Sustainable Futures (CSF).
- Center for Energy, Logistics & Infrastructure (CELI).

These centers will undertake dedicated research agendas, capacity building, and stakeholder engagement to position PIDE at the forefront of national debates on trade, fiscal management, governance, climate change, and energy security.

Executive Development Center (EDC): The newly created Executive Development Center (EDC) is designed to equip policymakers, government officials, and business leaders with advanced leadership and analytical skills. Through customized training modules and applied research programs, EDC will address pressing economic, governance, and business challenges. Its mandate includes capacity building, consultancy, and talent acquisition, reinforcing PIDE's role as a national hub for executive learning and innovation.

Launch of Two PhD Programs: Recognizing the need to develop high-level expertise, PIDE launched two new PhD programs during the year:

- PhD in Public Policy and Governance.
- PhD in Development Studies.

These programs will train future leaders in governance and development, equipping them with the analytical and research skills needed to navigate Pakistan's evolving socio-economic landscape.

Administrative Reforms: On the governance side, PIDE undertook key reforms to modernize and streamline operations:

- Recruitment of new faculty and researchers to fill capacity gaps.
- Compilation of the PIDE Rules 2025, consolidating decades of regulations into one compendium to ensure transparency and institutional accountability.
- Structural reforms within departments to better align administrative functions with strategic goals.

These reforms are intended to strengthen governance, accountability, and efficiency while creating a more supportive environment for faculty and researchers.

Policy Engagement and Advisory Support: PIDE deepened its engagement with government and policy stakeholders, contributing evidence-based insights to inter-ministerial committees and advisory groups. Policy support focused on reforming energy

pricing structures, improving investment climate, strengthening urban governance, and advancing the knowledge economy. Workshops and roundtables were organized as platforms for dialogue among policymakers, donors, academia, and industry.

Three-Year Strategic Rolling Work Plan (Research, Policy & Faculty): In line with international best practice, PIDE developed a Three-Year Strategic Rolling Work Plan, approved by the Syndicate and endorsed by the Senate in 2025. The plan sets measurable targets for research, teaching, and policy engagement, and will be updated annually to respond to emerging socio-economic and academic challenges. Key features of the Rolling Plan include:

- Alignment of faculty responsibilities with PIDE’s research and policy mandate.
- Balanced workload with quarterly and annual performance targets.
- A transparent evaluation system linking performance to incentives and rewards.
- Support mechanisms for underperforming staff through structured feedback.

This framework ensures that PIDE remains forward-looking, accountable, and performance-driven, strengthening its ability to contribute meaningfully to national development.

Expansion of Facilities: To support its academic and research community, PIDE initiated several facility upgrades:

- Daycare Center: Providing much-needed support for faculty, staff, and students with young children.
- Café PIDE: Designed as a vibrant intellectual space for informal discussions and student–faculty interactions.
- Digital Infrastructure Upgrades: Expanded server capacity, enhanced connectivity, and upgraded security systems to support hybrid learning and digital research.

These initiatives reflect PIDE’s commitment to building a supportive, inclusive, and future-ready campus environment.

Work Plan for FY 2025-26:

Looking ahead, PIDE will continue to consolidate its position as Pakistan’s premier think tank and academic institution. Guided by the Institutional Development Plan (2025–2029) and the vision to evolve into a world-class policy research hub, PIDE’s future agenda emphasizes strategic expansion, academic excellence, and impactful policy engagement.

Consolidation of Research Centers and Policy Lab

The eight newly established research centers—CITDE, CEMDA, MPL, CSBA, CGMRA, CACCRI, CSF, and CELI—will continue to strengthen their research agendas, producing high-impact outputs tailored to national priorities such as exports, governance, digital

economy, agriculture, and energy security. In parallel, the PIDE Policy Lab will be operationalized to serve as a rapid advisory service to government ministries, ensuring that policy decisions are informed by real-time evidence and global best practices.

Expansion of Academic Programs and Student Enrollment

PIDE will expand its academic portfolio by consolidating the two new PhD programs in Public Policy & Governance and Development Studies. Enrollment targets are expected to rise, with a special focus on international linkages and student exchange programs to position PIDE as a globally connected university.

Policy Engagement and Advisory Leadership

PIDE will further strengthen its role in policy advocacy and advisory services. Building upon its contributions to governments ministries and departments, PIDE aims to:

- Draft forward-looking policies on exports, taxation, and governance reforms.
- Lead national debates on artificial intelligence (AI), digital transformation, and labor market futures.
- Expand advisory support to provincial governments on urban development, fiscal reforms, and social protection.

Internationalization and Global Partnerships

To enhance its global academic footprint, PIDE will expand international collaborations with universities and think tanks in the UK, Turkey, China, and the Gulf region. Strategic partnerships will be developed to promote joint research, double-degree programs, and knowledge exchange platforms.

Strengthening RASTA and PSDE Platforms

Preparations for the 39th Annual PSDE Conference are underway, aiming to gather global and national voices around critical economic reforms. Simultaneously, the 8th RASTA PIDE and Planning Commission Competitive Grants Call will expand the network of local researchers.

Administrative and Institutional Reforms

PIDE will continue to enhance its governance and financial sustainability through:

- New Salary and Allowance Model: Developing a competitive, market-based salary framework to attract and retain top talent.
- Faculty Recruitment Drive: Filling senior-level vacant positions to strengthen academic and research capacity.
- Infrastructure Development: Upgrading IT infrastructure, establishing a daycare center, expanding Café PIDE, and introducing student-friendly facilities.

Future Research Priorities

Over the next year, PIDE's research will increasingly focus on:

- Export Competitiveness and Industrial Policy.
- Revenue Mobilization and Fiscal Reforms.
- Climate Change Adaptation and Green Growth.
- Urban Governance and Housing Markets.
- Digital Transformation, AI, and Future of Work.
- Inclusive Growth, Poverty Alleviation, and Social Protection.

In summary, the future agenda builds on PIDE's institutional strengths while addressing gaps in competitiveness, governance, and outreach. The focus will remain on positioning PIDE as a policy powerhouse and global thought leader, producing evidence-based knowledge that shapes Pakistan's development path.

PIDE Activities and Projections (2023-27)

Categories	Items	Baseline	Projections			
		2023-24	2024-25	2025-26	2026-27	
Academic Enrolment	MPhil Scholar	56	68	102	119	
	PhD Scholar	5	5	40	50	
	Sub Total	61	73	142	169	
Research Publications (National and International Journals)	National and International Journals	61	84	120	140	
	Webinar Brief / Policy Viewpoint / Newsletters, Infographics / Monograph	20	25	30	35	
	Research Reports	10	10	15	20	
	Knowledge Briefs	25	30	40	45	
	Policy & Research (P&R)/Discourse	4	4	4	4	
	The Pakistan Development Review (PDR)	3	3	3	3	
	Thesis	45	60	75	80	
	Sub Total	168	216	287	327	
	Webinars/Seminars	50	60	70	80	
Dissemination and Outreach	Conferences / Workshops / Trainings	12	15	20	25	
	PIDE in Press	58	70	80	90	
	Book Launch Series	8	10	12	14	
	MoUs	6	7	10	10	
	Events (Sports Gala, Book	10	12	15	15	

	Competition, etc.)				
	RASTA Engagements	17	20	23	26
	Social media (YouTube, Podcast, etc.)	100	100	120	140
	Sub Total	261	294	350	400
Grand Total		490	583	779	896

33. Pakistan Planning and Management Institute (PPMI)

Brief Introduction

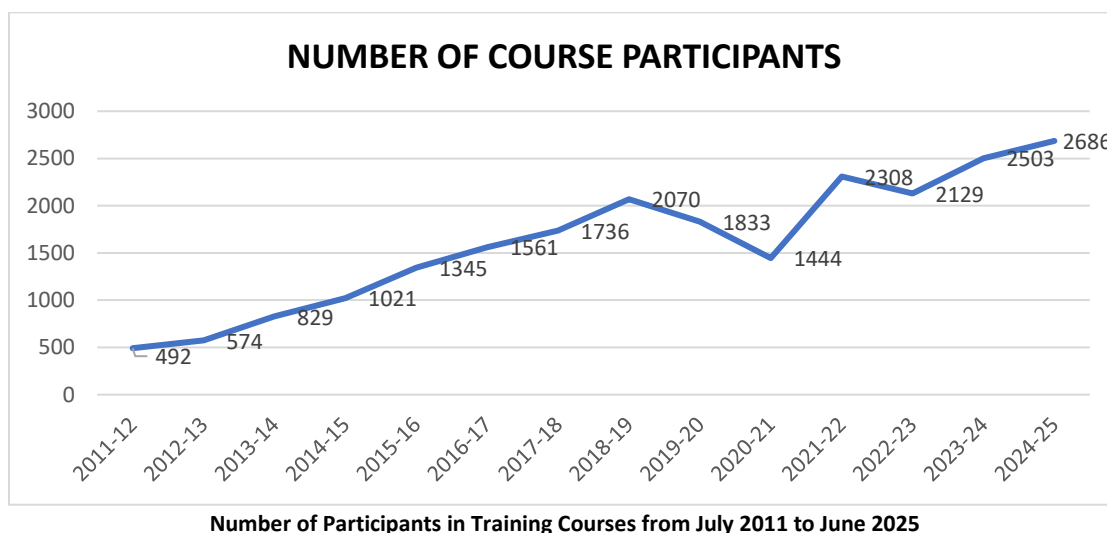
Pakistan Planning & Management Institute (PPMI) is an institute for vertical development of human resources of M/o PD&SI, allied Ministries, provincial and regional department to enhance awareness about the development framework, methodologies, processes and dimensions of economic and social planning.

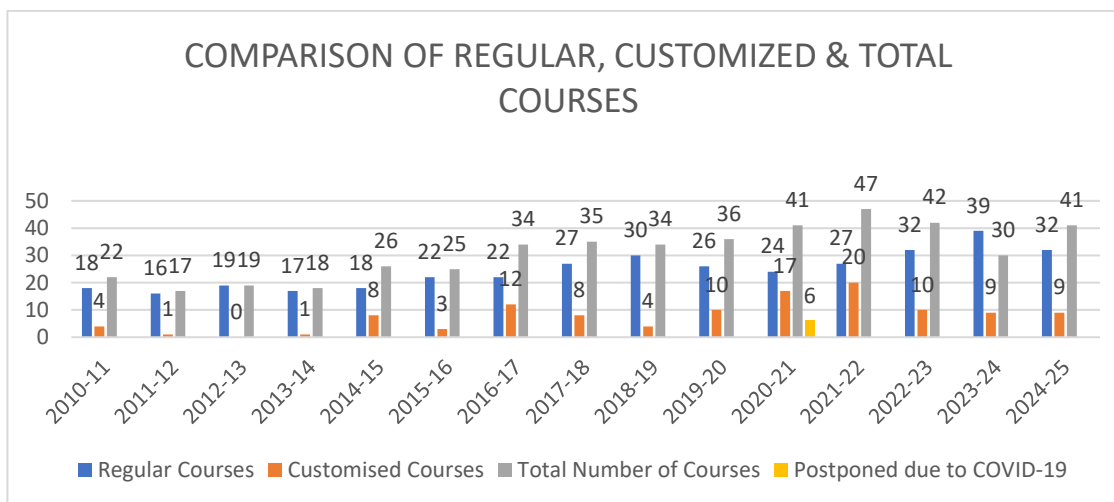
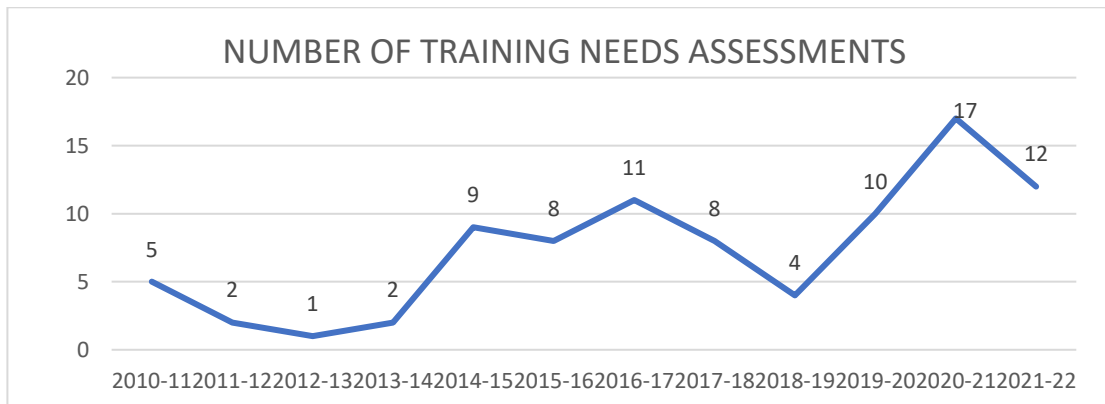
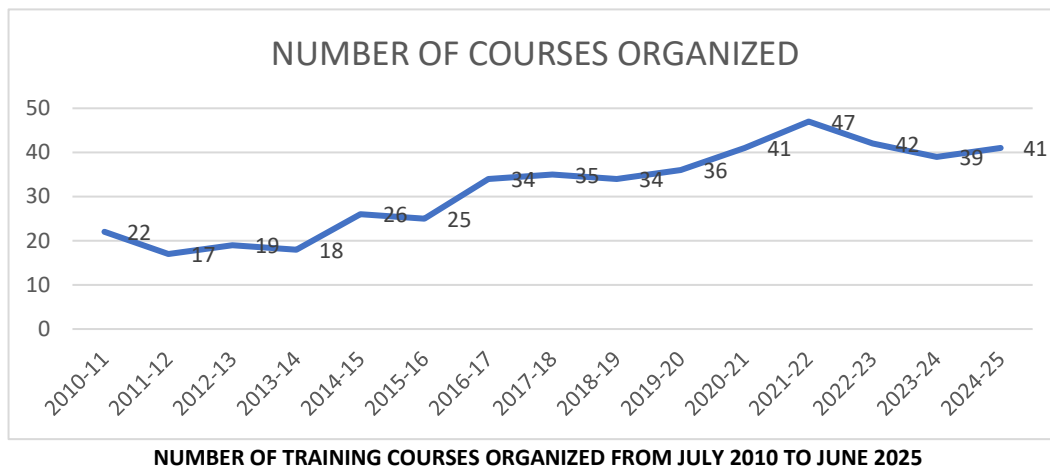
Major Activities Preformed During 2024-25

Pakistan Planning and Management Institute (PPMI) organized forty-one (41) out of which thirty-two (32) are regular and nine (09) customized training courses from July 2024 to June 2025.

Target and achievements regarding training courses during F.Y 2024-25 are as under:

Period	Target No. of Courses	Achievement No. of courses		Target No. of Participants	Achievements
July 2024 to June 2025	32	Regular	32	2100	2686
		Customized	09		
		Total	41		





DETAIL OF TRAINING COURSES AND NUMBER OF PARTICIPANTS 2024-25

S #	Course Name	Dates	No. of Participants
1	40 th Domain Specific MCMC	July 8, 2024 to Aug 2, 2024	22
2	Managing Human Resource in Public Sector	10-12 July, 2024	60
3	Manual for Development Projects	22-26 July, 2024	65
4	Macro-Economic & Fiscal Management in Public Sector	29-31 July, 2024	39
5	Public Procurement Policies and Rules	6-9 August, 2024	79
6	Preparation of PC-I & PC-II	20-23 August, 2024	70
7	Dealing Tax Matters in Government Departments	28-30 August, 2024	65
8	Complete Project Management Cycle	2-6 September, 2024	68
9	Microsoft Project	11-13 September, 2024	66
10	Public Financial Management	24-27 September, 2024	74
11	Development of Key Performance Indicators	2-4 October, 2024	38
12	Preparation of PC-I & PC-II	8-11 October, 2024	33
13	Projects on Result Based Management	16-18 October, 2024	30
14	Fire Fighting & Mock Drill for the officials of M/o PD&SI	21-23 October, 2024	150
15	Primavera - Project Management Software	23-25 October, 2024	51
16	41 st Domain Specific MCMC	Oct 28, 2024 to Nov 22, 2023	16
17	Managing Triple Constraints in Projects	6-8 November, 2024	51
18	Complete Project Cycle Management	2-6 December, 2024	74
19	Public Sector Contract & Procurement Management	11-13 December, 2024	80
20	Manual For Development Projects	16-20 December, 2024	64
21	Leadership in Public Sector	1-3 January, 2025	47

22	Orientation Session on Planning Commission Process & Procedures to CSA	8 th January, 2025	250
23	Budgeting and Financial Management in Public Sector	8-10 January, 2025	47
24	Complete Project Management Cycle	13-17 January, 2025	71
25	MS-Project- Project Management Software	22-24 January, 2025	57
26	Managing Human Resource in Public Sector	12-14 February, 2025	86
27	42 nd Domain Specific MCMC	Feb 17, 2025 to Mar 14, 2025	31
28	Time Management	19-21 February, 2025	67
29	Project Appraisal and Risk Management	26-28 Feb, 2025	54
30	Project Monitoring & Evaluation	9-11 April, 2025	24
31	Unlocking the Potential of Artificial Intelligence (AI) for Public Sector Excellence in Pakistan (Establishment Division)	14-17 Apr, 2024	97
32	Manual for Development Projects	21-25 April, 2025	37
33	Budgeting & Financial Management in Public Sector	7-9 May, 2025	84
34	Development of Key Performance Indicators	14-16 May, 2025	70
35	Public Procurement Policies & Rules	21-23 May, 2025	74
36	Orientation on the Functions Process & Procedures of M/o PD&SI & PPMI	23 May, 2025	41
37	Workshop on Building Climate Resilient Infrastructure: Lessons and Way Forward	27 May, 2025	148
38	Primavera (Project Management Software)	29-30 May, 2025	73
39	Complete Project Management Cycle	16-20 June, 2025	72
40	43 rd Domain Specific MCMC	Jun 16, 2025 to Jul 11, 2025	16
41	Projects on Result Based Management	25-27 June, 2025	45
Total Number of Participants			2686

Work Plan for FY 2025-26

Human capital and skill development is one of the main drivers of Pakistan Vision 2025. Capacity building especially training in the area of project management for the planners and project managers has been recognized in the Vision document. The primary objective of PPMI is to make PPMI a center of excellence in project management training, education and research which is the vision of Ministry of Planning, Development and Special Initiatives and which is also in line with Pakistan Vision 2025. PPMI plans to be organizing thirty-four (34) training courses in FY 2025-26.

S. #	Course Name	Days	Duration
1	Managing Human Resource in Public Sector	3 Days	16-18 Jul, 2025
2	Monitoring & Evaluation of Development Projects	3 Days	23-25 Jul, 2025
3	Emerging Trends in Project Management: The Inevitable Role of Artificial Intelligence (AI)	3 Days	29-31 Jul, 2025
4	C-PIMA – Implementation Framework	3 Days	6-8 Aug, 2025
5	Complete Project Management Cycle	5 Days	18-22 Aug, 2025
6	Project Appraisal & Risk Management	3 Days	27-29 Aug, 2025
7	Budgeting & Financial Management in Public Sector	3 Days	1-3 Sep, 2025
8	Public Procurement Policies & Rules	4 Days	9-12 Sep, 2025
9	Preparation of PC-I & PC-II	3 Days	17-19 Sep, 2025
10	Manual for Development Projects	5 Days	22-26 Sep, 2025
11	Projects on Result Based Management	3 Days	8 - 10 Oct, 2025
12	Climate Change and Sustainable Development	3 Days	15-17 Oct, 2025
13	Project Appraisal & Risk Management	3 Days	22-24 Oct, 2025
14	Primavera (Project Management Software)	3 Days	5-7 Nov, 2025
15	Complete Project Cycle Management	5 Days	10-14 Nov, 2025
16	Development of Key Performance Indicators	3 Days	19-21 Nov, 2025
17	Budgeting & Financial Management in Public Sector	3 Days	26-28 Nov, 2025
18	Manual for Development Projects	5 Days	1-5 Dec, 2025
19	Leadership in Public Sector	3 Days	10-12 Dec, 2025
20	Time Management	3 Days	17-19 Dec, 2025

21	Monitoring & Evaluation of Development Projects	3 Days	7-9 Jan, 2026
22	Complete Project Management Cycle	5 Days	12-16 Jan, 2026
23	Environmental Sustainability & Resilience Building	3 Days	21-23 Jan, 2026
24	Managing Human Resource in Public Sector	3 Days	28-30 Jan, 2026
25	Budgeting & Financial Management in Public Sector	3 Days	2-4 Feb, 2026
26	Preparation of PC-I & PC-II	3 Days	11-13 Feb, 2026
27	Development of Key Performance Indicators	3 Days	8-10 Apr, 2026
28	Leadership in Public Sector	3 Days	15-17 Apr, 2026
29	Public Procurement Policies & Rules	4 Days	21-24 Apr, 2026
30	Climate Change and Sustainable Development	3 Days	6-8 May, 2026
31	Manual for Development Projects	5 Days	11-15 May, 2026
32	Managing Constraints in Projects	3 Days	20-22 May, 2026
33	Monitoring & Evaluation of Development Projects	3 Days	10-12 Jun, 2026
34	Complete Project Management Cycle	5 Days	22-26 Jun, 2026

34. Pakistan Bureau of Statistics

Brief Introduction

The Pakistan Bureau of Statistics (PBS) is committed to providing accurate, reliable, timely, comprehensive, and user-friendly information to public and private sector organizations at both national and international levels. PBS formulates principles for the collection, compilation, and dissemination of official statistics in Pakistan, and provides standard concepts, definitions, and classifications related to official statistics. It executes all national censuses and surveys and cooperates with international bodies and committees on statistical matters. PBS supports data-driven governance and development by enabling effective planning, SDG monitoring, and decision-making for the government, development partners, academia, the private sector, and civil society.

Besides these major surveys and initiatives, PBS routinely publishes Price Indicators/Indices, QIM, and Trade statistics on monthly basis. PBS also provides internships and exposure visits to university students, faculty, and civil servants. Besides, it provides technical services to various national and international organizations of the development and economic sectors.

During 2024–25, PBS undertook extensive planning and implementation activities and successfully completed the field operations of the much-awaited 7th Agricultural Census (Integrated Digital Count), the Labour Force Survey 2024–25, and the Household Integrated Economic Survey 2024–25. In addition, PBS initiated the planning, designing, and field operations of 12 Small and Medium Enterprises (SME) surveys in compliance with the directive of the Honorable Prime Minister of Pakistan. Fieldwork for all SME surveys, covering 20 sectors of the economy has been completed, and the results of four surveys have already been shared with SMEDA.

PBS organized the 1st DataFest 2024 on 21–22 October 2024 to bring together data professionals to analyze, visualize, and interpret real-world data. The event aimed to promote data literacy and analytical thinking, foster innovative solutions through data-driven insights, and provide hands-on experience with real datasets and analytical tools. DataFest 2024 also featured data product exhibitions and stalls, thematic panel discussions on emerging topics, and networking opportunities connecting participants with experts and organizations in the field of data science.

PSLM/HIES is a flagship survey of PBS and under this, District and Provincial level surveys are conducted on alternate year to provide Social and economic indicators. PSLM/HIES is the major source of data for tracking Pakistan's progress on SDGs and is planned to be conducted in the next year.

The following will provide a brief of major achievements/ activities by PBS during 2024-25.

Major activities performed during 2024-25

Report On 7th Population & Housing Census-2023- 1st Ever Digital Census

The Council of Common Interest approved the results of 7th Population and Housing Census-2023 (The Digital Census) on 5th August, 2023. In order to cater the needs of various stakeholders, PBS launched “Key Findings Report on the 7th Population and Housing Census 1st Ever Digital Census” on 18th July 2024, which included comprehensive tables on the demographic, socio-economic indicators and housing characteristics. Additionally, detailed tables were concurrently uploaded on the official website of the PBS to provide basis for informed decision making and evidence-based policy formulation in the country.

7th Agricultural Census- “Integrated Digital Count”:

The PBS successfully launched 7th Agricultural Census 2024 “Integrated Digital Count”, in which Agricultural, Machinery and Livestock Census has been integrated first time, using Digital Tools and Techniques.

PBS worked in close collaboration with provincial and district governments. To strengthen credibility and awareness, PBS organized seminars at leading agricultural universities and conducted sensitization workshops with provincial departments. A brainstorming session with agricultural and livestock experts was held before trainings to discuss matter related to methodology, validation, training, and operational challenges. Pilot census was also conducted in selected districts, which helped refine questionnaires, improve digital applications, and optimize operational planning before national rollout. To build capacity, a cascade training model was introduced. Training of Master Trainers was held at NIBAF Islamabad (July 8–15, 2024), 352 Master trainers were trained, who later trained around 7,000 enumerators and supervisors nationwide. Training was supported with comprehensive manuals, audio-video tutorials, and digital applications. Field Operations were Inaugurated on 1st January 2025.

Field operations were executed in two phases. The first (September 2024) covered 24 cold and mountainous districts. The second phase (January–February 2025) was rolled out nationwide with official inaugurations by the Federal Minister for Planning, Development & Special Initiatives, provincial ministers, and Deputy Commissioners at district level. Large National Certainty Holdings (NCH) were fully enumerated, while other agricultural holdings were surveyed on a scientific sample basis. Real-time digital monitoring, administrative facilitation, and financial planning ensured smooth execution

Economic Census

PBS, through the Economic Census is strengthening the national framework for business statistics through the development and maintenance of a Statistical Business Register (SBR)

and the integration of economic data from multiple sources. In FY 2024- 25, the PBS achieved key milestones, including cleaning and refining the Economic Activity Frame, covering over 7 million establishments—using advanced Natural Language Processing and Machine Learning techniques to assign industrial classifications. Capacity building was enhanced through a UNFPA training program, while strategic stakeholder engagement with SECP, BOI, and others advanced the vision of a centralized, real-time registry of economic activities. PBS is working on National Provincial Report of Economic Census, to be launched in August 2025 under the theme “Mapping the Economy, Empowering the Future”.

Additional efforts included collaboration on the Wholesale and Retail Trade Survey and the development of a Unique Business Identifier (UBI) system. Ongoing work focuses on finalizing the SBR within five years, supported by regular updates, inter-agency coordination, and machine learning–based classification systems, positioning PBS to deliver robust, real-time business statistics for national planning and international reporting.

PAKISTAN SOCIAL AND LIVING STANDARDS MEASUREMENT (PSLM):

The PSLM Survey is a flagship statistical initiative of the PBS, designed to monitor social indicators, multidimensional poverty, and progress toward national development plans and international goals such as SDGs. PBS alternates between two key surveys: the PSLM (district-level) and the Household Integrated Economic Survey (HIES – provincial-level), both of which provide critical data on education, health, housing, income, consumption, and poverty. Following the adoption of the SDGs in 2015, PBS revised its survey tools to better capture 33 of the 62 indicators it monitors. As of FY 2024–25, the first-ever digital HIES was conducted, covering approximately 35,800 households across Pakistan, fieldwork of the survey is completed and the final report scheduled for December 2025. The PSLM Section also maintains a comprehensive Social Statistics Series, regularly updating national indicators in education, health and ICT

Ongoing efforts include preparations for the PSLM 2026–27 (District Survey) round, compilation of various statistical publications (including gender and social indicators). By adopting digital tools and GIS-enabled monitoring, the PSLM/HIES surveys have significantly enhanced data quality, transparency, and timeliness, reinforcing its central role in evidence-based policymaking and SDG tracking in Pakistan.

Labour Force Survey (LFS) 2024-25

The LFS, a regular statistical activity of the PBS since 1963, serves as a key source of data on employment, unemployment, underemployment, wages, and the formal and informal labour sectors. The 37th round of the survey was conducted, involving the preparation of survey materials, training of field staff, and successful completion of nationwide field operations. The LFS 2024-25 is Quarterly representative survey. The field operation of the survey was carried out during July 2024 to June 2025. The data cleaning, editing, and

indicator trend analysis have been finalized, with tabulation and report writing currently underway. These efforts aim to provide accurate and timely labour market data for evidence-based policy planning and monitoring. The report of LFS 2024-25 will be published by October 2025.

NATIONAL ACCOUNTS

The National Accounts Wing of PBS compiles and disseminates Pakistan's core macroeconomic indicators—including GDP, GNI, savings, and investment—in accordance with SNA 2008 and national economic conditions. It produces quarterly and annual national accounts, estimates GDP through production, expenditure, and income approaches, conducts periodic rebasing, coordinates with data-providing institutions, and develops institutional sector accounts. The resulting statistics support policy formulation, planning, and performance evaluation, and are shared with key national bodies such as the Planning Commission and Ministry of Finance, as well as international partners including the IMF, World Bank, ADB, and UN.

In FY 2024–25, quarterly GDP estimates were compiled and released for all four quarters, and annual national accounts finalized with detailed disaggregation by activity and expenditure. Substantial progress was made on rebasing from 2015–16 to 2021–22, while methodological improvements were introduced for IT, telecom, e-commerce, energy, and SMEs, using new data sources. Coordination was strengthened with SBP, FBR, SECP, BOI, and provincial bureaus to improve coverage and reliability. Efforts are underway to refine informal sector estimates, strengthen data-sharing, and build technical capacity of staff nationwide.

QUANTUM INDEX OF MANUFACTURING (QIM)

The Quantum index is designed to measure changes in physical out-put for the Large-Scale Manufacturing Industries. A significant change in the sources of data, coverage and weighting system of QIM is observed after CMI 2015-16. The index has been computed by utilizing the data provided by the Ministry of Industries and Production, Provincial Bureaus of Statistics, OCAC, Ministry of Commerce, and Internal Source of PBS. The weights for the index were derived on the basis of the Census of Manufacturing Industries (CMI) 2015-16 value added at factor cost (gross value of production less industrial cost less indirect taxes plus subsidies) including the results of the non-response CMI survey. It covers 2865 units and 123 items with base year 2015-16 as compared to 1648 units.

EXTERNAL TRADE STATISTICS

External Trade statistics demonstrate information and give analytical comparisons about export, import, balance of trade and trade indices using HS/PCT coding by country and area on a monthly quarterly, and yearly basis. These reports include a monthly summary of Merchandized Trade and Advance Release on Merchandised Trade by 46 groups showing the value and quantity of commodities as well as Quarterly and Annual Analytical reports.

It is pertinent to mention that after the recent rebasing of Trade Statistics, PBS has not only updated the basket of goods but also changed the import groups from 9 SITC groups to 21 HS sections as per United Nations Statistics Division (UNSD). UNSD has expressed appreciation on the work done by PBS and reviewed the report on Pakistan's classification of imports using the Classification of Broad Economic Categories (BEC Rev.5). The Classification of Broad Economic Categories (BEC) aims to classify goods and services, based on the end use, to facilitate international trade analyses, including on relative integration of economies in global value chains, and other statistical applications, such as commodity flow approaches to estimating gross domestic product (GDP). PBS has undertaken the process of updating the classification of imports by broad economic categories from BEC-Rev-4 to BEC-Rev-5, which is more comprehensive and better serves user needs.

PRICE STATISTICS

PBS is responsible for the collection, compilation, and dissemination of retail as well as wholesale price indices. The reports of price statistics have been shared regularly with the various stakeholders at the province, national, and international level for their oversight of the inflationary trends. These reports are used to gauge inflationary trends in the country for taking various policy and administrative decisions to cope with inflation. The following main indices are being computed and disseminated regularly.

- Consumer Price Index (CPI)
- Consumer Price Index (CPI) Urban.
- Consumer Price Index (CPI) Rural
- Sensitive Price Indicator (SPI)
- Wholesale Price Index (WPI)

SOCIAL STATISTICS

Social Statistics Section compiled three publications regularly namely, Compendium of Gender Statistics of Pakistan, Compendium on Environment Statistics of Pakistan and Social Indicator of Pakistan on a quinquennial basis. Recently, a new initiative has been taken by the Social Statistics Section and released the Social Economics Indicator of Punjab at the District Level which covered thematic areas like population, Housing, Agricultural, Education, Health, and other indicators. The same report is also available on the PBS website

OTHER REGULAR REPORTS OF PBS

PBS prepared and published comprehensive reports on all the aforementioned areas as well as on Electricity Generation, Mining, and various other Socio-Economic Indicators etc. All the reports published by PBS are available on the website i.e. www.pbs.gov.pk.

ESTABLISHMENT OF DATA CENTRE

PBS established a Tier-3 Data Center at Statistics House, Islamabad, providing state-of-the-art hosting services for digital census operations. With 99.982% uptime, redundancy in

power and cooling, and strong cybersecurity measures, the Data Center ensured secure and uninterrupted availability of digital infrastructure. The facility supported real-time dashboards, remote access for field staff, and centralized monitoring of census activities. Robust disaster recovery protocols and scalable cloud-based solutions were deployed to meet peak data transmission requirements. By serving as the digital command center of the 7th Agriculture Census, the Data Center strengthened PBS's overall capacity for digital governance and big data analytics.

PBS DATAFEST 2024

PBS organized 1st ever DataFest 2024 as a flagship initiative to showcase the modernization of Pakistan's National Statistical System and the adoption of digital technologies for data collection, processing, and dissemination. The event served as a milestone in demonstrating PBS's transformation into a modern, credible, and technology-driven statistical organization. It provided an inclusive platform for policymakers, development partners, academia, researchers, media, and civil society to engage with PBS's innovations and explore the role of statistics in evidence-based policymaking and sustainable development.

The event was designed to demonstrate the integration of modern digital technologies such as tablets, GIS-based dashboards, and real-time monitoring systems into censuses and surveys. It also provided an opportunity to share the key findings of Pakistan's 7th Population and Housing Census "First Ever Digital Census". Through the presentation of interactive dashboards, and automated dissemination tools, PBS emphasized the value of transparent, timely, and accessible statistics.

Another key objective was to foster collaboration with government institutions, universities, development partners, and research organizations to promote a culture of data driven decision-making and encourage the use of official statistics for SDGs monitoring and national development planning. The event featured a wide range of activities. The exhibitions and live demonstrations allowed participants to directly engage with PBS's digital innovations, including census dashboards and real-time monitoring tools. The following six technical sessions provided a platform for PBS officials and experts to discuss modernization efforts, highlight challenges in statistical operations, and present opportunities for digital transformation.

- Harnessing Demographic Data for Policy and Legislation to addressing Growth rate
- Welfare Monitoring for Better Policy Decision Making
- Climate Change issues, Data Gaps
- Data Integration for Growth and Development
- Data Gaps for Inclusive Data Systems for Effective Policy Making
- Closing Human Capital Gaps in Education

Overall, DataFest 2024 reinforced PBS's vision of becoming a forward-looking, credible, and technology-enabled national statistical organization. It underscored the importance of data in shaping Pakistan's development agenda and provided a vital platform for connecting data producers with users. The event marked a step forward in cultivating a data-driven culture in the country, promoting transparency, and ensuring that reliable statistics serve as the cornerstone of evidence-based policymaking.

35. Public Private Partnership Authority (P3A)

Brief Introduction

The Public Private Partnership Authority (P3A) operates in accordance with the provisions of Public Private Partnership Authority Act, 2017 (the, “P3A Act”). Its key responsibilities include ensuring that qualified projects align with national and sectoral strategies, providing value for money, conducting project risk assessments, evaluating funding needs from the project development fund, assessing and recommending Viability Gap Funding (VGF), advising and assisting implementing agencies, and recommending project concept and qualification proposals to the PPP Working Party (P3WP), as well as submitting project proposals to the Board for final approval.

Major activities performed during 2024-25

During the FY 2024-25, P3A undertook the following infrastructure projects under P3 modality, the indicative cost and current status of each infrastructure project are given in Table-1.

Table-1: Infrastructure projects under P3 modality

IA/ Sector	Project	Qualified ‘Q’/ Unqualified ‘UQ’	Tentative Cost (PKR Bn)	Status
NHA/ Roads	Sialkot-Kharian Motorway	Q	81	Procurement
	Kharian-Rawalpindi Motorway	Q	203	Procurement
MoIB	Commercial Utilization of Property in Islamabad	Q	6	Procurement
Total			290	

The following infrastructure projects are part of the viable PPP pipelines which are currently under different stages of development. P3A expects to complete them within the Financial Year 2024-25.

Table-2: Infrastructure Projects under development

IA/ Sector	Project	Qualified 'Q'/ Unqualified 'UQ'	Tentative Cost (PKR Bn)	Status
NHA	Sukkur Hyderabad Motorway (2 Sections)	Q	155	Approved by P3WP
CDA	Outsourcing of Gandhara Culture Centre	-	-	Hiring of Transaction Advisor
	Cluster of 5-Star Hotels	-	70	Feasibility Study is under completion
	Slaughter House in Islamabad	-	5	Feasibility Study is under completion
	Commercial zone for JMC	-	30	Feasibility Study is under completion
	Capital Hospital PPP Project	-	30	Feasibility Study is under completion
Establishment Division	Asset Optimization and Partnership - SWO	-	-	Transaction Advisor engaged
Ministry of Commerce	TDAP Smart Green Tower	-	5	Transaction Advisor engaged
	Industrial Infrastructure Development (LGCC)	-	20	Transaction Advisor engaged
Total			315	

There are 20 projects across different sectors which are in the active pipeline of P3A. All these projects relate to Pakistan Railways, CDA, WAPDA, Health, Pakistan Cricket Board, IT & Telecom, Agriculture and Health(pharma) sectors. These projects are in the initial stages of development. P3A aspects that these projects will be active during the next financial year after approvals by P3WP and P3A Board.

Advisory Services:

P3A Act allows P3A to provide advisory services to all Federal Implementing Agencies for the development of their respective projects (where projects are non-qualified and do not require any direct fiscal or credit support from the Federal Government). Pursuant to this statutory mandate, P3A has received interests from various Ministries for advisory services, which are under review.

Appointment of International Consulting Firm:

Pursuant to the approval of Federal Cabinet, P3A engaged an International Consulting Firm for undertaking pre-feasibility studies, diagnostic studies and sectoral reforms studies for catalysing investments in Financial Year 2024-25. P3A developed a project pipeline of PPP Projects through the International Consulting Firm by engaging directly to the various line ministries. The pipeline of PPP Projects was presented to SIFC. The total pipeline of PPP Projects is around 140 projects, out of which 40 projects are identified as early harvest projects. So far, P3A has collaborated with key line ministries and identified high impact investment projects through the International Consulting Firm.

Regulatory Meetings

P3A held two Board meetings so far in the financial year 2024-25 for approval of project proposals and other matter requiring approval of the Board.

Work Plan for FY 2025-26:**Establishment of Venture Capital Fund:**

CDWP tasked P3A to set-up and operationalize a venture capital fund at a total cost of Rs.2,000.00 million by incorporating Special Purpose Vehicle Company to act as one window facility to attract foreign Venture Capital funds in Pakistan and to co-invest in eligible infrastructure projects with a special emphasis on development of new technologies like; Artificial Intelligence, Fintech, E-commerce, intelligent transportation, and software development. This task is likely to be completed within the FY 2024-25

Joint Committee on Consulting Support:

SIFC constituted JCCS (Joint Committee on Consulting Support) during the FY 2023-24 and mandated P3A to spearhead the Special Procurement Programme approved by the Federal Cabinet. P3A conducted 17 meetings in total where under several requests from different line ministries were presented for approval. Following is the brief snapshot of the decisions undertaken by JCCS during the currency of financial year 2024-25:

S#	JCCS Activities	Decisions taken
1	Appointment of International Consulting Firm for SNGPL/SSGC	Approved for undertaking special procurement method for hiring of technically qualified international firm.
2	Approval of Consulting Services for MoIT&T (PSEB, Ignite & NTC)	Approval granted for hiring of Consulting Firm under JCCS/SIFC mandate
3	Approval for hiring of NEPRA initiative for third party audit report	Approval granted

Legislative and Regulatory Initiatives

P3A is under process of framing procurement regulations defining the procurement strategies specific to the procurement of PPP projects in accordance with the provisions of P3A Act, 2017. This task will be completed within the financial year 2024-25.